INTERNET

# UNITED STATES OF AMERICA

DO NOT WRITE IN THIS SPACE

(2-08)	NATIONAL LABOR RELATIONS B					
(2-00)	CHARGE AGAINST EMPLO	YER	Case		Date Filed	
TRUCTIONS:			04-CA-1388	70	10-16-14	
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			HARGE IS BROUGHT			
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Address (Street, ci	ty, state, and ZIP code)	e. Employer Repre			AA-31	_
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10 D a DO	1 193 00190					
Type of Establishme	ent (factory, mine, wholesaler, etc.)	j. Identify principal	product or service			
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WILLFUL FALSE STATEMENTS ON THIS CHARGE CAN BE PUNISHED BY FINE AND IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001) PRIVACY ACT STATEMENT

Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing unfair labor practice and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary; however, failure to supply the information will cause the NLRB to decline to invoke its processes.

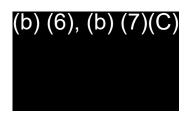


## UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD



Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658 Download NLRB Mobile App

October 17, 2014



**REGION 4** 

615 Chestnut St Ste 710

Philadelphia, PA 19106-4413

Re: PSE&G

Case 04-CA-138870

Dear (b) (6), (b) (7)(C)

The charge that you filed in this case on October 16, 2014 has been docketed as case number 04-CA-138870. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Examiner KATHLEEN O'NEILL whose telephone number is (215)597-7645. If this Board agent is not available, you may contact Supervisory Examiner CARA L. FIES-KELLER whose telephone number is (215)597-7636.

**Right to Representation:** You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing *Form NLRB-4701*, *Notice of Appearance*. This form is available on our website, <a href="www.nlrb.gov">www.nlrb.gov</a>, or at the Regional office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: As the party who filed the charge in this case, it is your responsibility to meet with the Board agent to provide a sworn affidavit, or provide other witnesses to provide sworn affidavits, and to provide relevant documents within your possession. Because we seek to resolve labor disputes promptly, you should be ready to promptly present your affidavit(s) and other evidence. If you have not yet scheduled a date and time for the Board agent to take your affidavit, please contact the Board agent to schedule the affidavit(s). If you fail to cooperate in promptly presenting your evidence, your charge may be dismissed without investigation.

<u>Procedures:</u> We strongly urge everyone to submit all documents and other materials (except unfair labor practice charges and representation petitions) by E-Filing (not e-mailing) through our website www.nlrb.gov. However, the Agency will continue to accept timely filed paper documents. Please include the case name and number indicated above on all your correspondence regarding the charge.

Information about the Agency, the procedures we follow in unfair labor practice cases and our customer service standards is available on our website www.nlrb.gov or from the Regional Office upon your request. *NLRB Form 4541, Investigative Procedures* offers information that is helpful to parties involved in an investigation of an unfair labor practice charge.

We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director



# UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD



REGION 4 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658 Download NLRB Mobile App

October 17, 2014

(b) (6), (b) (7)(C)

PSE&G 535 WEST NICHOLSON ROAD AUDOBON, NJ 08106

Re: PSE&G

Case 04-CA-138870

### Dear(b) (6), (b) (7)(C)

Enclosed is a copy of a charge that has been filed in this case. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Examiner KATHLEEN O'NEILL whose telephone number is (215)597-7645. If this Board agent is not available, you may contact Supervisory Examiner CARA L. FIES-KELLER whose telephone number is (215)597-7636.

**Right to Representation:** You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing Form NLRB-4701, Notice of Appearance. This form is available on our website, www.nlrb.gov, or from an NLRB office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: We seek prompt resolutions of labor disputes. Therefore, I urge you or your representative to submit a complete written account of the facts and a statement of your position with respect to the allegations set forth in the charge as soon as possible. If the Board agent later asks for more evidence, I strongly urge you or your representative to cooperate fully by promptly presenting all evidence relevant to the investigation. In this way, the case can be fully investigated more quickly.

Full and complete cooperation includes providing witnesses to give sworn affidavits to a Board agent, and providing all relevant documentary evidence requested by the Board agent.

Sending us your written account of the facts and a statement of your position is not enough to be considered full and complete cooperation. A refusal to fully cooperate during the investigation might cause a case to be litigated unnecessarily.

In addition, either you or your representative must complete the enclosed Commerce Questionnaire to enable us to determine whether the NLRB has jurisdiction over this dispute. If you recently submitted this information in another case, or if you need assistance completing the form, please contact the Board agent.

We will not honor any request to place limitations on our use of position statements or evidence beyond those prescribed by the Freedom of Information Act and the Federal Records Act. Thus, we will not honor any claim of confidentiality except as provided by Exemption 4 of FOIA, 5 U.S.C. Sec. 552(b)(4), and any material you submit may be introduced as evidence at any hearing before an administrative law judge. We are also required by the Federal Records Act to keep copies of documents gathered in our investigation for some years after a case closes. Further, the Freedom of Information Act may require that we disclose such records in closed cases upon request, unless there is an applicable exemption. Examples of those exemptions are those that protect confidential financial information or personal privacy interests.

<u>Procedures:</u> We strongly urge everyone to submit all documents and other materials (except unfair labor practice charges and representation petitions) by E-Filing (not e-mailing) through our website, <u>www.nlrb.gov</u>. However, the Agency will continue to accept timely filed paper documents. Please include the case name and number indicated above on all your correspondence regarding the charge.

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We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director

Dennis / Wall

#### Enclosures:

- 1. Copy of Charge
- 2. Commerce Questionnaire

Revised 3/21/2011 NATIONAL LABOR RELATIONS BOARD						
QL	JESTIONNAIRE ON COMM	ERCE INFO	DRMATION			
Please read carefully, answer all applicable ite	ems, and return to the NLRB Office. If ad	lditional space is				
CASE NAME  CASE NUMBER						
PSE&G	(1.61.)			A-138870		
1. EXACT LEGAL TITLE OF ENTITY	(As filed with State and/or stated in I	egal document	ts forming entity)			
2. TYPE OF ENTITY						
[] CORPORATION [] LLC [] I	LLP [] PARTNERSHIP [] S	OLE PROPRIE	ETORSHIP [ ] OTHER (Specify	7)		
3. IF A CORPORATION or LLC						
A. STATE OF INCORPORATION	B. NAME, ADDRESS, AND RELA	TIONSHIP (e.g	g. parent, subsidiary) OF ALL RELA	TED ENTITIES		
OR FORMATION						
4. IF AN LLC OR ANY TYPE OF PART	I FNERSHIP, FULL NAME AND AD	DRESS OF AL	LL MEMBERS OR PARTNERS			
	,					
5 HE A COLUMN THE PROPERTY OF THE PARTY OF T	A NAME AND ADDRESS OF DO	PRIEMOR				
5. IF A SOLE PROPRIETORSHIP, FUI	LL NAME AND ADDRESS OF PRO	PRIETOR				
				-		
6. BRIEFLY DESCRIBE THE NATURI	E OF YOUR OPERATIONS (Produc	ts handled or m	nanufactured, or nature of services pe	rformed).		
7. A. PRINCIPAL LOCATION:	B. BRANCH	LOCATIONS	S:			
8. NUMBER OF PEOPLE PRESENTLY	V EMBI OVED					
A. Total:	B. At the address involved in the	his matter.				
			MONTHS LIFECAL VD (	W 1-4		,
9. DURING THE MOST RECENT (Che	ck appropriate box): [ ] CALENDAR	KYK []12 N	MONTHS or [ ] FISCAL YR (F	1 aates	YES	NO
A. Did you <b>provide</b> services valued in	excess of \$50,000 directly to custo	mers outside	your State? If no, indicate actual	value.	123	110
\$	•		•			
B. If you answered no to 9A, did you p						
valued in excess of \$50,000 from di	rectly outside your State? If no, in	idicate the va	due of any such services you p	rovided.		
\$ C. If you answered no to 9A and 9B, did	deray was add a complete well and in a	wassa of \$50.0	200 to public utilities transit create		-	
newspapers, health care institutions,						
less than \$50,000, indicate amount.		ounungs, cu	dedicate institutions, or retain co	neems. II		
D. Did you sell goods valued in excess		ocated outside	e your State? If less than \$50,000,	indicate		
amount. \$						
E. If you answered no to 9D, did you s						
purchased other goods valued in excess of \$50,000 from directly outside your State? If less than \$50,000, indicate amount.						
F. Did you purchase and receive goods valued in excess of \$50,000 from directly outside your State? If less than \$50,000, indicate						
amount. \$						
G. Did you purchase and receive goods valued in excess of \$50,000 from enterprises who received the goods directly from points						
outside your State? If less than \$50,000, indicate amount. \$						
H. Gross Revenues from all sales or performance of services (Check the largest amount) [ ] \$100,000 [ ] \$250,000 [ ] \$500,000 [ ] \$1,000,000 or more If less than \$100,000, indicate amount.						
			0,000, indicate amount.		Т	1
I. Did you begin operations within						
10 ARE YOU A MEMBER OF AN ASSO		R GROUP TH	HAT ENGAGES IN COLLECTIVE	BARGAINING	?	
[ ] YES [ ] NO (If yes, name and						
11. REPRESENTATIVE BEST QUALIFIED TO GIVE FURTHER INFORMATION ABOUT YOUR OPERATIONS  NAME TITLE E-MAIL ADDRESS TEL. NUMBER						
NAME TITLE E-MAIL ADDRESS TEL. NUMBER						
12. AUTHORIZED REPRESENTATIVE COMPLETING THIS QUESTIONNAIRE						
NAME AND TITLE (Type or Print) SIGNATURE E-MAIL ADDRESS DATE						
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11122 (1)po 0.11111y	SIGNATURE	E-	-MAIL ADDRESS	DA	TE	

PRIVACY ACT STATEMENT

Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing representation and/or unfair labor practice proceedings and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary. However, failure to supply the information may cause the NLRB to refuse to process any further a representation or unfair labor practice case, or may cause the NLRB to issue you a subpoena and seek enforcement of the subpoena in federal court.

### **UNITED STATES OF AMERICA**

### BEFORE THE NATIONAL LABOR RELATIONS BOARD

PSE&G	
Charged Party	
and	Case 04-CA-138870
(b) (6), (b) (7)(C)	
Charging Party	
AFFIDAVIT OF SERVICE OF CHARGE AGAI	INST EMPLOYER
I, the undersigned employee of the National Labor F October 17, 2014, I served the above-entitled docum following persons, addressed to them at the following	nent(s) by post-paid regular mail upon the
(b) (6), (b) (7)(C)	
PSE&G 535 WEST NICHOLSON ROAD	
AUDOBON, NJ 08106	
October 17, 2014	Edward P. Canavan
,	Designated Agent of NLRB
Date	Name
	/s/ Edward P. Canavan
	Signature

#### NATIONAL LABOR RELATIONS BOARD

### NOTICE OF APPEARANCE

and Public Utility Construction and Gas Appliance Workers of New Jersey, Local 855	CASE 04-CB-138855
EXECUTIVE SECRETARY NATIONAL LABOR RELATIONS BOARD Washington, DC 20570	GENERAL COUNSEL  NATIONAL LABOR RELATIONS BOARD  Washington, DC 20570
THE UNDERSIGNED HEREBY ENTERS APPEARANCE AS REPRESENTATION Employer, Public Service Electric and Gas Company  IN THE ABOVE-CAPTIONED MATTER.	IVE OF
CHECK THE APPROPRIATE BOX(ES) BELOW:  REPRESENTATIVE IS AN ATTORNEY  IF REPRESENTATIVE IS AN ATTORNEY, IN ORDER TO ENSURE TO CERTAIN DOCUMENTS OR CORRESPONDENCE FROM THE AGENCY IN BOX MUST BE CHECKED. IF THIS BOX IS NOT CHECKED, THE PARTY WE DOCUMENTS SUCH AS CHARGES, PETITIONS AND FORMAL DOCUMENT CASEHANDLING MANUAL.	ADDITION TO THOSE DESCRIBED BELOW, THIS WILL RECEIVE ONLY COPIES OF CERTAIN
(REPRESENTATIVE INFORM	MATION)
NAME: Justin B. Incardone, Esq.	
MAILING ADDRESS: PSEG Services Corporation, 80 Park Plaza	, T5, Newark, NJ 07102
E-MAIL ADDRESS:	
OFFICE TELEPHONE NUMBER: 973-430-6163	
CELL PHONE NUMBER: 973-951-4015	<sub>FAX:</sub> 973-645-1307
SIGNATURE:  (Please sign in ink)  DATE:  DATE:	

<sup>&</sup>lt;sup>1</sup> IF CASE IS PENDING IN WASHINGTON AND NOTICE OF APPEARANCE IS SENT TO THE GENERAL COUNSEL OR THE EXECUTIVE SECRETARY, A COPY SHOULD BE SENT TO THE REGIONAL DIRECTOR OF THE REGION IN WHICH THE CASE WAS FILED SO THAT THOSE RECORDS WILL REFLECT THE APPEARANCE.

#### NATIONAL LABOR RELATIONS BOARD

### NOTICE OF APPEARANCE

and Public Service Electric and Gas Company	CASE 04-CA-138870
REGIONAL DIRECTOR EXECUTIVE SECRETARY NATIONAL LABOR RELATIONS BOARD Washington, DC 20570	GENERAL COUNSEL  NATIONAL LABOR RELATIONS BOARD  Washington, DC 20570
THE UNDERSIGNED HEREBY ENTERS APPEARANCE AS REPRESENTAT	IVE OF
Respondent Public Service Electric and Gas Company	
IN THE ABOVE-CAPTIONED MATTER.	
CHECK THE APPROPRIATE BOX(ES) BELOW:  REPRESENTATIVE IS AN ATTORNEY  IF REPRESENTATIVE IS AN ATTORNEY, IN ORDER TO ENSURE TO CERTAIN DOCUMENTS OR CORRESPONDENCE FROM THE AGENCY IN BOX MUST BE CHECKED. IF THIS BOX IS NOT CHECKED, THE PARTY V DOCUMENTS SUCH AS CHARGES, PETITIONS AND FORMAL DOCUMEN CASEHANDLING MANUAL.	ADDITION TO THOSE DESCRIBED BELOW, THIS WILL RECEIVE ONLY COPIES OF CERTAIN
(REPRESENTATIVE INFORI	MATION)
NAME: Justin B. Incardone, Esq.	
MAILING ADDRESS: PSEG Services Corporation, 80 Park Plaza	, T5, Newark, NJ 07102
E-MAIL ADDRESS: Justin.lncardone@pseg.com	
OFFICE TELEPHONE NUMBER: 973-430-6163	
CELL PHONE NUMBER: 973-951-4015	_FAX: 973-645-1307
SIGNATURE:  (Please sign in ink.)  DATE:  10 20 14	

 $<sup>^1</sup>$  IF CASE IS PENDING IN WASHINGTON AND NOTICE OF APPEARANCE IS SENT TO THE GENERAL COUNSEL OR THE EXECUTIVE SECRETARY, A COPY SHOULD BE SENT TO THE REGIONAL DIRECTOR OF THE REGION IN WHICH THE CASE WAS FILED SO THAT THOSE RECORDS WILL REFLECT THE APPEARANCE.

From: Incardone, Justin B
To: O"Neill, Kathleen

Subject: (b) (6), (b) (7)(C) /PSE&G - Signed Notices of Appearance Attached

**Date:** Monday, October 20, 2014 4:33:11 PM

Attachments: Notices of Appearance - 04-CB-1388555 & 04-CA-138870.pdf

disclaimer.html

Kathleen: I hope you're well. Attached are my notices of appearances for (b) (6), (b) (7)(C) two most recent ULP Charges, one against the Company (04-CA-138870) and the other against UA Local 855 (04-CB-138855).

I will call you tomorrow to discuss what, if anything, you require of the Company in response.

Thanks,

Justin B. Incardone Associate General Labor & Employment Counsel PSEG Services Corporation 80 Park Plaza T5E Newark, NJ 07102-4194

O: (973) 430-6163 C: (973) 951-4015 F: (973) 645-1307

justin.incardone@pseg.com



# UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

REGION 4 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

Agent's Direct Dial: (215)597-7645

December 5, 2014

Justin B. Incardone, Assistant General Labor & Employment Counsel PSEG Services Corporation 80 Park Plaza # T5E
Newark, NJ 07102-4109

Re: PSE&G

Case 04-CA-138870

Dear Mr. Incardone:

I am writing this letter to advise you that it is now necessary for me to take evidence from your client regarding the allegations raised in the investigation of the above-referenced matter. Set forth below are the allegations and issues on which your evidence is needed, a request to take affidavits, a request for documentary evidence, and the date for providing your evidence.

Allegations: The charge alleges that the Employer has disciplined (b) (6), (b) (7)(C) because filed grievances. Specifically, alleges that the following disciplinary measures were issued because of union activity:

- 1. (b)(6)(b)(7)(c), 2014 written reprimand for not following directions
- 2. (b) (6), (b) (7)(c) 2014 written reprimand for not following directions
- 3. (b) (6), (b) (7)(C) 2014 suspension allegedly for hitting a co-worker

**Board Affidavits:** I am requesting to take affidavits from the supervisors who made the decisions to issue each of the disciplines listed above and any other individuals you believe have information relevant to the investigation of this matter. Please be advised that the failure to present representatives who would appear to have information relevant to the investigation of this matter, for the purposes of my taking sworn statements from them, constitutes less than complete cooperation in the investigation of the charge. Please contact me by **November 12**, **2014** to schedule these affidavits.

**Documents:** Please provide the following documents, along with any and all other evidence you deem to be relevant to the case:

1. Copies of the discipline issued to for each of the incidents listed above

- 2. Witness statements for each of the incidents listed above
- 3. All supervisors and managers communications concerning the incidents listed above, including electronic communications
- 4. Disparate treatment evidence. Please submit the entire disciplinary file for each comparator.
- 5. Disciplinary policy and work rules

**Date for Submitting Evidence:** To resolve this matter as expeditiously as possible, you must provide your evidence and position in this matter **December 21, 2014**. Electronic filing of position statements and documentary evidence through the Agency website is preferred but not required. To file electronically, go to **www.nlrb.gov**, select **E-File Documents**, enter the **NLRB case number**, and follow the detailed instructions. If I have not received all your evidence by the due date or spoken with you and agreed to another date, it will be necessary for me to make my recommendations based upon the information available to me at that time.

Please contact me at your earliest convenience by telephone, (215)597-7645, or e-mail, kathleen.oneill@nlrb.gov, so that we can discuss how you would like to provide evidence and I can answer any questions you have with regard to the issues in this matter.

Very truly yours,

/s/ Kathleen O'Neill

KATHLEEN O'NEILL Field Examiner

From: O"Neill, Kathleen
To: Incardone, Justin B

 Subject:
 RE: PSE&G 4-CA-138870 (b) (6), (b) (7)(C)

 Date:
 Monday, December 8, 2014 5:47:00 PM

Will you please send me copies of all grievances filed on behalf of since January 1, 2013. Thank you.

From: O'Neill, Kathleen

Sent: Friday, December 05, 2014 2:27 PM

To: 'Incardone, Justin B'

Subject: PSE&G 4-CA-138870 (b) (6), (b) (7)(C)

Attached is a letter seeking your cooperation in the investigation of the subject case. Your response

is due on **December 21, 2014.** 

Kathleen O'Neill

National Labor Relations Board

615 Chestnut Street

7th Floor

Philadelphia, PA 19106

215-597-7645 (ph)

215-597-7658 (fax)

From: O"Neill, Kathleen
To: (b) (6), (b) (7)(C), (b) (7)(D)

 Subject:
 PSE&G 04-CA-138870 and0 4-CB-138855

 Date:
 Monday, December 8, 2014 5:38:32 PM

Attachments: (b) (6), (b) (7)(0

Attached is the affidavit I prepared after our phone conversations and then read to you on December 8, 2014. Read the affidavit carefully. If you need to make changes, you can make the changes by hand and initial the changes. Please print a copy and return a signed copy to me by fax or email. I would also like the original signature copy retuned by regular mail. Call if you have any questions. My fax number is below

Kathleen O'Neill
National Labor Relations Board
615 Chestnut Street
7th Floor
Philadelphia, PA 19106
215-597-7645 (ph)
215-597-7658 (fax)

From: O"Neill, Kathleen
To: Incardone, Justin B

Subject: RE: PSE&G 4-CA-138870 (b) (6). (b) (7) (C) Date: Monday, December 8, 2014 5:47:00 PM

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Sent: Friday, December 05, 2014 2:27 PM

To: 'Incardone, Justin B'

Subject: PSE&G 4-CA-138870 (b) (6), (b) (7)(C)

Attached is a letter seeking your cooperation in the investigation of the subject case. Your response

is due on **December 21, 2014.** 

Kathleen O'Neill

National Labor Relations Board

615 Chestnut Street

7th Floor

Philadelphia, PA 19106

215-597-7645 (ph)

215-597-7658 (fax)

From: Incardone, Justin B
To: O"Neill, Kathleen
Subject: Re: Just received your call

Date: Thursday, December 11, 2014 11:53:04 AM

That was one of the purposes of my call; to let you know of the separation. I'll step out between those hours and call you. Thanks, Justin

Sent from my iPhone

On Dec 11, 2014, at 11:51 AM, O'Neill, Kathleen < Kathleen.oneill@nlrb.gov > wrote:

### Email sent from outside of PSEG. Use caution before using links/attachments.

If you get a chance to step out between 1:00 p.m. to 3:30 p.m. today, call me. If I don't pick up on my office line, try my cell (b) (6), (b) (7)(C). I did hear that was

terminated (b) (6), (b) (7)(C)

Kathleen O'Neill

National Labor Relations Board

615 Chestnut Street

7th Floor

Philadelphia, PA 19106

215-597-7645 (ph)

215-597-7658 (fax)

The information contained in this e-mail, including any attachment(s), is intended solely for use by the named addressee(s). If you are not the intended recipient, or a person designated as responsible for delivering such messages to the intended recipient, you are not authorized to disclose, copy, distribute or retain this message, in whole or in part, without written authorization from PSEG. This e-mail may contain proprietary, confidential or privileged information. If you have received this message in error, please notify the sender immediately. This notice is included in all e-mail messages leaving PSEG. Thank you for your cooperation.

 From:
 O"Neill, Kathleen

 To:
 pilles@verizon.net

 Subject:
 PSE&G 4-CB-138855

**Date:** Tuesday, December 16, 2014 11:36:00 AM

#### John,

Thank you for discussing the subject case with me. This email will serve to confirm that you will give me a list of your witnesses, along with a brief statement advising what each witness will tell me, by January 6, 2015. On January 12, 2015, you will make your witnesses available for affidavits. You will let me know where we will meet on January 12..

Kathleen O'Neill National Labor Relations Board 615 Chestnut Street 7th Floor Philadelphia, PA 19106

215-597-7645 (ph) 215-597-7658 (fax) Date: Thursday, December 18, 2014 4:24:08 PM

Thanks.

Justin B. Incardone Associate General Labor & Employment Counsel (973) 430-6163

----Original Message----

From: O'Neill, Kathleen [mailto:Kathleen.oneill@nlrb.gov]

Sent: Thursday, December 18, 2014 1:53 PM

To: Incardone, Justin B Subject: RE: V PSE&G

Email sent from outside of PSEG. Use caution before using links/attachments.

Okay. We will still keep the 1/5/15 deadline.

----Original Message----

From: Incardone, Justin B [mailto:Justin.Incardone@pseg.com]

Sent: Thursday, December 18, 2014 10:15 AM

To: O'Neill, Kathleen

Subject: RE (b) (6), (b) (7)(c) v PSE&G

Kathy: (b)(6),(b)(7)(c) advised us that will not sign the separation agreement, although it is okay with you, I would like to keep the 1/5/15 deadline for me to deliver the requested documents to you irrespective of (b)(6),(b)(7)(c) position on the separation agreement. The holidays are causing the predictable time crunch with everything else.

Thanks,

Justin B. Incardone Associate General Labor & Employment Counsel (973) 430-6163

----Original Message----

From: O'Neill, Kathleen [mailto:Kathleen.oneill@nlrb.gov]

Sent: Thursday, December 11, 2014 1:58 PM

To: Incardone, Justin B Subject: RE: OFF V PSE&G

Email sent from outside of PSEG. Use caution before using links/attachments.

yes
-----Original Message-----

From: Incardone, Justin B [mailto:Justin.Incardone@pseg.com]

Sent: Thursday, December 11, 2014 1:57 PM

To: O'Neill, Kathleen Subject: VPSE&G

Kathy: just to confirm: assuming does not sign the severance agreement, I will produce the requested documents to you on or before Jan 5, and does not sign the severance agreement, I will produce the requested and I will appear at your office on Jan 13 at 10:30am.

Thanks, Justin

Sent from my iPhone

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The information contained in this e-mail, including any attachment(s), is intended solely for use by the named addressee(s). If you are not the intended recipient, or a person designated as responsible for delivering such messages to the intended recipient, you are not authorized to disclose, copy, distribute or retain this message, in whole or in part, without written authorization from PSEG. This e-mail may contain proprietary, confidential or privileged information. If you have received this message in error, please notify the sender immediately. This notice is included in all e-mail messages leaving PSEG. Thank you for your cooperation.

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From: <u>O"Neill, Kathleen</u>
To: (b) (6), (b) (7)(C)

 Subject:
 PSE&G 4-CA-138870; 4-CB-138855

 Date:
 Tuesday, January 6, 2015 1:07:00 PM

I received the evidence you submitted today. Please give me a <u>brief</u> summary of what evidence that supports your charge is on each of the CDs. With regard to the photographs of the text messages, who are the two people texting? How are the text messages relevant to your charges?

Kathleen O'Neill National Labor Relations Board 615 Chestnut Street 7th Floor Philadelphia, PA 19106 215-597-7645 (ph) 215-597-7658 (fax) From: (b) (6), (b) (7)(C)

To: <u>O"Neill, Kathleen</u>

Subject: RE

Date: Wednesday, January 7, 2015 3:41:14 PM

(C) could have resolved the issue from (b) (6), (b) (7)(C) 802 0012 (b) (6), (b) (7 about the Stink remarks against myself and (b) (6), (b) (7)(C) akso who called myself a issue occur last year. (b) (6), (b) (7)(C) wasn't present for that issue but for the stink remarks recently happening in the CD. At the time of the remarks last year, the company and Union and Human Resources did nothing about a Investigation for what This is my point I'm trying to get across to you. No help from union coworkers or union reps. (b) (6), (b) (7)(C) also stating something stinks and smells horrible as (b) (6), (b) (7)(C) looking directly at myself stating something stinks but (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) both laugh at myself. I (b) (6), (b) (7)(C) was offended in went looking for (b) (6), (b) (C) as (b) (6), (b) (7)(C) who came out following (b) (6), (b) (7)(c) to the work truck in the company yard. (b) (6), (b) (7)(c) begin to use bad language and (b) (6), (b) (7)(C) agreed to what said. (b) (6), (b) **7)(C)** took off as have to go but not staying to help resolve any issue noticed supervision coming, stating at that moment. The company agrees to whatever my coworkers says, as they coworkers promotes altercations an report myself and help the company, When nothing really happened. They all make my discipline look Good when they help each other as Cliick or group and friends to come against myself.

On Jan 7, 2015 1:41 PM, (b) (6), (b) (7)(C) > wrote:

802 0003 CD, (b) (6), (b) (7)(C) continues to tell my union coworkers to constantly report me to (b) (6), (b) (7)(C) besides the Union representing me or resolving any issues we may have with each other at work. Thats the purpose in having a Union, To be protected and represented. Not the Union siding with company to do unlawful discipline action against myself. With that, that gives the company a advantage to build a aberrant check list against me that lead up to my discharge. Every fact finding the company had against myself. My (b) (c) (d) (d) (d) (d) attends every meeting but just sit there an not fight for myself and the Union helps the company to build a case of disciplines against me not trying to resolve or lower my probation. The Union agreed with each an everything the company says towards my disciplines. Even when I was 14 minutes late, which out of my the company. I have a perfect attendance and leaving the company urine test not signing in. stated, I was fine as long as I didn't sign in an leave the room, I The company explained to (b) (6), (b) (7)(C) I didn't sign in and the said I was ok but still wrote myself up. You have other employees come to work late an seen by the supervisors an nothing said because of family relationships in the company. They help there family and friends an give others the short stick when your not a favorite employee!

On Jan 7, 2015 11:09 AM, (b) (6), (b) (7)(C) wrote:

I'm at juror duty rite now. As soon as I leave The Hall of Justice, I will send you that information.

On Jan 7, 2015 9:22 AM, "O'Neill, Kathleen" < Kathleen.oneill@nlrb.gov wrote:

The evidence supports my charge because (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) told them to report me because doesn't want to help or represent myself.

I need you to transcribe (write) the specific unlawful statements from the recording. Please tell me which disc contains the statements and exactly where on the disc I can find the statements.

Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself, and name is who continually persuade me to drop alllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C)

Please give me a phone number and email address for (b)(6),(b)(7)(G), if you have it.

(b) (6), (b) (7)(C) also help the company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing myself but just sits an listen to false accusations from my coworkers and the company. The company just ignores my true statements an I continuesly receives discipline leading to my discharge. The d's and pictures are my proof along with the notes I gave you.

From: (b) (6), (b) (7)(C) [mailto: (b) (6), (b) (7)(C)

Sent: Tuesday, January 06, 2015 4:41 PM

To: O'Neill, Kathleen

Subject:

and (b) (6), (b) (7)(C) The evidence supports my charge because (b) (6), (b) (7)(C) (b) (6). (b) (7)(c) told them to report me because doesn't want to help or represent myself. Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself who continually persuade me to drop all lll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C)

The text messages are relevant because, the blue print is (b) (6), (b) (7)(C) myself and the yellow print is (b) (6), (b) (7)(C), where the company said I allegedly punch in when (b) (6), (b) (7)(C) had head down an ask what just happen not seeing . The text messages are relevant when (b) (6), (b) (7) (C) had stated everything was fine an understood. (b)(6),(b)(7)(c) stated what anything. the company was trying to do to me. Once the company and (b) (6), (b) (7)(c) helping myself. It was either (b) (6), (b) (7)(c) helping myself. It was either

myself or loose job. (b) (6), (b) (7)(C) Rep also help the company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing myself but just sits an listen to false accusations from my coworkers and the company. The company just ignores my true statements an I continuesly receives discipline leading to my discharge. The d's and pictures are my proof along with the notes I gave you.

From: (b) (6), (b) (7)(C)

To: O"Neill, Kathleen

Subject: RE:

Date: Wednesday, January 7, 2015 6:40:48 PM

802 0029 CD (b) (6), (b) (7) (C) always state doesn't know what's going on in regards of myself and my disciplines. plays the ropes very well and just let the company do what ever they like along with the (b) (6), (b) (7) (C) so I just let talk on this CD because you can hear the deceit in the conversation as a speaks.

On Jan 7, 2015 3:47 PM, (b) (6), (b) (7)(C) > wrote:

802 0027 CD (b) (6), (b) (7)(C) and myself were discussing my grievance but The Union always state at times, They don't know what's going on yet. When both of (b) (6), (b) (7)(C) who was present at the time of my suspension, didn't get any documentation why I was suspended and for how long for there records or myself. My question is, where is my Help from the Union!

On Jan 7, 2015 1:41 PM, (b) (6), (b) (7)(C) > wrote:

802 0003 CD, (b) (6), (b) (7)(C) continues to tell my union coworkers to constantly report me to (b) (6), (b) (7)(C) besides the Union representing me or resolving any issues we may have with each other at work. Thats the purpose in having a Union, To be protected and represented. Not the Union siding with company to do unlawful discipline action against myself. With that, that gives the company a advantage to build a aberrant check list against me that lead up to my discharge. Every fact finding the company had against myself. (b) (6), (b) (7)(C) attends every meeting but just sit there an not fight for myself and the Union helps the company to build a case of disciplines against me not trying to resolve or lower my probation. The Union agreed with each an everything the company says towards my disciplines. Even when I was 14 minutes late, which out of years for the company. I have a perfect attendance and leaving the company urine stated, I was fine as long as I didn't sign in an leave test not signing in. The company the room, I explained to (b) (6), (b) (7)(C) I didn't sign in and the said I was ok but (b)(6), (b)(7)(e) still wrote myself up. You have other employees come to work late an seen by the supervisors an nothing said because of family relationships in the company. They help there family and friends an give others the short stick when your not a favorite employee!

On Jan 7, 2015 11:09 AM, (b) (6), (b) (7)(C) > wrote:

I'm at juror duty rite now. As soon as I leave The Hall of Justice, I will send you that information.

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I need you to transcribe (write) the specific unlawful statements from the recording. Please tell me which disc contains the statements and exactly where on the disc I can find the statements.

Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself, (b) (6), (b) (7)(C) who continually persuade me to drop allllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C)

The text messages are relevant because, the blue print is (b) (6), (b) (7)(C) myself and the yellow print is (b) (6), (b) (7)(C), who the company said I allegedly punch in aggressively pull off the truck, when (b) (6), (b) (7)(C) had head down an ask what just happen not seeing anything. stated everything was fine an understood (b) (6), (b) (7)(C) stated what the company was trying to do to me. Once the company and (b) (6), (b) (7)(C) found out (b) (6), (b) (7)(C) was helping myself. It was either (b) (6), (b) (7)(C) help the company to discharge myself or loose job.

Please give me a phone number and email address for (b) (6), (b) (7)(C), if you have it.

(b) (6), (b) (7)(C) also help the company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing myself but just sits an listen to false accusations from my coworkers and the company. The company just ignores my true statements an I continuesly receives discipline leading to my discharge. The d's and pictures are my proof along with the notes I gave you.

From: (b) (6), (b) (7)(C) [mailto(b) (6), (b) (7)(C) ]

Sent: Tuesday, January 06, 2015 4:41 PM

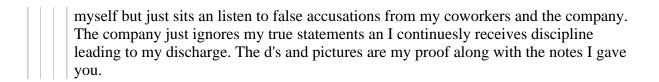
To: O'Neill, Kathleen

Subject:

The evidence supports my charge because (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) told them to report me because doesn't want to help or represent myself. Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself. (b) (6), (b) (7)(C) who continually persuade me to drop alllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C)

The text messages relevant because, the blue print is (b) (6), (b) (7)(C) myself and the yellow print is . The text messages are who the company said I allegedly punch in back an aggressively pull the truck, when (b) (6), (b) (7)(C) had head down an ask what just happen not seeing anything.

stated everything was fine an understood understood was trying to do to me. Once the company and union rep found ou (b) (6), (b) (7)(C) was helping myself. It was either (b) (6), (b) (7)(C) help the company to discharge myself or loose b job. (b) (6), (b) (7)(C) also help the company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing



From: (b) (6), (b) (7)(C)

To: O"Neill, Kathleen

Subject: RE:

Date: Wednesday, January 7, 2015 6:46:56 PM

802 0032 CD (b) (6), (b) (7)(C), I just le talk because story is almost the same as information. They pretend they all don't know what's going but give myself veryyyyy little information. The Union just allows the company to give me whatever probation period the company desires.

On Jan 7, 2015 3:47 PM, (b) (6), (b) (7)(C) > wrote:

802 0027 CD (b) (6), (b) (7)(C) and myself were discussing my grievance but The Union always state at times, They don't know what's going on yet. When both of my who was present at the time of my suspension, didn't get any documentation why I was suspended and for how long for there records or myself. My question is, where is my Help from the Union!

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802 0003 CD, (b) (6), (b) (7)(C) continues to tell my union coworkers to constantly report me to (b) (6), (b) (7)(C) besides the Union representing me or resolving any issues we may have with each other at work. Thats the purpose in having a Union, To be protected and represented. Not the Union siding with company to do unlawful discipline action against myself. With that, that gives the company a advantage to build a aberrant check list against me that lead up to my discharge. Every fact finding the company had against myself. My (b) (6), (b) (7)(C) attends every meeting but just sit there an not fight for myself and the Union helps the company to build a case of disciplines against me not trying to resolve or lower my probation. The Union agreed with each an everything the company says towards my disciplines. Even when I was 14 minutes late, which out of years for the company. I have a perfect attendance and leaving the company urine test not signing in. The company stated, I was fine as long as I didn't sign in an leave the room, I explained to (b) (6), (b) (7)(C) I didn't sign in and the said I was ok but (b) (6), (b) (7)(c) still wrote myself up. You have other employees come to work late an seen by the supervisors an nothing said because of family relationships in the company. They help there family and friends an give others the short stick when your not a favorite employee!

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I need you to transcribe (write) the specific unlawful statements from the recording. Please tell me which disc contains the statements and exactly where on the disc I can find the statements.

Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself, (b) (6), (b) (7)(C) who continually persuade me to drop alllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C) The text messages are relevant because, the blue print is (b) (6), (b) (7)(C) myself and the who the company said I allegedly punch in yellow print is aggressively pull off the truck, when (b) (6), (b) (7)(C) had head down ask what just happen not seeing anything. (b) (6), (b) (7)(C) stated everything was fine an understood. (b) (6) (7)(C) stated what the company was trying to do to me. Once the head down an company and (b) (6), (b) (7)(C) found out was helping myself. It was either (b) (6), (b) (7)(c) help the company to discharge myself or loose

Please give me a phone number and email address for (b) (6), (b) (7)(C), if you have it.

(b) (6), (b) (7)(C) also help the company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing myself but just sits an listen to false accusations from my coworkers and the company. The company just ignores my true statements an I continuesly receives discipline leading to my discharge. The d's and pictures are my proof along with the notes I gave you.

From: (b) (6), (b) (7)(C)

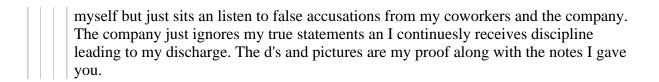
Sent: Tuesday, January 06, 2015 4:41 PM

To: O'Neill, Kathleen

Subject:

The evidence supports my charge because (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) told them to report me because doesn't want to help or represent myself. Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself. (b) (6), (b) (7)(C) who continually persuade me to drop alllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)

To: O"Neill, Kathleen

Subject: RE:

Date: Wednesday, January 7, 2015 7:13:15 PM

"White Envelope" is (b) (6), (b) (7)(C), The company contractor to Fire myself (b) (6), (b) (7)(C) was not for me at all, Through the 6 hours in this meeting. All (b) (6), (b) (7)(C) and kept trying to persuade me to take the severance pay for \$ 10,000 and forgive the company an have faith in God in move on an Sign the paperwork to drop all charges against Pse&g, including Civil Rights, NLRB, and the EEOC. Not to transfer to another shop or stay in Audubon shop in keep my job. The company knows I'm a contractor to pull all my information I have on the company in share with the company. Along with (b) (6), (b) (7)(C) keeping computer open, running or taping, Along texting someone from the company the whole time. Then (b) (6), (b) (7)(C) kept going in the other room with Corporate Security and who ever else was in that room recording or taking notes down for the company. As you listen to the CD, I gave (b) (6), (b) (7)(C) alottttttt of information, hoping to get my job back, when already knew going to fire me if I didn't take the other options. Company firing myself, severance pay or transfer to another shop. Why should I take either, if I didn't punch off the truck. stated I punch in the back but was shock when I stated head down because new slip and made a mistake saying that. I told (b) (6), (b) (7)(C) I Don't Want neither bu stated has to fire me. (b) (6), (b) (7)(C) ask myself to Sign the papers that I received my copy for being discharge. I never sign agreeing with being fired but who knows. They might try use that against me. You have all you need on the CD as you listen. Thanks!

On Jan 7, 2015 3:47 PM, '(b) (6), (b) (7)(C) > wrote:

802 0027 CD (b) (6), (b) (7)(C) and myself were discussing my grievance but The Union always state at times, They don't know what's going on yet. When both of my who was present at the time of my suspension, didn't get any documentation why I was suspended and for how long for there records or myself. My question is, where is my Help from the Union!

On Jan 7, 2015 1:41 PM, (b) (6), (b) (7)(C) wrote:

802 0003 CD, (b) (6), (b) (7)(C) continues to tell my union coworkers to constantly report me to (b) (6), (b) (7)(C) besides the Union representing me or resolving any issues we may have with each other at work. Thats the purpose in having a Union, To be protected and represented. Not the Union siding with company to do unlawful discipline action against myself. With that, that gives the company a advantage to build a aberrant check list against me that lead up to my discharge. Every fact finding the company had against myself. My (b) (6), (b) (7)(C) attends every meeting but just sit there an not fight for myself and the Union helps the company to build a case of disciplines against me not trying to resolve or lower my probation. The Union agreed with each an everything the company says towards my disciplines. Even when I was 14 minutes late, which out of years for the company. I have a perfect attendance and leaving the company urine stated, I was fine as long as I didn't sign in an leave test not signing in. The company the room, I explained to (b) (6), (b) (7)(C) I didn't sign in and the said I was ok still wrote myself up. You have other employees come to work late an seen

by the supervisors an nothing said because of family relationships in the company. They help there family and friends an give others the short stick when your not a favorite employee!

On Jan 7, 2015 11:09 AM, (b) (6), (b) (7)(C) wrote:

I'm at juror duty rite now. As soon as I leave The Hall of Justice, I will send you that information.

On Jan 7, 2015 9:22 AM, "O'Neill, Kathleen" (b) (6), (b) (7)(C) wrote:

The evidence supports my charge because (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) them to report because doesn't want to help or represent myself.

I need you to transcribe (write) the specific unlawful statements from the recording. Please tell me which disc contains the statements and exactly where on the disc I can find the statements.

Along with telling my coworkers to continuesly reported myself to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself, name is (b) (6), (b) (7)(C) who continually persuade me to drop allllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7)(C)

The text messages are relevant because, the blue print is (b) (6), (b) (7)(C) myself and the yellow print is aggressively pull off the truck, when (b) (6), (b) (7)(C) had back an aggressively pull off the truck, when (b) (6), (b) (7)(C) had head down an ask what just happen not seeing anything. Stated everything was fine an understood. (b) (6), (b) (7)(C) stated what the company was trying to do to me. Once the company and (b) (6), (b) (7)(C) found out (b) (6), (b) (7)(C) was helping myself. It was either (b) (b), (b) (7)(C) help the company to discharge myself or loose his job.

Please give me a phone number and email address for (b) (6), (b) (7)(C), if you have it.

(b) (6), (b) (7)(C) also help the company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing myself but just sits an listen to false accusations from my coworkers and the company. The company just ignores my true statements an I continuesly receives discipline leading to my discharge. The d's and pictures are my proof along with the notes I gave you.

From:  $^{(b)}(6)$ ,  $^{(b)}(7)(C)$ [mailto(b) (6), (b) (7)(C)

Sent: Tuesday, January 06, 2015 4:41 PM

To: O'Neill, Kathleen

Subject:

and(b) (6), (b) (7)(C) on false accusations when any of these could have been resolved but the company continued retaliate against me to build a aberrant check list do to my calls to Human Resources and Civil Rights and NLRB which lead up to my discharge. The company use a Contractor to discharge myself. (b) (6), (b) (7)(C) who continually persuade me to drop alllll charges against pse&g and take the severance pay for \$10,000 an collect unemployment and have faith in God an move on to a better job along with (b) (6), (b) (7) (C). The text message relevant because, the blue print is (b) (6), (b) (7) (C) myself and the yellow print is . The text messages are who the company said I allegedly punch in back an aggressively pull the truck, when (b) (6), (b) (7)(C) had head down an ask what just happen not seeing anything. stated everything was fine an understood. stated what the company was trying to do to me. Once the company and found out was helping myself. It was either help the job. (b) (6), (b) (7)(C) also help the company to discharge myself or loose company. I received no help from Human Resources who took notes that I gave to them an distribut my information to the company along with Union not Representing myself but just sits an listen to false accusations from my coworkers and the company. The company just ignores my true statements an I continuesly receives discipline leading to my discharge. The d's and pictures are my proof along with the notes I gave you.

From: (b) (6), (b) (7)(C)

To: O"Neill, Kathleen

**Date:** Friday, January 9, 2015 3:40:34 PM

Hello, this is (b) (6), (b) (7)(C). On January 7, 2015 I was sending you a lot of emails. In the mix of myself sending you that information. A email of yours came through as I was emailing you but your message disappeared. I want to make sure I didn't miss anything you sent myself. I'm just following up, if so please resend. Thanks and Have a Good weekend!

From: To: Subject: Date:	pilles@verizon.net O"Neill, Kathleen Re: PSE&G 4-CB-138855 Monday, January 12, 2015 5:56:30 AM
	:54:10 PM, Kathleen.oneill@nlrb.gov wrote:
Kathleen - My c	ell number is 856-630-6937. I agree. Please advise as to how you wish to proceed.
John,	
will improve durappointment back an hour or	erned about the weather tomorrow morning. The forecast is for icy roads. It looks like the weather ring the day. Let's touch base in the morning. If the roads are bad, maybe we can push the r postpone to another day. If the roads are okay, I would like to keep the appointment. My cell is What is your cell number?
Kathleen O'Neil	1
National Labor l	Relations Board
615 Chestnut Str	reet
7th Floor	
Philadelphia, PA	A 19106
215-597-7645 (p	oh)

From: Incardone, Justin B

To: O"Neill, Kathleen

Subject: Comparator Information

**Date:** Tuesday, January 13, 2015 7:57:12 PM

Attachments: <u>disclaimer.html</u>

Kathy: Pleasure meeting with you today. We discussed me alerting you to any employees besides whose employment PSE&G suspended for physical altercations or verbal threats, and ultimately terminated for that behavior. We have uncovered three examples at this time, summarized below:

Former Employee's Name	Administratively Suspended?	Discharged?	Behavior	Level of Positive Discipline at the Time of Discharge
(b) (6), (b) (7)(C)	Yes	Yes (2013)	Verbal threats towards co-workers	None
(b) (6), (b) (7)(C)	Yes	Yes (2009)	Verbal threats toward a co-worker	None
(b) (6), (b) (7)(C)	Yes	Yes (2009)	Verbal threat toward, and reported physical contact with, another employee	Final Written Warning

PSE&G believes that this is further evidence that it did not subject because of the grievances Local 855 submitted on behalf. Also, if you want, we will be happy to provide you with examples of grievances UA Local 855 filed on behalf of other Audubon employees in the last year or so whose employment the Company has not terminated.

Regards,

Justin B. Incardone
Associate General Labor & Employment Counsel
PSEG Services Corporation
80 Park Plaza T5E
Newark, NJ 07102-4194

O: (973) 430-6163 C: (973) 951-4015 F: (973) 645-1307

justin.incardone@pseg.com

From: Incardone, Justin B
To: O"Neill, Kathleen

**Subject:** RE: Comparator Information

**Date:** Wednesday, January 14, 2015 1:47:25 PM

Sure – can you give me a week? Justin

Justin B. Incardone

Associate General Labor & Employment Counsel

(973) 430-6163

**From:** O'Neill, Kathleen [mailto:Kathleen.oneill@nlrb.gov]

Sent: Wednesday, January 14, 2015 1:08 PM

To: Incardone, Justin B

Subject: RE: Comparator Information

### Email sent from outside of PSEG. Use caution before using links/attachments.

Thank you. Will you please give me a copy of the disciplinary file for each of the employees named below so I have the documentary support. I do not need you to give me information on grievances filed on behalf of other employees who have not been terminated.

**From:** Incardone, Justin B [mailto:Justin.Incardone@pseg.com]

Sent: Tuesday, January 13, 2015 7:57 PM

To: O'Neill, Kathleen

**Subject:** Comparator Information

Kathy: Pleasure meeting with you today. We discussed me alerting you to any employees besides whose employment PSE&G suspended for physical altercations or verbal threats, and ultimately terminated for that behavior. We have uncovered three examples at this time, summarized below:

Former Employee's Name	Administratively Suspended?	Discharged?	Behavior	Level of Positive Discipline at the Time of Discharge
(b) (6), (b) (7)(C)	Yes	Yes (2013)	Verbal threats towards co-workers	None
(b) (6), (b) (7)(C)	Yes	Yes (2009)	Verbal threats toward a co-worker	None
(b) (6), (b) (7)(C)	Yes	Yes (2009)	Verbal threat toward, and reported physical contact with, another employee	Final Written Warning

PSE&G believes that this is further evidence that it did not subject (b) (6). (b) (7)(c) to disparate treatment because of the grievances Local 855 submitted on behalf. Also, if you want, we will be happy to provide you with examples of grievances UA Local 855 filed on behalf of other Audubon employees in the last year or so whose employment the Company has not terminated.

Regards,

Justin B. Incardone

Associate General Labor & Employment Counsel PSEG Services Corporation 80 Park Plaza T5E Newark, NJ 07102-4194

O: (973) 430-6163 C: (973) 951-4015 F: (973) 645-1307

justin.incardone@pseg.com

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From: pilles@verizon.net
To: O"Neill, Kathleen

**Subject:** Re: RE: PSE&G 4-CB-138855

**Date:** Wednesday, January 14, 2015 2:59:41 PM

Attachments: <u>11415.pdf</u>

Please see attached. Thank you.

Jan 12, 2015 03:36:07 PM, Kathleen.oneill@nlrb.gov wrote:

John,

Thank you for meeting with me today. May I have contact information for



----Original Message-----

From: pilles@verizon.net [mailto:pilles@verizon.net]

Sent: Monday, January 12, 2015 5:56 AM

To: O'Neill, Kathleen

Subject: Re: PSE&G 4-CB-138855

Jan 11, 2015 06:54:10 PM, Kathleen.oneill@nlrb.gov wrote:

\_\_\_\_\_

Kathleen - My cell number is 856-630-6937. I agree. Please advise as to how you wish to proceed.

John,

I'm a little concerned about the weather tomorrow morning. The forecast is for icy roads. It looks like the weather will improve during the day. Let's touch base in the morning. If the roads are bad, maybe we can push the appointment back an hour or postpone to another day. If the roads are okay, I would like to keep the appointment. My cell is (b) (6), (b) (7)(C) What is your cell number?

Kathleen O'Neill

National Labor Relations Board
615 Chestnut Street

7th Floor

Philadelphia, PA 19106

215-597-7645 (ph)

215-597-7658 (fax)



Attorney at Law

Lumberton Holly Office Center

774 Eayrestown Road, Suite LI

Lumberton, New Jersey 08048-3100

January 14, 2015

United States of America National Labor Relations Board Region 4 615 Chestnut Street - Suite 710 Philadelphia, PA 19106-4413

Attention: Kathleen O'Neill

Field Examiner

Re: U.A. Local No. 855

and (b) (6), (b) (7)(C) Case 04-CB-138855

Our File No. 01-0180-246

Dear Ms. O'Neill:

I did not have opportunity to review your request for [10] "contact information" electronically transmitted Monday afternoon, January 12, 2015 until this morning. I did not check my "e-mail" on Monday evening (since I was teaching C.C.D. class at my local parish) and/or yesterday (since I was absent from the office attending client meetings).

It is my understanding that you have already contacted [170].

Should you require any further assistance or information, please do not hesitate to contact me. Very truly yours,

JOHN F. PILLES, JR.

JFP/

(b) (6), (b) (7)(C)

- U.A. Local 855

01-0180-246

Licensed to Practice in:

From: Incardone, Justin B
To: O"Neill, Kathleen
Subject: Carter v. PSE&G

Date: Wednesday, January 21, 2015 6:29:55 PM

Attachments: (b) (6), (b) (7)(C)

disclaimer.html

Kathy, I hope you're well. Attached is the back-up documentation for the three comparators I referenced by email last week. I have not provided every document which relates to these employees' respective discharges - that would be incredibly burdensome - but just those that give you a feel for the issues at play in these cases. There is no suspension letter because, again, suspensions are not a punitive measure at PSE&G. However, the packets reference the employees' respective suspensions (e.g., attendance calendar for ("K" is code for suspension), suspension grievance, supervisor notes of a suspension meeting, etc.).

Also, like (b) (6), (b) (7)(C) and were offered agreements which provided them a payment in exchange for, among other things, a no-re-employment clause. and accepted. Let me know if you require anything else.

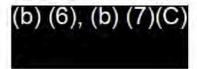
Regards,

Justin B. Incardone Associate General Labor & Employment Counsel (973) 430-6163



(b) (6), (b) (7)(C) 2013

# Regular Mail and Certified Mail

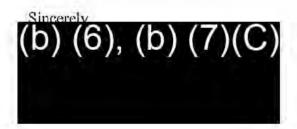


Dear (b) (6), (b) (7)(C)

On 2012 you were involved in an incident with a co-worker on Company premises and on Company time that resulted in criminal charges being brought against you. You ultimately pled guilty to making terroristic threats, and admitted under oath when pleading guilty to that crime that you threatened your co-worker with physical violence.

The Company conducted its own investigation of the incident on 2012. That investigation revealed that you made other comments threatening the physical well-being of your co-workers.

The Company is committed to maintaining a workplace free of violent, threatening, and intimidating behavior. Your aforementioned actions inhibit the Company's ability to maintain such a workplace. Due to the seriousness of your misconduct, your employment is terminated effective immediately.



C: IBEW Local 94 Labor Relations Personnel File

(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) 2012

(b) (6), (b) (7)(C) - Company
(b) (6), (b) (7)(C) - Company

(b) (6), (b) (7)(C) Local 94 (d) (b), (d) (1)(C) - Local 94 (d) (6), (d) (1)(C) - Local 94

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C) to (b) (6), (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday, 12?

(b) (6), (b) (7)(C)

We were switching cables over to aerial cable and making room for a new circuit in Gloucester City.

(b) (6), (b) (7)(C)

Who were the members of your crew?

 $^{(b) (6), (b) (7)(C)}$  and  $^{(b) (6), (b) (7)(C)}$ 

Were you angry or upset with anything or anyone that day

No

Were there any altercations between you and (b) (6), (b) (7)(C) throughout the day?

(b) (6), (b) (7)(C)

No

Please describe what happened when you returned to the reporting location at the end of the work assignment. Did you call over to your truck? What did you say to

I pulled into the yard. was walking by and I asked how was doing and if everything was all wrapped up. I then backed up the truck to park it, cleaned the truck off, did timesheets, etc. I checked the building and I locked the gate on my way out.

(b) (6), (b) (7)(C)

Were you the last one out?

Yes. I was the last one out. I checked the building and left.

Did you make any threats to at the truck?

No

Did you bring a handgun to work that day?

No

Have you ever brought a hand gun to work?

(b) (6), (b) (7)(C)

Never

What happened the next day when you reported to work?

I drove to work and pulled up to the gate and no one was there. Police surrounded me, arrested me, and searched my truck. They found no hand gun. They took me to the Pennsauken Police Dept. and then the sheriffs took me to the Camden County lock up. It was a horrible experience.

Did the police find any weapons in your car?

There were no weapons in the car I believe. (They went on mute for a minute). They found a BB gun and a machete

Why did you bring a BB gun and a machete in your car to work?

The machete is for cutting brush and the BB gun for me and It's always in my truck, I forgot it was there. I keep the machete in my drag bag. I never bring it on the Company truck,

(b) (6), (b) (7)(C)

What about the machete?

I would ask my supervisor for permission if I needed it to clear brush.

What happened when you were taken into police custody?

They brought me in like a criminal, booked me, asked me what happened, threw me in a cell. The sheriff took me to Camden County lock up and strip searched me. They put me in a cell for 14 hours with other inmates until I made bail. It was pretty bad.

(b) (6), (b) (7)(C) What did you tell the police? Basically what I'm telling you (what I said earlier) Why do you think would make this up knowing full well what could possibly come out of this i.e. criminal charges, work issues, etc.? I don't know. How often do you work with (b) (6), (b) (7) Every now and then. Have you ever had any arguments? No, we usually talk as friends. (b) (6), (b) (7)(C) During our investigation it's been told to us that you have threats to people in the workplace to the tone of "I'm going to roll a grenade into the trailer and lock the door and kill everyone. They don't know what I'm capable of. Have you aid these things? What did you mean by them? I never made any allegations like that. Do you have any issues or arguments with anyone in the trailer? No Do you have any idea why people make up that you said those things? I don't know. I guess it's just shop talk. I never said any of that. Did Corporate Security interview you at all? No (b) (6), (b) (7)(C) Did the police search your house for a gun?

Yes

Did they find one?

Yes, it was registered to me.

(b) (6), (b) (7)(C) Did you ever bring that gun to work I never brought it to work. What kind of gun is it? A 9MM climb up on the running board of your truck when you talked to I don't recall, I don't remember. Was the discussion heated? Just shop talk. Was there anyone else in the yard when you were talking to (b) (6), (b) (7)(C) Not to my knowledge Do you have anything else to add? No Just a reminder that you are not to step foot on Company property until further notice. I will be in touch with (b) (6), (b) (7)(C) and let know where we're going from here. I will fully cooperate and not go onto PSE&G property.

(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) 2012

(b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C), Local 94

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C) to (b) (6), (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday, 12?

Frame poles near Gloucester City High School

Who were the members of your crew?

(b) (6), (b) (7)(C)

Were there any altercations between you and throughout the day?

Work wise, no, was a few poles away with crew. seemed mad and frustrated. I heard say "I'm going to blow away your kneecaps" to me and other people around. It was unprovoked and I went to asked if knew what that was all about.

(b) (6), (b) (7)(C)

Please describe what happened when you returned to the reporting location at the end of the work assignment.

We came back and as I was getting out of the bathroom in the warehouse called me over to ruck. I got on the running board and pulled out a gun and pointed at me below the window line. Then said "This is what I'm going to shoot you with if you fuck with me". I then asked went home and got it and said "I always have it on me". At that point, I jumped off the truck and walked away.

(b) (6), (b) (7)(C)

Where was the weapon located? Please describe the weapon.

(b) (6), (b) (7)(C)	pulled it out from next to It was a silver 9mm automatic handgun.  I saw the 9mm inscribed on the top of it
	Are you familiar with handguns?
	Not really, I don't own one.
	Could you identify the make and model of the handgun?
	I believe it was a Smith and Wesson. I read it on the side of the gun.
	Could it possibly have been the Burndy Wej Tap tool?
	No
(F. ) (S. ) (F. ) (7.) (O.)	Did you report the incident to a supervisor? Why not?
(b) (6), (b) (7)(C)	Not immediately, it would have gotten rough at the site. I got home and called (b) (6), (b) (7)(C) and asked what we should do. said had to make a call and to wait. called me back in ten minutes and told me talked to (b) (6), (b) (7)(C) and to hold tight.
	Who did you tell about the incident and when?
	(b) (6), (b) (7)(C) called me around 11:00 and I described the whole incident to
	What transpired after you spoke with ruesday night and into Wednesday morning?
	(b) (6), (b) (7)(C) from Corporate Security Services (C.S.) called and I described the incident again to C.S. called back to verify the location and then called me back and told me would be picking me up to take me to Pennsauken P.D. to make a statement. We then went to Pennsauken P.D. and I had an interview with the detective.
(b) (6), (b) (7)(C)	How often do you work with (b) (6), (b) (7)(C)
	Here and there, our crews are usually side by side crew.
	Has ever made any verbal or non-verbal threats to you before yesterday?
	we've always been good.

2

(b) (6), (b) (7)(C) Have you ever witnessed threaten anyone else? said things to me about other people blowing off steam. threatened to throw a grenade into the reporting trailer and lock the door. said wants to kill everyone in this place. capable of. says it in an angry tone. don't know what The statement from said " If you ever fuck with me again, said this is what I'm going to shoot you with" This implies a repeat incident. Have you ever had an incident with before. I never had an incident before with alks to me and vents to me since we both knew each other from the contractor world we used to work in. It took me by surprise that spoke to me this way. Before yesterday, have you ever seen bring a weapon to work? No Is there anything else you would like to add? No

TO: FROM: SUBJECT: DATE OF INCIDENT: (b) (6), (b) (7)(C) - Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company Discussion follows:

(b) (6), (b) (7)(C)

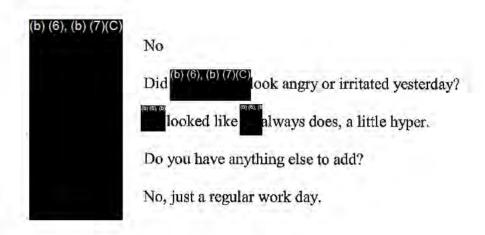
Fact Finding - Employee Threat

2012

Local 94 Local 94

2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) What was your work assignment on Tuesday, I was with (b) I drove the pole truck out with poles for Where was n relation to you? For the first three hours I was working with crew setting poles. I was moving the trucks around with (b) (6), (b) (7)(C), that I worked as a ground to the desired (b) (6), (b) (7)(C) to set the poles. After that I worked as a ground hand with the rest of the day. make any threats to yourself or others Did you witness yesterday? No Did you witness anything when you went back to the P.S. reporting location? No Prior to yesterday, have you ever witnessed nake any threats to anyone at your work location? (b) (6), (b) (7)(C) No Have you ever seen oring a handgun to work?



(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

(6), (b) (7)(c) 201

(b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company

Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C)- Local 94 (b) (6), (b) (7)(C) Local 94

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C) to (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday, 12?

Working by the high school, doing changeovers, framing for 69KV

Who were the members of your crew?

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

Where was (b) (6), (b) (7)(C) in relation to you?

was all over the place working with several gangs

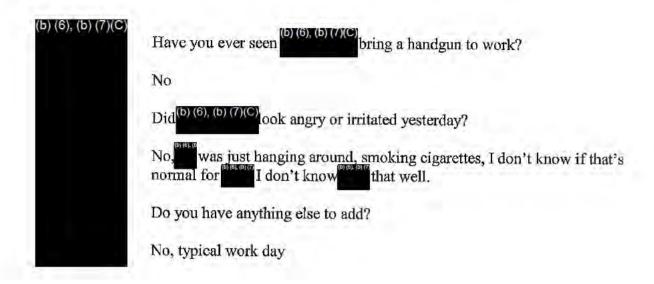
Did you witness make any threats to yourself or others yesterday?

No

Did you witness anything when you went back to the P.S. reporting location?

No

Prior to yesterday, have you ever witnessed make any threats to anyone at your work location?



(b) (6), (b) (7)(C)

FROM:

SUBJECT: Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) Company

(b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company

2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday,

Assist on the R.O.W., changeovers, running wire

Who were the members of your crew?

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Where was

n relation to you?

Running between gangs, setting poles, helping out where needed

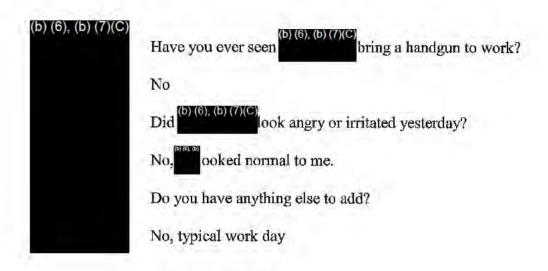
(b) (6), (b) (7)(C) make any threats to yourself or others Did you witness yesterday?

No

Did you witness anything when you went back to the P.S. reporting location?

No

Prior to yesterday, have you ever witnessed make any threats to anyone at your work location?



(b) (6), (b) (7)(C)

FROM:

SUBJECT: Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C)<sub>- Company</sub>

(C) Company

2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday,

Set 2 poles, pull up sections of 26, transfer pole, make taps, and install an 80 bracket

Who were the members of your crew?

(b) (6), (b) (7)(C)

Where was (b) (6), (b) (7)(C) in relation to you?

I don't know.

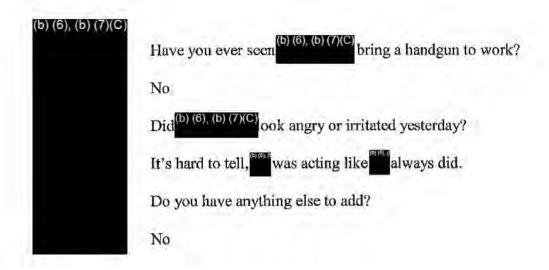
Did you witness (b) (6), (b) (7)(0 make any threats to yourself or others vesterday?

No

Did you witness anything when you went back to the P.S. reporting location?

No.

Prior to yesterday, have you ever witnessed make any threats to anyone at your work location?



(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

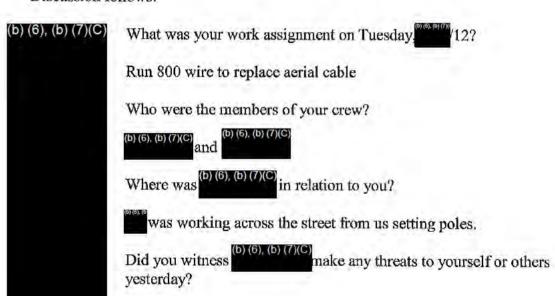
DATE OF INCIDENT:

(b) (6), (b) (7)(C) 2012

(b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C). Local 94

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C) to (b) (6), (b) (7)(C)

#### Discussion follows:



Did you witness anything when you went back to the P.S. reporting

No

location?

No

Prior to yesterday, have you ever witnessed (b) (6), (b) (7)(C) make any threats to anyone at your work location?



Have you ever seen (b) (6), (b) (7)(C) bring a handgun to work?

No

Did (b) (6), (b) (7)(C) look angry or irritated yesterday?

Not that I noticed.

Do you have anything else to add?

Normal work day

(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) 2012

(b) (6), (b) (7)(0 (b) (6), (b) (7)(C) - Company

(b) (6), (b) (7)(C) Company

(b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C) Local 9

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday,



Working on the Gloucester Right of way on a turn pole hanging an 80 bracket and dead ending wire

Who were the members of your crew?

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

Where was (b) (6), (b) (7)(C) in relation to you?

On the next pole up setting a pole and transferring it

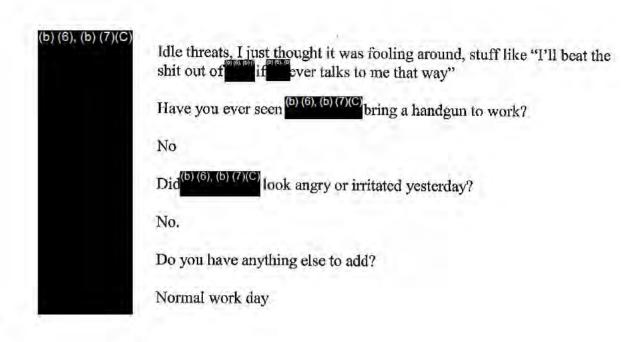
Did you witness (b) (6), (b) (7)(C) make any threats to yourself or others yesterday?

No

Did you witness anything when you went back to the P.S. reporting location?

No

Prior to yesterday, have you ever witnessed (6) (6) (7)(C) make any threats to anyone at your work location?



FROM:

SUBJECT: Fact Finding – Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) - Company (b) (6), (b) (7)(C) Company

(b) (6), (b) (7)(C) Company

2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday,

Re-routing a new 69KV line

Who were the members of your crew?

Where was (b) (6), (b) (7)(C) in relation to you?

gang was about four poles away

Did you witness (b) (6), (b) (7)(C) make any threats to yourself or others yesterday?

No

Did you witness anything when you went back to the P.S. reporting location?

No

Prior to yesterday, have you ever witnessed (b) (6), (b) (7)(C make any threats to anyone at your work location?

(b) (6), (b) (7)(C)



Have you ever seen (b) (6), (b) (7)(C) bring a handgun to work?

No

Did (b) (6), (b) (7)(C) look angry or irritated yesterday?

No, was just being (b) (6), (b) (7)(c)

Do you have anything else to add?

No, typical day.

(b) (6), (b) (7)(C)

FROM:

SUBJECT: Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) Company

(b) (6), (b) (7)(C) Company

2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C

# Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday,

Install two poles and do transfers

Who were the members of your crew?

Where was (b) (6), (b) (7)(C) in relation to you?

was setting the poles, one pole up from us and we were doing the transfers

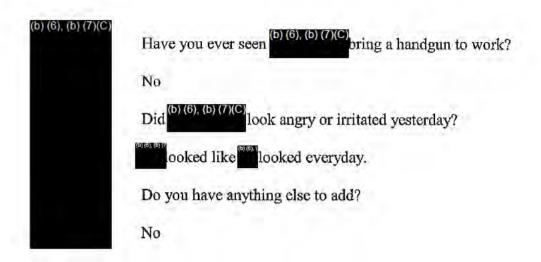
Did you witness (b) (6), (b) (7)(C) make any threats to yourself or others yesterday?

No

Did you witness anything when you went back to the P.S. reporting location?

No

Prior to yesterday, have you ever witnessed (b) (6), (b) (7)(C) make any threats to anyone at your work location?



(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) 2012

(b) (6), (b) (7)(C)

Company

(b) (6), (b) (7)(C)—Company

(b) (6), (b) (7)(C)- Company

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Local 94 (b) (6), (b) (7)(C) Local 9

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C)

# Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday, 12?

I was assigned to (b) (6), (b) (7)(C) crew to set poles so gangs could come in and frame the poles

Who were the members of your crew?

(b) (6), (b) (7)(C)

Where was (b) (6), (b) (7)(C) in relation to you?

was right there with us setting poles directing the crew. We had help from other crews as well.

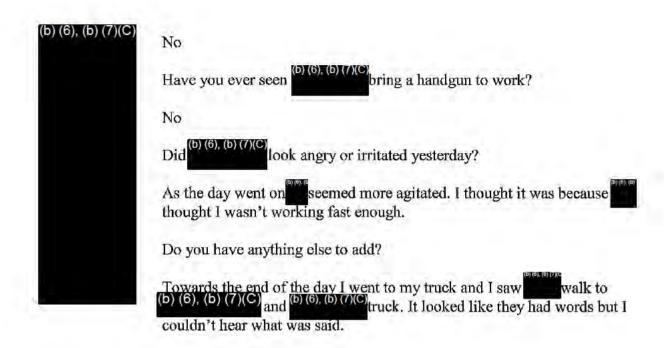
Did you witness (b) (6), (b) (7)(C) make any threats to yourself or others yesterday?

No, after the poles were set I was in the air framing poles.

Did you witness anything when you went back to the P.S. reporting location?

No

Prior to yesterday, have you ever witnessed (b) (6), (b) (7)(C) make any threats to anyone at your work location?



(b) (6), (b) (7)(C)

FROM:

(b) (6), (b) (7)(C)

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

(b) (6), (b) (7)(C) 2012

(b) (6), (b) (7)(C)

- Company

(b) (6), (b) (7)(C) Company

b) (6), (b) (7)(C) Company

(b) (6), (b) (7)(C)-Local 94 (b) (6), (b) (7)(C)-Local 94

On 2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C) to (b) (6), (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday, 12?

Set poles at Gloucester High School and then assist other crews.

Who were the members of your crew?

(b) (6), (b) (7)(C)

Where was (b) (6), (b) (7)(C) in relation to you?

I was working the digger and was the Chief. I set two poles and then sent me to help the other gangs.

Did you witness (b) (6), (b) (7)(C) make any threats to anyone yesterday?

No

Prior to yesterday, have you ever witnessed (b) (6), (b) (7)(C) make any threats to anyone?

Yes, made comments over the last several weeks that was going to start taking people out if they don't leave felt that people were picking on but I didn't notice anyone picking on

Did you witness anything when you went back to the P.S. reporting location?

(b) (6), (b) (7)(C) No Have you ever seen bring a gun to work? No Did (b) (6), (b) (7)(C) look angry or irritated yesterday? was fine in the morning and got worse as the day went on. I didn't see anything to trigger it, that's just how it is, that's how behaves. How often are you assigned to (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)<sub>and</sub> I'm the More than any other chief. (b) (6), (b) (7)(C) get physical with anyone? Have you ever witnessed yell but not to the point it where it would be a I've only seen confrontation, Do you have anything else to add? No

(b) (6), (b) (7)(C)

FROM:

SUBJECT:

Fact Finding - Employee Threat

DATE OF INCIDENT:

2012

(b) (6), (b) (7)(C) Company

(b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) Local 94 (b) (6), (b) (7)(C) Local 94 (b) (6), (b) (7)(C

Local 94

2012 a fact-finding meeting was held. At that meeting, there was discussion regarding the alleged threat made by (b) (6), (b) (7)(C)

#### Discussion follows:

(b) (6), (b) (7)(C)

What was your work assignment on Tuesday

All four crews were working on the transmission right of way working cutting over aerial cable to 800 O.W.A.

Who were the members of your crew?

# (b) (6), (b) (7)(C)

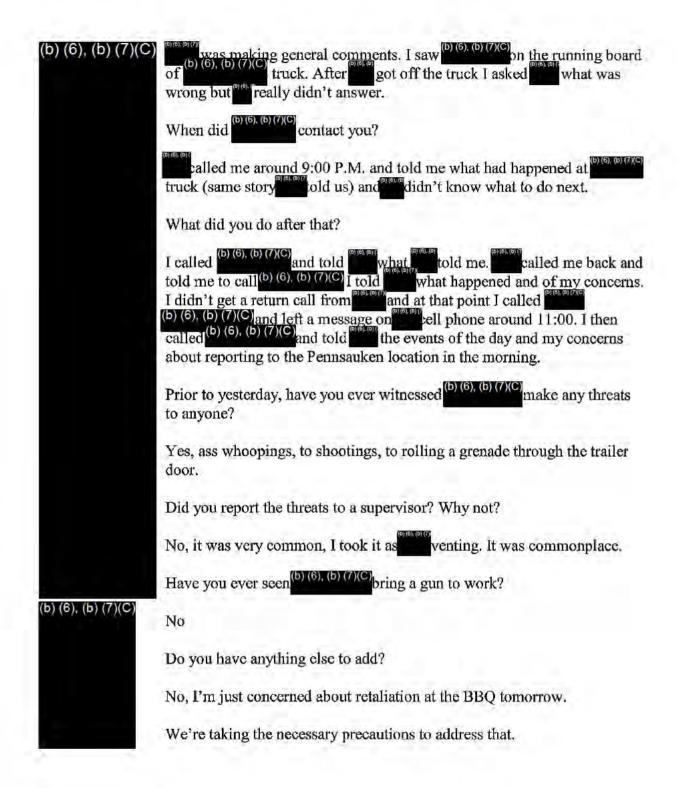
Where was (b) (6), (b) (7)(C) in relation to your crew?

Within a span, we were assisting crew. I sent to help ground hand crew

Did you witness (b) (6), (b) (7)(C) make any threats to anyone?

Yes, to me, (b) (6), (b) (7)(C) and a couple more in a group setting. To (b) (6), (b) (7)(C) said "If people fuck with me, I'll blow their kneecaps off with a shotgun," To me said if I fucked with was going to shoot me. take out everyone. and I seemed to be taking the brunt of the aggression. Threats were made throughout the day. As the day progressed. got more aggressive.

Did anything happen when you got back to the P.S. reporting location?

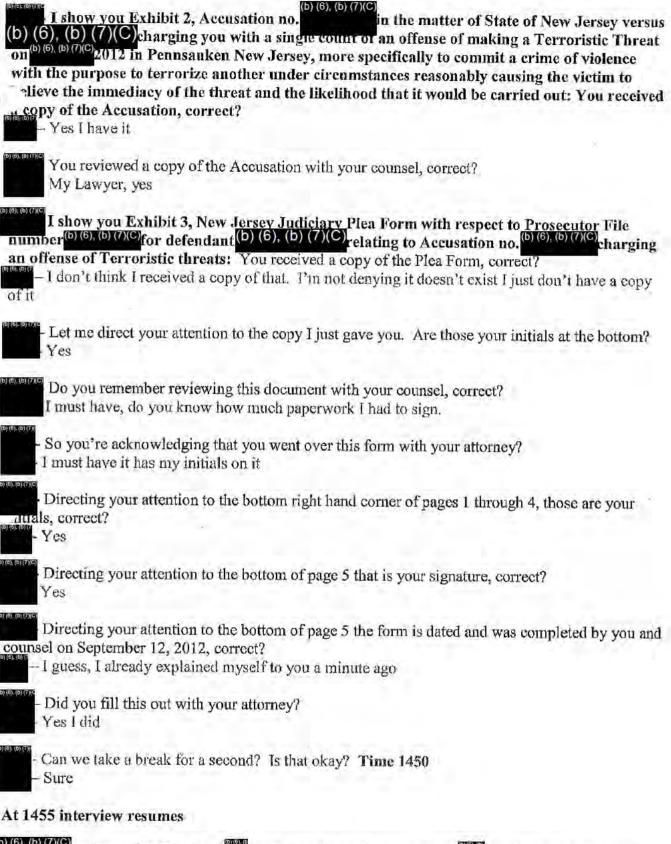


Subject: (b) (6), (b) (7)(	C)
ate: 2012	
Location: Holiday Inn - 2	175 Marlton Pike Cherry Hill NJ 08002
Start: 1420 End	d: 1545
Present: Color represent  (b) (6), (b) (7)(C)	
What is your full nat (b) (6), (b) (7)(C)	ne?
Where do you reside (b) (6), (b) (7)	(C)
- Are you employed by - At this time I'm susp	y PSE&G? pended, I'm working for (b) (6), (b) (7)(C)
- When were you hire (b) (6). (b) (7)(C)	1?
- Where did you work - (b) (6), (b) (7)(C	before PSE&G? they are contractor from down South
What is your title at I (b) (6), (b) (7)(C)	PSE&G?
Were you working for Yes	or PSE&G on 2012?
• Where were you wor River Road in Pennsa	
Where were you work Cables to Arial in Glo	
Were you working w	ith other PSE&G workers that day?
(6), (b) (7)(C)	(b) (6), (b) (7)(C)

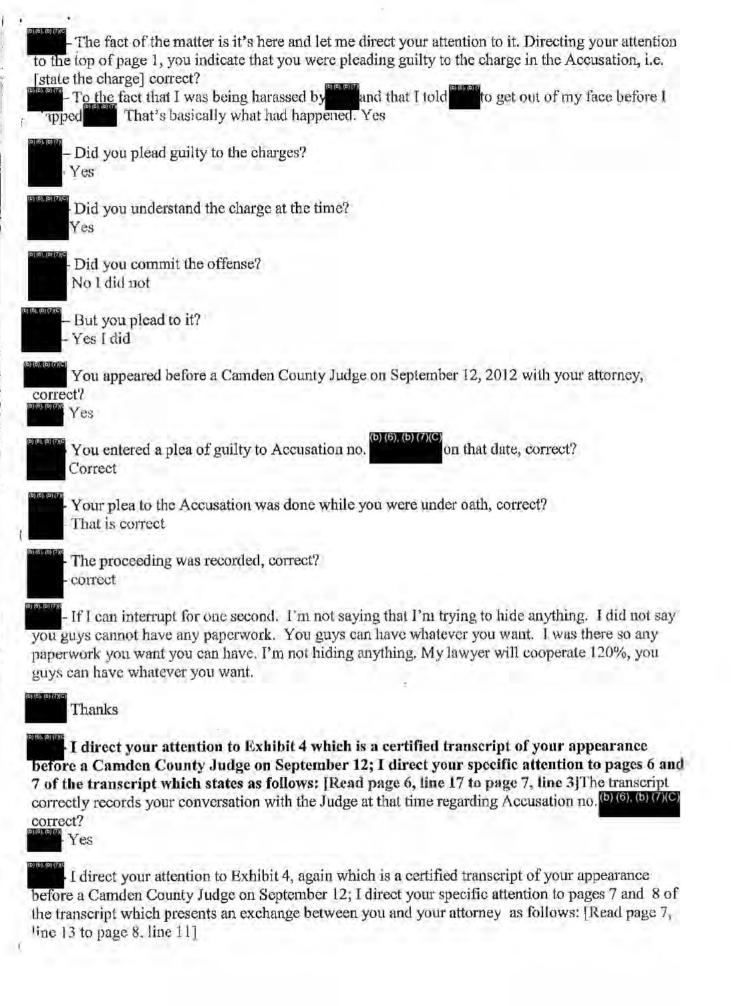
You were arrested by the Pennsauken Police Department on ennsauken, correct?

2012 on River Rd in

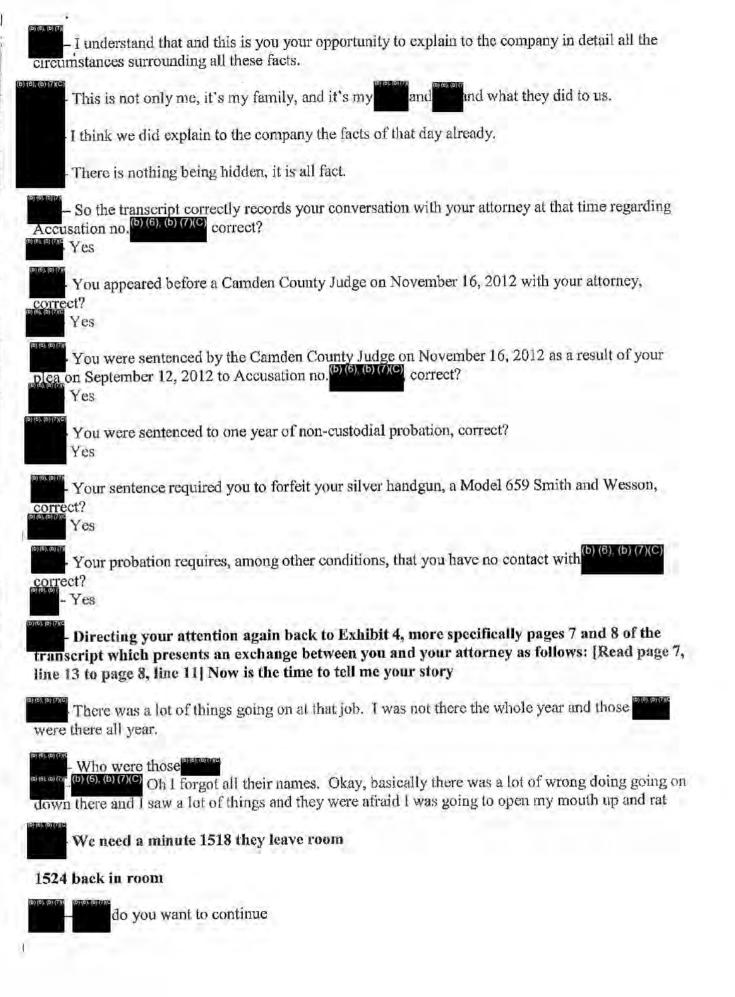
- Yes
I show you Exhibit 1, complaint warrant (b) (6), (b) (7)(C) The Pennsauken Police Department served you with a copy of this complaint warrant on the day of your arrest, correct? Yes
The complaint charges you with various violations of law relating to an incident with 2012, including threat to kill, aggravated assault and possession of a firearm for an unlawful purpose, correct?  That's what charged me with, yes
(b) (6). (b) (7)(C) was a fellow PSE&G employee on that date and assigned to the same work location, correct?  Yes
You were in presence on Pennsauken, correct?
- You owned a silver handgun, a Model 659 Smith and Wesson, on 2012, correct?
You lived at (b) (6), (b) (7)(C) in (b) (6), (b) (7)(C) on (c) (6), (b) (7)(C) (c) (7)(C) (7)
The Pennsauken Police Department searched your home at 2012, correct?  Yes
The Pennsauken Police Department seized a silver handgun, a Model 659 Smith and Wesson, your home on 2012, correct?  That was handed over by my they didn't seize it, my handed to them. They lied to They went to the house and told it was okay and that I gave them permission to go to the house so they lied to They did not have a search warrant so they played a trick on willingly let them in. The police officer told it was okay for them to come in and check the house to get a gun and that I gave them permission, which I never did, but that's what they told
- Did ign consent to search?
- Did you sign consent to search?  No, they went there and said I gave them the okay. I didn't even know they were going to my house.
They asked for the handgun?  They asked for the handgun in the house.  They asked would go into the room and look and they stood at the door. After gave them the gun they asked would mind if they looked around the house and said sure go head and that's what they did and then they left.



as far as this plea form, is not disputing it does not exist. That's all. are remember. signed a shit load of papers and it was five months ago.



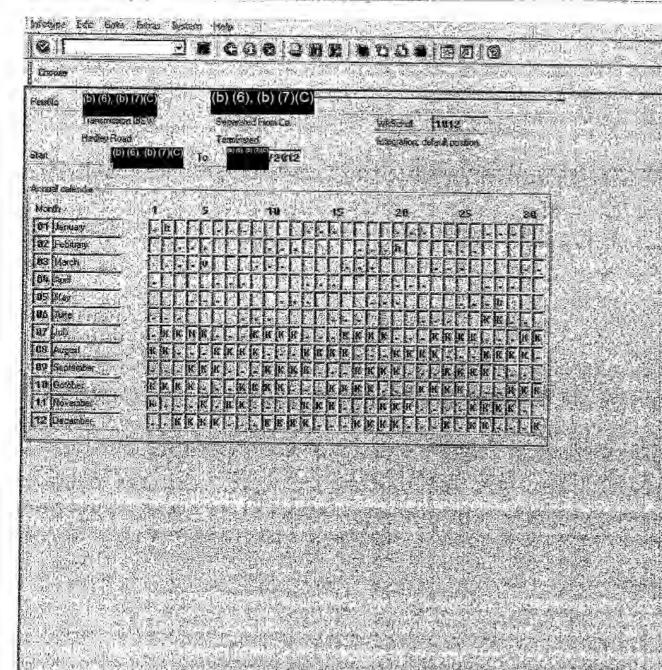
- Can I have a minute (Time 1506) - 1508 what's the purpose of going over all this? is kept out of the room I want to validate this stuff This is a legal document, nobody can dispute this. I'm not a lawyer. So what is the point of ing over all this and probably getting upset? You have all the facts right here, it's all right here. pled down to something to get out of something. All I'm trying to do is avoid . ot for nothing, the people getting upset here. The has been going through a lot. There are a lot of accusations going who made the complaint around and quite frankly going through the grievance proceeding, the the fucken company. Okay, so listen, you have to do the fact finding, they did a fact finding mouths ago about the incident at hand. You want to go over court documents, I don't know, to me and I'm not real smart, but why we are going to take legal transcripts which are unquestioned about whether their true or not because attorney, the judge and the court stenographer is doing this. Why we are going over this line by line to relive the thing. is getting flustered and pissed off. Is that what we are trying to do get pissed off? No I'm not trying to piss has been through a lot, is still going through a lot. This is time to tell the company side of the story. already told the company side of the story Not to me You're going through legal documents which there is no questions about their validity. Okay, so I can't ask recalls it. Tell me what the point is? I want to know if this is true or as you said just said this to make something go away You're making a mess of this, there is no reason to be going through this shit. eaves room) and enter room - Like I said, all this paperwork I don't recall. I went through hell by what they put me through and there is a lot to this story you don't know and I don't remember everything. I did not do a thing wrong since I did exactly what everybody wanted me to do from PS. I did not harass anybody and did not go near anybody's job. I did exactly what I was supposed to do. Now you're going through line by line and I'm not disagreeing with any of this. If you want to know the whole story I would be more than happy to tell you what happened that day. Will get to that This was a nightmare to me and what they did to me. You're poking at me and I don't want to recall this.

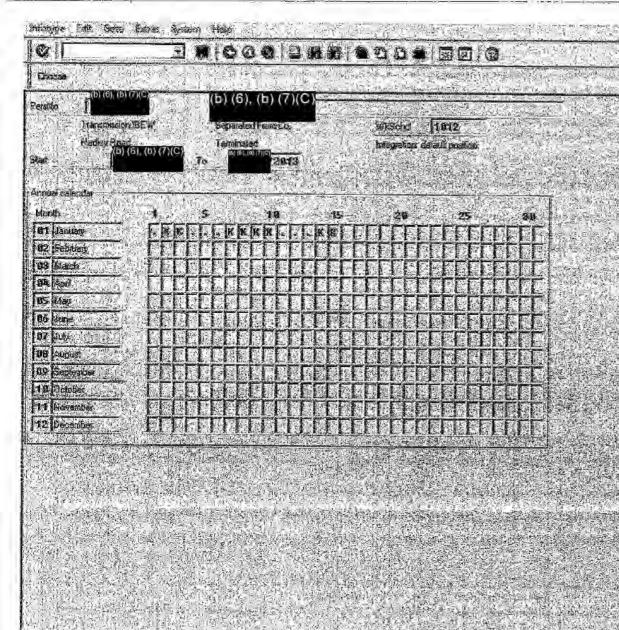


(b) (b) (b) (7)(c)	dedicated and they did not like that.
(b) (B), (b) (7)(	This was under direct examination with on the date the judge discussed with you, on the date the judge discussed with you, were you working for PSE&G? Yes Was (b) (6), (b) (7)(C) a colleague of yours working on the line with you? Yes Did you get into an argument with over the question of whether anyone was being one of the people who was stealing wire from the company? Yes During that discussion, did you get angry with Yes And at this time, did you threaten to beat the living crap out of Yes And you did that because you wanted to terrorize correct? Yes
•	And you didn't care whether or not that caused any terror to right? Correct
	So the reason at your plea agreement you had this altercation was because people were stealing You made that comment I believe at your fact finding and I'm asking you to elaborate on it.
(0)(6), (0)(7	nd get up and leave the room 1526
	nd come back in 1527
(D) (6), (D) (7	
	Please repeat your question?
(b) (6), (b) (7)(	on the date the judge discussed with you, were you working for PSE&G? Yes Was (b) (6), (b) (7)(C) a colleague of yours working on the line with you? Yes Did you get into an argument with your the question of whether anyone was being one of the people who was stealing wire from the company? Yes During that discussion, did you get angry with Yes And at this time, did you threaten to beat the living crap out of Yes And you did that because you wanted to terrorize correct? Yes And you didn't care whether or not that caused any terror to right? Correct
peopl	So this alludes to the reasoning behind why the act took place and that reason was because where stealing wire. It is my understanding that argument had been made more than one time correct?
(B) (6), (b) (7)(C	Yes
(8) (6), (8) (7)(C)	Now I'm asking you to elaborate on that statement, who's stealing the wire? Well there was a lot of rumors going around
	I don't want to know about rumors I want to know about what you know. I want to know abou
facts.	Those did not like me and they were making rumors up giving me a hard time. They were



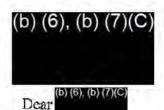
End 1545







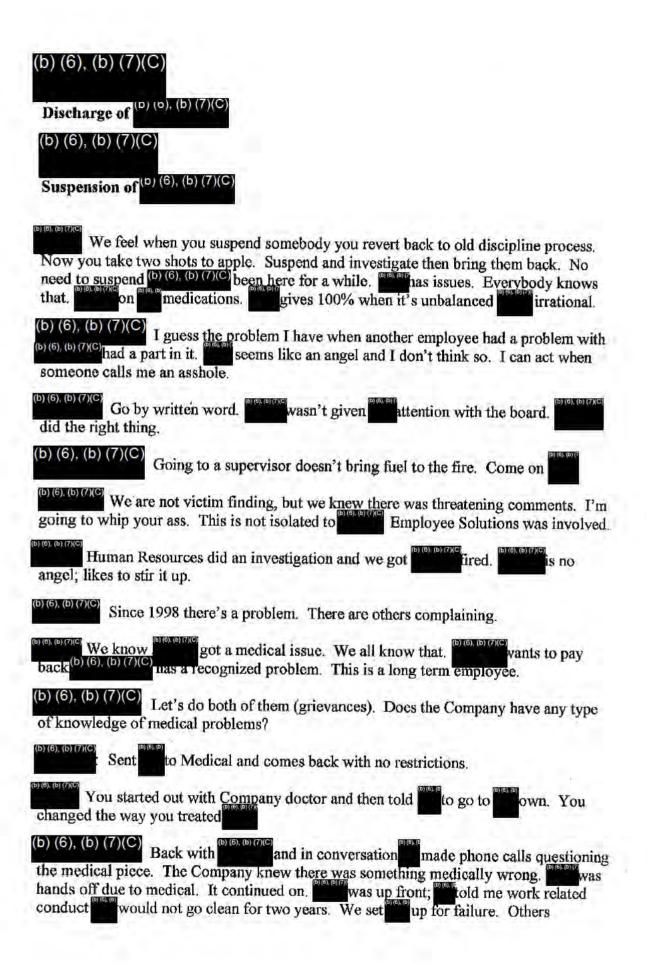


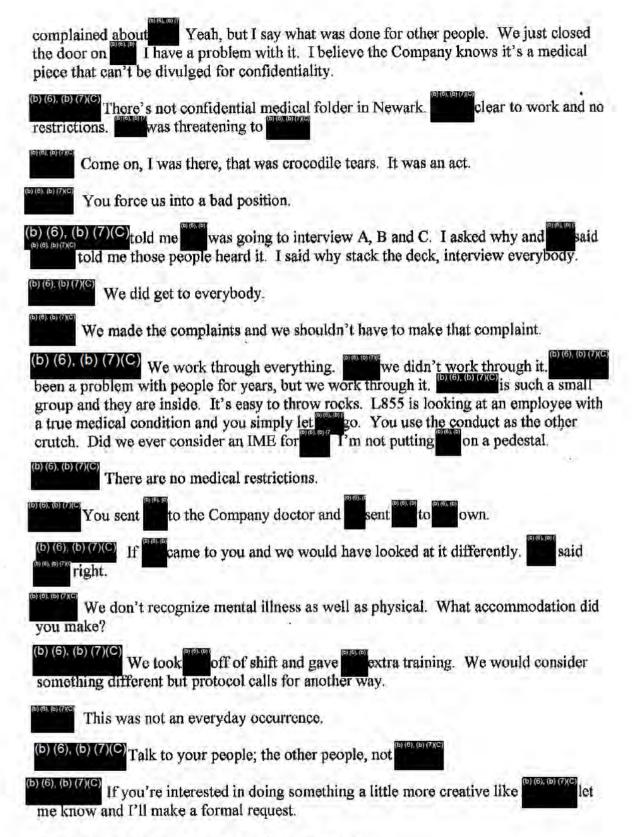


When issued the Final Written Warning, you were warned that if any problem were to arise during the following 24-month period, in all probability your employment would be terminated.

Unfortunately, on 2009, the Company learned that you had exhibited inappropriate and threatening conduct in the workplace, which was confirmed by a Company investigation.

As a result of your failure to maintain an overall satisfactory record, your employment is terminated, effective immediately.





There was no further discussion on these grievances.



# THE PUBLIC UTILITY CONSTRUCTION AND GAS APPLIANCE WORKERS OF THE STATE OF NEW JERSEY UNITED ASSOCIATION LOCAL UNION 855

May 15, 2009

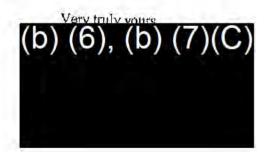
(b) (6), (b) (7)(C)

Public Service Electric & Gas Co. PO Box 570 MT21B Newark, NJ 07101-0570

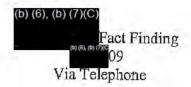
Dear Sir

#### Mutual Problems:

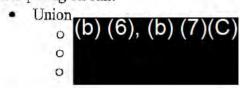
V FMLA



HB:ld



Participating on call:

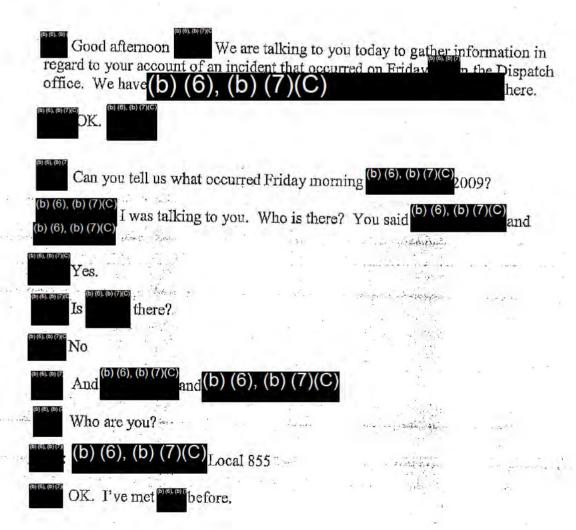


Company:

o (b) (6), (b) (7)(C)

o
o

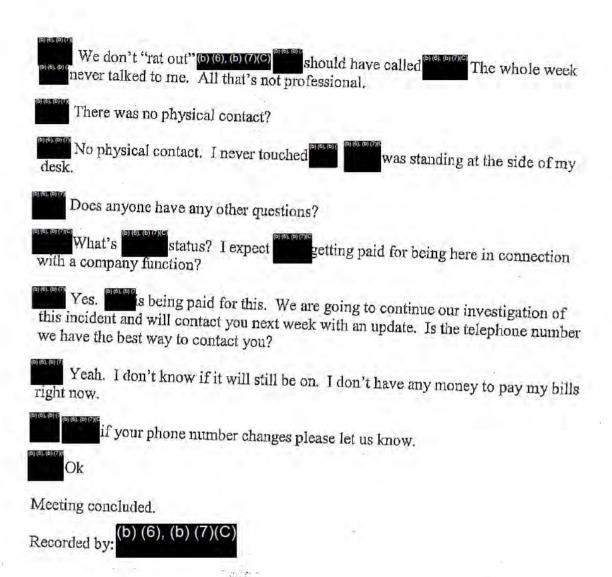
Time: 1510-1525



(b) (6), (b) (7)(c) we a of an incident th happened?	re talking to you toda at occurred on Friday	y to gather informati in the dispatch of	on in regard to yo office. Can you t	our account ell us what
I said could go	office at 0700. I wer to be changed. one on the it was Outler com to back on radio becau the olem with keeping of the o	1Se wasn't le	aving until 1700	ompressor.  Dut
There was n	o specific incident th	at occurred that you	can remember?	
couldn't get any collect. Custome after three, that's called the custome something between and said, "Repeat you should come tiff and was on the back and forth with Can you clarist	orders out.  order	anding by office. ked me about a job the told I called the canted it. said left my desk an someone else heard it. when we were in the word they would have didn't have any properties.	I got up from mat didn't go out a customer and put we can't assume did talked to the working (b) (6), (b) (7) (c) off directed	after three it in for e. I I said got up ice that o me. alking
additional actions t	aken by you?	, very jou und	were mere any	
I don't know	7,	got in my face.	- 1	4
If there were of those conversations	conversation that tool	k place between emp	loyees and (b) (6),	(b) (7)(C)
I'm not referring floor in the dispatch	ng to a conversation.	We're asking about	what happened o	on the
OK	*** *** ***		* .	*
		E a Tomas Nome	* *   #	
Whatever	said to got got	pset. came to m	y desk.	
a .	physical contact betw	reen you and	3	- m. S.J 220 cm
No. None at al	(b) (6), (b) (7)(	The service was been	An Statemen	wa Maranasa
	* 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	n a very unprofession		9 - 1
Anything else y	ou would like to tell	us related to that mor	ming?	

Angelian Angelian Angelian

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MEETING OR PERSONNEL REPORT X MEETING RECORD PERSONNEL IF THIS REPORT RELATES TO SPECIFIC EMPLOYEE - COMPLETE THIS LINE, OTHERWISE LEAVE BLANK. NAME OF EMPLOYEE (b) (6), (b) (7)(C) JOB NOMENCLATURE FILE General Clerk First Class LOCATION DATE TIME 859 Northern Division-Clifton A.M. TIME 902 A.M. FROM SUBJECT OR PURPOSE P.M. TO P.M. Conduct (b) (6), (b) (7)(C) PERSONS ATTENDING AND DETAILS (b) (6), (b) (7)(C) Good Morning we have you in here this morning to advise you we are sending you home? Someone from the company will be in contact with you. Do you need a ride home or any assistance? No Why is being sent home? The company is sending home because of nappropriate conduct in the office this morning. Will the company be paying The company will determine that later We take exception to this and feel people will get upset and need to work things out, it takes two to tango. Maybe others should be sent home. Does anyone else have any question? both respond, "No." would you please escort vith us back in the office to pick up belongings? you can just go in and get my stuff. leaves to get belongings and comes back with them. Thank you everyone. REPORTED OR RECORDED BY b) (6), (b) (7)(C) DATE REFERRED TO 2009 DATE

PSEG CONFIDENTIAL

C95-67E0 20M 03-02

PERSONNEL x MEETING RECORD IF THIS REPORT RELATES TO SPECIFIC EMPLOYEE - COMPLETE THIS LINE, OTHERWISE LEAVE BLANK. FILE JOB NOMENCLATURE NAME OF EMPLOYEE General Clerk First Class (b) (6), (b) (7)(C) A.M. TIME 0955 A.M. TIME 931 DATE LOCATION P.M. CT P.M. 2009 FROM Northern Division-Clifton SUBJECT OR PURPOSE Fact Finding - Dispatch issue PERSONS ATTENDING AND DETAILS (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) we have you in here this morning for this fact finding to ask you was there any issues or an incident in the Good Morning dispatch office this morning? Yes there was, around 745 I realized a problem with the radio coverage on the roster. I went to my supervisors to help me correct would not address me or answer any of my questions. By Friday I thought to myself, why bother anymore. I then intentionally changed asked my supervisors for help and they directed me what to do next and so I made some changes. everything back and disregarded the new roster. made a mistake and didn't hear anything, did anyone tell Maybe what went on. and told spoke to no polices n't need be telling knows how to perform. became loud and saying how When my supervisors addressed it must have been called by someone because was speaking to know around 0730 or 0735 called me. would not speak to me all week how bad it has been all week here. I told asked to speak to me and I told would not talk to me for four days and why today would be any and that I went to supervision for help. I asked why to ask said would talk to for me. different? well I'm going to whoop " did you speak to say to I heard lesk to ask to talk to repeat that, I want that documented, you go by I then saw ass." I got up from the Orange pod and went by them and said to (b) (6), (b) (7)(C)car then got loud and started yelling and pushed up against me was talking about you? You are assuming was talking about me and I want this documented. I am afraid for me, my family, my has access to our personal records and I am afraid. The company needs to do something about this. We sent a letter to be back? I feel I was threatened and nothing has been done and we still keep having issues. I am afraid and when will start to tear up. I am scared and upset. remark, I do not feel safe with please take a moment, are you OK. Would you like to go home today if you are not OK? If you are not Ok you can go home and are you able to drive, please calm down you do not want to be this upset. and this situation. I am not OK, but I do not need to go home but I am stressed with Does anyone else have any questions? DATE REPORTED OR RECORDED BY 2009 (b) (6), (b) (7)(C) DATE REFERRED TO

PSEG CONFIDENTIAL

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095-6750 20M 03-02

<u>.</u>					DATE		TIME	A.M.	TIME	A.1	M.
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TAILS											
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	afraid for my										
They r	may ask me qu	uestions do	own the line	e and I have	e records	everything.		•			_,
M <sub>No are</sub>	here to prote	ct all of our	members	and we will	do what	we need to do	for everyone.	We are conce	rned abou	at all involved	J.
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OK if t	here is nothing	g else, thai	nk you eve	yore.							
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MEETING RECORD

PERSONNEL

	CIFIC EMPLOYEE - COMPLETE	ATURE		FILE		
AME OF EMPLOYEE ) (6), (b) (7)(C)		al Clerk First Cla	68			
	DATE	TIME 1040	A.M.	TIME	1045	A.N
OCATION lorthern Dispatch-(Clifton)	2009	FROM	P.M.	TO		P.M
UBJECT OR PURPOSE act Finding incident in Dispatch		-	1			
	PERSONS ATTENDING AND DETA	AILS	****			
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b) (6), (b) (7)(C)		X X				
Company						
b) (6), (b) (7)(C)						
	nis morning to ask you if you obser					
not the first time.  Have you heard remarks prior to this incident	was between them a made the comment. To be honest we dent from others?	with you ender	ying to get nade me ve ay and we this has o	all will ha		
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AME OF EMPLOYEE	JOB NOMENCLA	TURE		FILE		
) (6), (b) (7)(C)		Clerk Firs		TIME	1035	A.M
DICATION	DATE (2009)	TIME 1	.030 A.M. P.M.	то	1000	P.M
orthern Dispatch-(Clifton)	2009	TEKOM	1,300			
act Finding incident in Dispatch						
PER	SONS ATTENDING AND DETA	ILS				
Inion						
Company  b) (6), (b) (7)(C)  Good Morning  Bood Morning  We have you in here this pospatch today.  Green  Yes I did  Can you please tell us about It?	morning to ask you if you ob:	served an ir	cident or any L	inusual si	tuation in	
I heard a loud commotion with and and and between the two o		ngoing to w	hoop <sup>© (e), ©</sup> ass *			
I heard a loud commotion with and and one of an one	f them?		hoop ass *			
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I heard a loud commotion with and and between the two of the local physical contact.  Does anyone have anything to add or is there are everyone. No	f them?	w?	hoop ass *			
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Pictor of the property of the	f them? anything else we need to kno	w?	hoop ass *		DATE OF	69

MEETING RECORD

ME OF EMPLOYEE		JO	B NOMENCLA	ATURE			FILE		
(6), (b) (7)(C)	•			al Clerk Fi	rst Class		iquipa di san		A 91
CATION		4.7	TE 01(6).(0)(7)(G	TIME	data	A.M.	TIME	1421	A.M.
orthern Dispatch-(Clifton)	1		2009	FROM	1419	Pilli	1,0	1721	- Jracy
IBJECT OR PURPOSE of Finding incident in Dis	spatch								
		PERSONS ATTENDI	NG AND DETA	AILS					
nion									
(6), (b) (7)(C)				×			,		
) (6), (b) (7)(C)									
ood Afternoon (O)(O)(O)	you in here today t	o ask you if you observ	ed an incider	nt or any i	inusual s	ituation is	n the of	fice on Fr	iday
orning D9.	, , , , , , , , , , , , , , , , , , , ,								
orning 2000 D9.	(ARCHRIATEA)								
orning D9.	between (exemptor)								ı
orning D9.  heard a commotion!  Do you remember w	between and							-	ı.
heard a commotion lead to you remember well didn't hear anything	between and							-	*
heard a commotion less to you remember we didn't hear anything	between command and hat was said?							-	
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heard a commotion less to you remember we didn't hear anything	between commonwand hat was said? specific thing prior?	(b) (6), (b) (7)(c)		(D) (G) (D) (T) (G)	(6) (6) (9) (7)			-	
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MEETING RECORD

	TES TO SPE	CIFIC EMPLOYEE - CON	MENCLA	TURE		FILE		
IAME OF EMPLOYEE (6), (b) (7)(c)				il Clerk First Class				
OCATION		DATE		TIME 1050	A.M.	TIME	1100	A.N
Northern Dispatch-(Clifton)		(10) (8), (9)	2009	FROM	P.M.	TO	-	P.M
SUBJECT OR PURPOSE act Finding incident in Dispatch							30	
		PERSONS ATTENDING A	ND DETA	ILS				
Jnion								
Company b) (6), (b) (7)(C)								
Good Morning energy we have	e you in here t	his morning to ask you if	you obse	rved an incident or	any unu	sual situ	ation in th	ie offic
Yes								
Can you please tell us what						4		
l heard (b) (6), (b) (7)(C) being v phone so I really didn't hear what	ocal and ramb twas said.	oling about something. I	heard lou	id voices and a dis	ruption o	of some I	kind. I waa	on the
Did you observe anything p	orior to this inc	ident?						
Yes I have noticed over th	ne past few da	ys being disrespec	ful to You	and (b) (6), (b) (7)(C)	nas no re	spect fo	r you guy	s.
You also heard other people	e make inappr	opriate remarks at times				-		
Look we are a small group Last week when I walked by			is non s now to fig	top. makes co	mments	everyti	me I walk	by (6)(6).
Is there anything anyone w	vants to add o	r is there anything else w	e need to	know?		-		
Everyone-NO		= , <u>*</u> =						
Thank you		∞. gt =+ 5		· ·				
Hank you						· · · · · · · · · · · · · · · · · · ·		
- 9		17 (17 ) 17 (TE				2		
		Anto to the Call Sengal gray to the			-	, Š. j. i.		
2.	. * 	*						
REPORTED OR RECORDED BY	(b) (6), (l	b) (7)(C)					DATE / (b) (6) (b) (7)(0	Vag
REFERRED TO		A1		9			DATE	
l.								

X MEETING RECORD

AME OF EMPLOYEE	LATES TO SPECIFIC EN	PLOYEE - COMPLETE T	TIDE		FILE		
AME OF EMPLOTEE		JOB NOMENCLA	TURE		FILE		
(6), (b) (7)(C)			I Clerk First Class	A,M.	TIME	,	A.N
DCATION		DATE	TIME	P.M.	TO	1:18	P.N
orthern Dispatch-(Clifton)		[6] (6) (7) (C 2009	FROM 1:14	F.IVI.	10	1.10	
UBJECT OR PURPOSE ollow up to fact finding of	 09						
	PERSON	S ATTENDING AND DETA	ILS				
Inlon							1-1
) (6), (b) (7)(C)							
	e'						
	(3)						
Company		· Y					
b) (6), (b) (7)(C)				(b) (6). (b)			
Good Afternoon we	have you in here as a folk	ow up to the fact finding v	ve did with you on	09			
OVE UNIVE	and the second s						
ok				2 2 Y Y Y			
- Can you please tell me if	you observed any physica	il contact between the tw	o o involved	in the inc	ident?		
0161.(0)(7)(0	because I was sitting on t	he Oakland hoard hehing	the wall. I could	hear the	commo	ion but di	dn't se
No I didn't see anything anything.	pecause I was sitting on t	HE CANGIRA BOOKE BOILING					
	Verificate reflections and base	d to know?					
	u want to tell us or we nee	d to know?					
No No							
Does anyone have any o	mestions?						
	dodione.						
no no		*	10.5				
	111						
0) (6), (6) (7)(							
no n							
			A g 2*				
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ोठ <sup>काढाराजार</sup> Thank you 	(b) (7)(C)					DATE	no m
no n	, (b) (7)(C)					DATE	09

	MEETING RI	ECORD L	_	ONNEL	DWICE	EAVE	LANK	
	RT RELATES TO SP	ECIFIC EMPLOYEE - COMPL	HE THIS	LINE, UIHE	KWISE L	FILE	CHICKLES .	
ME OF EMPLOYEE				erk First Class	3			- 7
(6), (b) (7)(C)		DATE		ME	A.M.	TIME		A.N
CATION	V	(0) (5) (0) (7)(6)	ATE TO	OM 1414	P.M.	TO	1417	P.N
orthern Dispetch-(Cliftor JBJECT OR PURPOSE								
ot Finding Incident In D	Dispatch							
		PERSONS ATTENDING AND	DETAILS					
nion		PERSONS ATTEMPTS						
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) (6), (b) (7)(C)								
ompany								
) (6), (b) (7)(C)								
			-		5.5 Se.	allan bo	the office	nn
ioori Afternoon	re have you in here to	iday to ask you if you observed	an Incide	ent or any un	usual situ	ation in	the office	on
eldev morning (100 in 109)		day to ask you if you observed						
riday morning 09.			(B) (6), (B	DITX	or and of	the room	netting v	erv lo
riday morning 09.			(B) (6), (B	DITX	or and of	the room	netting v	erv lo
riday morning 09.		vas around 0830 or later and I	(B) (6), (B	DITX	or and of	the room	netting v	erv lo
riday morning 000 009.  If was sitting on the off the organization of the organization	Clifton Board and it w the fitters called and yelling I didn't hit you ning else?	vas around 0830 or later and l ould have been telling me or touch you	eard was sh	on the other	er end of d not hea	the room tha	getting v t how lou	ery lo
riday morning 000 009.  If was sitting on the off the organization of the organization	Clifton Board and it w the fitters called and yelling I didn't hit you ning else?	vas around 0830 or later and l ould have been telling me or touch you	eard was sh	on the other	er end of d not hea	the room tha	netting v	ery lo
riday morning 000 009.  I was sitting on the 0 nd screaming. One of t vas yelling.  Did you hear anyth	Clifton Board and it w the fitters called and yelling I didn't hit you ning else?	vas around 0830 or later and I	eard was sh	on the other	er end of d not hea	the room tha	getting v t how lou	ery lo
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I was sitting on the find screaming. One of twas yelling.	Clifton Board and it we the fitters called and yelling I didn't hit you hing else?	vas around 0830 or later and l ould have been telling me or touch you	was sh	on the other on th	er end of d not hea	the room tha	getting v t how lou	ery lo
I was sitting on the on the one of the one o	Clifton Board and it we the fitters called and yelling I didn't hit you hing else?	vas around 0830 or later and I i Sould have been telling me or touch you	was sh	on the other on th	er end of d not hea	the room tha	getting v t how lou	ery lo
I was sitting on the day and screaming. One of the day was yelling.  Did you hear anythm or the day of the day	Clifton Board and it we the fitters called and yelling I didn't hit you hing else?	vas around 0830 or later and I i Sould have been telling me or touch you	was sh	on the other on th	er end of d not hea	the room tha	getting v t how lou	ery lo
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I was sitting on the day and screaming. One of the day was yelling.  Did you hear anythm or the day of the day	Clifton Board and it we the fitters called and yelling I didn't hit you hing else?	vas around 0830 or later and I i Sould have been telling me or touch you	was sh	on the other on the other and I could be seen that	er end of d not hea	the room tha	getting v t how lou	ery lo
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I was sitting on the day and screaming. One of the day was yelling.  Did you hear anythm or the day of the day	Clifton Board and it we the fitters called and yelling I didn't hit you hing else?	vas around 0830 or later and I i Sould have been telling me or touch you	was sh	on the other on the other and I could be seen that	er end of d not hea	the room tha	getting v t how lou	ery lo
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PERSONNEL × MEETING RECORD

IF THIS REPORT RELATE:	S TO SPECIFIC EMPLOY	EE - COMPERIE	TUDE		FILE		
AME OF EMPLOYEE		DOD HOUSE	il Clerk First Class				
(6), (b) (7)(C)		DATE	TIME	A.M.	TIME		A.M.
CATION		(B) (B) (C) (C) (C) (C) (C) (C) (C) (C) (C) (C	FROM 1431	P.M.	TO	1433	P.M.
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UBJECT OR PURPOSE act Finding Incident In Dispatch			ý.				
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nion							
o) (6), (b) (7)(C)	5						
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X MEETING RECORD

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MEETING OR PERSONNEL REPORT PERSONNEL X MEETING RECORD IF THIS REPORT RELATES TO SPECIFIC EMPLOYEE - COMPLETE THIS LINE, OTHERWISE LEAVE BLANK. FILE JOB NOMENCLATURE NAME OF EMPLOYEE Working Dispatcher (b) (6), (b) (7)(C A.M. TIME A.M. TIME DATE LOCATION 1440 P.M. TO 2009 FROM 1436 P.M. Northern Dispatch-(Clifton) SUBJECT OR PURPOSE Fact Finding incident in Dispatch PERSONS ATTENDING AND DETAILS Union (b) (6), (b) (7)(C) Company (b) (6), (b) (7)(C) we have in here today to ask you if you observed an incident or any unusual situation in the Dispatch Good Afternoon office Friday morning visibly upset. was walking out with and I saw I was walking back in the office as So you were not in the office? heard pushed into the pushed i never touched chair. chair. (b) (6), (b) (7)(C)pushed Does anyone have anything to add or is there anything else we need to know? Everyone-No hank you REPORTED OR RE((b) (6), (b) (7)(C) DATE REFERRED TO

PSEG C95-6756 20M 03-02

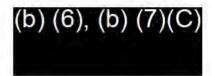
X MEETING RECORD

IF THIS REPORT RELATES	TO SPECIFIC EMPL	UTEE - COMPLETE	TIDE		FILE		
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(6), (b) (7)(C)		DATE	TIME	A.M.	TIME		A.M.
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orthern Dispatch-(Cliffon)  UBJECT OR PURPOSE							
act Finding Incident In Dispatch		*					
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Company b) (6), (b) (7)(C)			- 4 -				
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	you in here to ask you	u if you observed an in	rodent of any diffe	Juan Onto		9 14 10 10 10 10	
-riday morning <sup>(2004)</sup> 09?	(D. 65, ID. 1792 (D) (6), (b)	TOTAL STATE			•		
Are you talking about the incider	nt with						
please tell us if you obse	erved anything unusua	al on Friday (10,60,10)					
Yes I saw knock into		BUEL BUELO	actly what	aid.			
	alla Lin Sales						
you saw this happen?					(b)	(5), (b) (7)(5	ept goli
Yes I saw knock into	and threatened one	It all started over the	way the work was	given o	it and	usck	spr gon
Did you observe anything going	g on prior to this?						
oresens I was busy with my own work a	and it got out of hand.	I don't know how far	would have g	one.			
		s."					
Where do you work White Goo	ods?				100		
Yes and Oakland I sit in the mi	ddle of everyone.	-					
Does anyone have anything to		ething else we need to	know?		7		
Does anyone have anyone a							
Everyone-No	e MA To a s		1977 1				- 2
Thank you	1 42 5 1 2 1 1						
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IAME OF EMPLOYEE			JOB NOMENCLA			FILE		
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Northern Division Dis	patch-Clifton		©76), (0) (7XG)	FROM	P.M.	то	•	P.A
SUBJECT OR PURP Fact Finding Incident								
	·	PERSONS AT	TENDING AND DETA	ILS				
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5), (b) (	(6) (b) (7) (6		. 35	1 -5-401 Teefs 71-15		n Turke		200.20
Good Morning office back on Friday	we have you l	in here today to ask y	ou if you observed a	n incident or any u	nusual si	ituation i	n the disp	atch
4.1	uii							
No No								
You do not recall	an incident between	en two letterent near you	r work station that m	orning?				
No.								
(5) (b)								
(5) (b)	any physical contac	ct between two	that morning?					
Did you observe	any physical contac	ct between two	hat morning?					
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(b) (6), (b) (7)(C)<sub>2009</sub>



#### Dear(b) (6), (b) (7)(C)

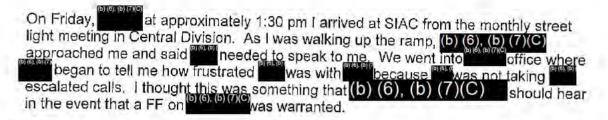
This letter confirms our meeting on (b) (6), (b) (7)(C) 2009 at which time you were informed of your discharge from the Company as a result of your unacceptable conduct in the workplace, including repeatedly threatening to harm a co-worker, making unacceptable statements about a co-worker's sexual orientation, and attempting to cause injury or bodily harm to a co-worker.

Therefore, effective (b) (6), (b) (7)(C) 2008, your employment with the Company has been terminated.

C Chairperson

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



immediately began crying, stating how frustrated and disrespected felt because of this, and how is only trying to help the customers. explained what to avoid calls. called the escalated line (#1004) and that saw a call coming in from and avoided the call by pressing the wrap claimed yesterday (6) (6) (6) (7)(C) called the escalated line (#1004) then asked if I remember the email sent me on asking me who was upgraded on extension 5288? I said I did remember that emailed me but I had not responded because I was tied up (email attached). From a technical perspective, when a representative calls the #1004 (escalated call speed line) it shows on their phone who's phone the call is ringing on. Ex. If I am a representative (ext. 5000) and an (b) (6), (b) (7)(C) on extension 6000, when I dial #1004 with an escalated is the only one available, my phone displays 6000, upgrade group. On end, when my call is coming in, phone would display 5000 (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) allegation was that was pressing the WRAP-UP button to transfer another upgrade or senior and when did this, phone would display "Transferring to Group Supervisor," (b) (6), (b) (7)(C) and I tested this allegation on all occurs as stated except that when a call comes in to a Senior Service Rep or an Upgrade, the Aspect phone will not allow the pressing of the WRAP-UP button to transfer the call as stated was doing. What actually happens is that if the upgrade or the senior does not answer and allows the phone to keep ringing, after a period of time, the call rings at another upgrade's or senior's phone and the rep's phone displays "Transferring to Group Supervisor." has been making comments behind (b) (6), (b) (7)(C) who then told us that

(b) (6), (b) (7 wanted to knock out" and how no one disrespects under any circumstance. I informed that if strikes that is grounds for discharge and how there is a zero tolerance for that kind of behavior. I told to think about the things was saying, and to calm After a few minutes of talking and venting, calmed down. I offered to move seat to avoid any further aftercations between them and that I would speak to complained saying, "Why do I have to because was the one making the accusations. when would be fine; also said something move my seat?" I told just needed a few minutes and that to the effect of, "I am a professional and do not need to move my seat." I committed to that I would speak to but would not tell where the accusations came from.

At around 3 pm, I was sitting at my desk when I heard yell, get away from me before I splash this water on I looked over across the room and saw standing with both arms at shoulder height holding cups of water.

standing next to and continued walking and yelling how I better call the cops out. I walked toward and asked knocks to lower said that but hands on and was going to knock the was crying at the time saying, "No one puts their hands on out." I escorted pack to desk and told out of (b) (6), (b) (7)(c me, I will knock that (b) (6), (b) (7)(c) out." I escorted going home. At that point, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) walked over to elling (6), (6), (6) to calm down. desk and also asked continued yelling at away from came walking towards me as I was standing in front of path from walking towards block don't understand what I did," I said. to go over by my desk and I would speak to later. to my desk while I escorted to office until calmed down and could drive home. I asked to, "stop talking" and was "only making the situation worse with every word spoke." agreed to not say anything else. When we arrived in office, I asked what had happened for to react the way told me that pushed pushed and wanted to press charges. I asked pushed said pushed arm while was walking by said something like, "Why are you talking shit on me." then again said ess charges. I told did the right thing by not striking lively lively and (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) were standing by (b) (6), (b) (7)(C) to press charges. I told I walked outside to call 911. When I walked back into desk. I asked office (b) (6).(b) (7 why had to go home when was the one who struck going home. I then walked back out of the office and called (b) (6), (b) (7)(C) When I walked back into the office, was on the phone with (b) (6), (b) (7)(C) and that wanted to speak to me. I took the phone from and told calm now and was waiting for the police to make a statement. (b) (6), (b) (7)(C) After the conversation with I suspended them both. took notes for the union. and I first spoke to and I fold that due to the circumstances, I was administratively suspending and I needed ID and a contact phone number to Itold was not a conviction of guilt; only part of the process that the company demands in situations like this to separate both individuals from each other and company property. and I then walked to the room where was waiting. The police were standing in the entrance way and were waiting for us (the company) to do what we had to do before giving some "paperwork." (b) (6), (b) (7)(C) and I walked into the room. I told was being administratively suspended and that I would need ID and a contact phone number to call in a later date for a FF. went on to say that employee and how something like this has never happened to pefore, I told this was not a conviction of guilt and only part of the process. same thing I told understood and respected the company's position, and handed over

The police escorted both to their cars separately.

#### 08 (times are approximate)

1:30pm - I arrive to SIAC from monthly street light meeting in Central division

1:31pm – (b) (6), (b) (7)(C) approaches me as I am walking up the ramp and asks to speak to me. We walk into Eric's office at which time informs that (b) (6), (b) (7)(C) was avoiding escalated calls

1:33pm – I walk out of the office and inform an going to get (b) (6), (b) (7)(C)

1:34pm - Meeting continues

1:45pm - We conclude meeting

3:00pm - Altercation breaks out between(b) (6), (b) (7)(C)

3:05pm – I escort of to office and call police (at equest). stays at my desk with (b) (6), (b) (7)(C)

3:10pm - Police arrive.

3:15pm- i call

3:30pm - is suspended

3:35pm – s suspended

AME OF EMPLOYEE	LOD NOMENO	ETE THIS LINE, OTHERWISE	
b) (6), (b) (7)(C)	JOB NOMENO	ELATURE	FILE
LOCATION Southern Inquiry Center	DAJE/08	TIME FROM: 4pm	TIME TO: 4:05 pm
SUBJECT OR PURPOSE Administrative Suspension	·		
(6), (b) (7)(C) Customer Opers	PERSONS ATTENDIN	(b) (c) (b) (7)(c)	
- Customer Opera	ations	(b) (6), (b) (7)(C) $\frac{-CS}{-CS}$	
(b) (6), (b) (7)(C)	30.00		
Trootigation Chap book to long	spended with pay based on ed. Also asked	Constitution where	DITIO DE LEACHERTAI
o surrender L.D. card as	is not allowed on any PSE	&G property until	old otherwise.
expressed that feels	as though s the victim	and does not understand	the suspension. I
old that this is not a con-	viction of guilt; it is simply pa	art of the process.	And the Walter of the Samuel
<i>t</i> -			
es			
(b) (b) (7)(C)			
Prepared by: (b) (6), (b) (7)(C)		DATE	
Prepared by: (b) (6), (b) (7)(C)	(7)(C)	DATE 08	

X

MEETING RECORD

 PERSONNEL	REPORT

IF THIS REPORT RELATES TO SE	PECIFIC EMPLOYEE - COMPL	ETE THIS LINE, OTHER	RWISE LEAVE BLANK
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCLAT (b) (6), (b) (7)(C)		FILE
LOCATION SIC – Inquiry Bordentown	DATE 0 0 0 7 10 2008	TIME	TIME
SUBJECT OR PURPOSE OF TH Statement regarding incident invo		conversation in t	he Room
- 14	PERSONS ATTENDING	AND DETAILS	
	come into the	om. was ex	tremely upset and it
sounded as though <sup>(b) (b) (b) (7)(C)</sup> was a	attempting to calm	down. Initially, they	/ were unaware that I
was in the same room.	s upset with someone	and was using the	"F" word rambling on
about the fact that someone was	hanging up on and	couldn't take it	anymore. was
mad because kept hanging u	p on and didn't	know what to do a	bout it. At first I didn't
know who they were talking about	. At this point I think th	ey realized that the	ey were not alone in
the room (because there wa	as a long pause in the	conversation like th	ey were looking under
the stalls to see if anyone else wa	s in the room with them	then tune	ed down the
conversation and eventually ment	ioned the name of <sup>(b) (6). (</sup>	in the convers	ation. The
conversation sounded more like ve	enting than anything. I	t sounded like a lo	t of anger being
released. (all verbal) nothing phys	sical. (b) (6), (b) (7)(c) was tryin	g to calm	own. you
need to calm down". At some poi	int, (b) (6), (b) (7)(C) (b	(6), (b) (7)(C)	(b) (6), (b) (7)(C)
came into the room while	vas talking to (6) (6)	(b) (7)(C) When I came	e out of the stall, I
nentioned to that even thou	ugh was blowing of	f steam, shoul	d be careful with
anguage because " you never kno	ow who's going to be in	here (manageroom)	); (b) (6), (b) (7)(C) said
vas just blowing off steam and wa	s upset and needed to	vent. I said I know	but with the
anguage you're using (and I can g	o with the best of them	myself) It's not ap	propriate here. I also

said jokingly, I hope I never get on your bad side because I'd even be afraid of you. I'd hate to meet you in a parking lot somewhere. With that laughed and said ust needed to talk to omeone and blow off steam. seemed to have calmed down because was now laughing and I left while remained with laughing and I left while remained with of this took place within about 5-6 minutes period.

DATE: (b) (6) (6) (7)(9) (08
DATE:

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_	7	2	n	ш		

MEETING RECORD

PERSONNEL REPORT

IF THIS REPORT RELATES TO SP NAME OF EMPLOYEE			
(b) (6), (b) (7)(C)	NOMENCLA (b) (6), (b) (7)(C)	TURE	FILE
LOCATION SIC - Inquiry Bordentown	DATE 2008	TIME	TIME
SUBJECT OR PURPOSE OF TH Statement regarding incident invo		– chronology	*
	PERSONS ATTENDIN	G AND DETAILS	
to prior to calling the customer back better get or I'll throw this water outstretched (one cup in each har heading toward desk, better up", I'll fight the fuck of the hold from heading toward to hold sat in) and told to come stay there for a minute. I stayed to hold had just arrived at asked me, "what did I do, I do said, I don't appreciate cursing what I did to to be will find out.	er on I turned on turned o	who as trying to calm  After heard to (b), (b), (c), (c), (d), (d), (d), (d), (d), (d), (d), (d	with arms to this point was  to (b) (6) (b) (7)(c) want to  was running over the same aisle that to (b) (6), (b) (7)(C) and  where the same aisle that to (b) (6), (b) (7)(C) and  where the same aisle that to (b) (6), (b) (7)(C) and  where the same aisle that to (b) (6), (b) (7)(C) and  where the same aisle that to (c) (c) (c) (c) (d) (d) (d) (d)  where the same aisle that to (c) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d)  to (d) (d) (d) (d) (d) (d) (d) (d) (d)  to (d)
At approximately 3:25 I told state to go t	at shift was ending shift was ending but we going on so I went to and (b) (6), (b) (7)(C)	g and that one of the one of the outside to smoke office looking the outside of the outside outside outside of the outside	d already left the e a cigarette first. We for butside that
A few minutes later while and go directly into the developme (this room was on the other side of b)(6),(b)(7)(C) and proceeded to find out of them ((b) (6), (b) (7)(C) needed to	nt room where we we the entrance to the b what was going on w	ere met by (b) (6), puilding. I asked hit out to cor	to stay there with
At this point (b) (c) (7)(c) requested that the Simultaneously, (b) (6), (b) (7)(c) requested was called and responded within 7	d to make a report to	said was as the police. The loca	saulted by Boundary Bolice
There were 4 local policemen that respectively. Then they conferred.	responded, two went One of the policeme	into each room to ta en, (do not recall his	name), stated to me

contact with them to bring them back in for factfinding the property.	them they would be suspended immediately badges. He asked if I wanted them to stay to so, I appreciated that After making both cence calls with (b) (6), (b) (7)(C) both and resent and both were placed on pay pending an investigation to be tact numbers. Explained that we'd be in g. The Police then escorted both parties off the process of meeting with all employees PM (not positive of the exact time). 24
REPORTED OR RECORDED BY; (b) (6), (b) (7)(C)	DATE:
REFERRED TO: (b) (6), (b) (7)(C)	DATE:

IF THIS REPORT RELATES TO SPEC	FIC EMPLOYEE - COMP	LETE THIS LINE, OTHE	RWISE LEAVE BLANK
AME OF EMPLOYEE ) (6), (b) (7)(C)	NOMENCLAT (b) (6), (b) (7)	URE	FILE
OCATION IC – Inquiry Bordentown	DATE /2008	TIME	TIME
UBJECT OR PURPOSE OF THE Mact Finding to investigate events the 10 PM between (b) (6), (b) (7)(0	at occurred on Frid	ay, (b) (6), (b) (7)(C)	2008 at approximate
	PERSONS ATTENDING	AND DETAILS	
) (6), (b) (7)(C) <sub>- Supervisor</sub>	(b	(6), (b) (7)	)(C)
o) (6), (b) (7)(C) <sub>— Supervisor</sub>	(b)	(6), (b) (7)(C	
lestions. Let's proceed How long have you been employ	After that you and red at PSE&G?		
How long have you been employ	ed at PSE&G?	ercation that took p	lace between (b) (6), (b) (
How long have you been employ years What, if anything, did you hear o	ed at PSE&G?	ercation that took p	lace between <sup>(b) (6), (b) (</sup>
How long have you been employ years What, if anything, did you hear o	red at PSE&G?		lace between
What, if anything, did you hear o	red at PSE&G?		lace between
How long have you been employ years  What, if anything, did you hear on  (b) (6), (b) (7)(C)  heard just basically, "Get away	red at PSE&G?		lace between
How long have you been employ  What, if anything, did you hear o  (b) (6), (b) (7)(C)  I heard just basically, "Get away  Who did you hear this from?	red at PSE&G?		lace between
How long have you been employ  What, if anything, did you hear o  (b) (6), (b) (7)(C)  I heard just basically, "Get away  Who did you hear this from?	r witness of the alter	hrow this hot water	on you".
How long have you been employ years  What, if anything, did you hear on the condition of th	r witness of the alter	hrow this hot water	on you".

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ye.	
REPORTED OR RECORDED BY	DATE
REPORTED OR RECORDED BY: b) (6), (b) (7)(C)	DATE: 2008
REFERRED TO: b) (6), (b) (7)(C)	DATE: (2008) (2008)

MEETING RE	CORD		PERSONNEL REPORT
IF THIS REPORT RELATES TO SPEC NAME OF EMPLOYEE	NOMENCLAT	ETE THIS LINE, OTHE	RWISE LEAVE BLANK
(b) (6), (b) (7)(C)	(b) (6), (b) (7)(6	S)\_	FILE
LOCATION SIC - Inquiry Bordentown	DATE PORTO /2008	TIME	TIME
SUBJECT OR PURPOSE OF THE Fact Finding to investigate events the 3:10 PM between (b) (6), (b) (7)(0)	MEETING nat occurred on Frida	y, (b) (6), (b) (7)(C)	2008 at approximately
	PERSONS ATTENDING	AND DETAILS	—010_1
(b) (6), (b) (7)(C) Supervisor	(b) (6),	(b) (7)(C) <sub>-</sub> (b) (6	), (b) (7)(C)
(b) (6), (b) (7)(C) – Supervisor	(b)	(6), (b) (7)(0	
you observed, saw and/or heard. questions. Let's proceed How long have you been emplo			a change to ack
What, if anything, did you hear o	or witness of the alte	rcation that took p	lace between (b) (6), (b) (7)(c)
Happened so fast. Didn't really	hear much. Nothing	specific, just hear	yelling at
someone. I found out it was	.জানত said something	about taking (6) (6).(6	outside.
Anything else ?			
No			
Ok, thank you (b) (6), (b) (7)(c)	do you have any que	estions?	
No			

Contract to the Contract to th	Greet 4	
		(1)
	*	
	8	
REPORTED OR RECORDED BY	- IDATE	
o) (6) (b) (7)(C)		
b) (6), (b) (7)(C)  REFERRED TO: (6), (b) (7)(C)	DATE: (0)(0)(0)(0)(0)(0)(0)(0)(0)(0)(0)(0)(0)(	
) (6) (b) (7)(C)	DATE: 2008	
7 (0), (0) (1)(0)	2008	
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What is a second of the second		

→ MEETING RE			PERSONNEL REPORT
IF THIS REPORT RELATES TO SPEC NAME OF EMPLOYEE	NOMENCL	ATURE	RWISE LEAVE BLANK FILE
b) (6), (b) (7)(C)	(b) (6), (b) (7	(C)	
LOCATION	DATE	TIME	TIME
SIC – Inquiry Bordentown SUBJECT OR PURPOSE OF THE	MEETING		- Deliana
Fact Finding to investigate events the B:10 PM between (b) (6), (b) (7)(6		iday, (b) (6), (b) (7)(C)	2008 at approximately
	PERSONS ATTENDI	NG AND DETAILS	0.201
o) (6), (b) (7)(C) Supervisor		b) (6), (b) (7)(	C)
b) (6), (b) (7)(C) _ Supervisor		o) (6), (b) (7)(0	C)
(b) (6) (b) (7)(C)	yed at PSE&G?  st  or witness of the a	Itercation that took p	lace between (b) (6), (b) (7)
ut of Anything else?			
No			
Ok, thank you (b) (6), (b) (7)(C)	lo you have any q	uestions?	
No. No questions.			

2008
/2008

	ETING RECOR			PERSONNEL REPOR
IF THIS REPORT RELA NAME OF EMPLOYEE	TES TO SPECIFIC E	MPLOYEE - COMPL NOMENCLATI		RWISE LEAVE BLANK
(b) (6), (b) (7)(C)		(b) (6), (b) (7)	(C)	FILE
LOCATION SIC - Inquiry Bordentow	n	DATE 2008	TIME	TIME
SUBJECT OR PURPOS			(1) (2) (7) (2)	
Fact Finding to investigat		curred on Frida	y, (b) (6), (b) (7)(C)	2008 at approximately
3:10 PM between <mark>(b) (6</mark> )	, (b) (7)(C)			
	PER	SONS ATTENDING	AND DETAILS	10.040.00
b) (6), (b) (7)(C) Supe		(5)		(C)
Cape		(b)	(6), (b) (7)	(C)
(b) (6), (b) (7)(C) <sub>- Supe</sub>	ervisor	(b)	(6), (b) (7)(	C)
ntroduction: We are he	ere to conduct	an investigatio	n regarding the e	vents that occurred
oday between (D) (O),	(b) (7)(C)	We will a	sk a couple que	stions. Tell us what
ou observed, saw and/	or heard. After	r that you and/o	or the Union will	have a chance to ask
questions. Let's procee	ed	2010 4117 21 121	TO COST TANTON 15189	
How long have you b	een employed a	at PSE&G?		
April,				
(Afficial of an elicinal allel	eravi lescono an melo		some o beautiful ai	(b) (6), (b) (7)(
What, if anything, did	you near or with	ness of the alter	cation that took pl	ace between
and (b) (6), (b) (7)(C)				
anu				
Nothing Lives in a m	acotina			
Nothing. I was in a m	leeting.			
(9)(9)(9)(7)(9)	b) (6), (b) (7)(C)	Accessed to the	Cattle of	
Ok, thank you	do you	have any quest	ions?	
No questions.				

REPORTED OR RECORDED BY: (b) (6), (b) (7)(C)

REFERRED TO: (b) (6), (b) (7)(C) DATE: /2008 DATE:

MEETING RE	ECORD		PERSONNEL REPORT
IF THIS REPORT RELATES TO SPE NAME OF EMPLOYEE	CIFIC EMPLOYEE - CON	MPLETE THIS LINE, OTHE	
(b) (6), (b) (7)(C)	NOMENCIA (b) (6), (b) (7	)(C)	FILE
OCATION	DATE	TIME	TIME
BIC – Inquiry Bordentown BUBJECT OR PURPOSE OF THE	2008		
Fact Finding to investigate events to the second section of the section	that occurred on Fri	day, (b) (6), (b) (7)(C)	2008 at approximately
	PERSONS ATTENDIN	IG AND DETAILS	tur s
o) (6), (b) (7)(C) Supervisor	7	b) (6), (b) (	7)(C)
	77	THE RESERVE OF THE PARTY OF THE	
- Supervisor	((5	) (6), (b) (7)(C	·)
wears in May What, if anything, did you hear	or witness of the al	tercation that took p	(b) (6), (b) (7)( lace between
Nothing. I was in a meeting.			
Ok, thank you (b) (6), (b) (7)(C)	do you have any q	uestions?	
No questions.			
EPORTED OR RECORDED BY:	Gentilo. recau	DATE:	20
EEERRED TO: ) (6), (b) (7)(C)		200 DATE:	06
) (o), (b) (7)(C)		/200	08
EG 5-6750 ZOM 1-88			Version 1.1

PSEG C95-6750 20M 1-88

⊢XI MEETING RE			PERSONNEL REPOR
IF THIS REPORT RELATES TO SPEC	IFIC EMPLOYEE - COMP	LETE THIS LINE, OTHER	RWISE LEAVE BLANK
NAME OF EMPLOYEE	NOMENCLAT (b) (6), (b) (7)(	URE C)	FILE
LOCATION SIC – Inquiry Bordentown	DATE	TIME	TIME
SUBJECT OR PURPOSE OF THE	/2008 MEETING		18.5
Fact Finding to investigate events the B:10 PM between (b) (6), (b) (7)(	at occurred on Frida C)	ay, November 21, 2	2008 at approximatel
V/A>-/I>-/3V/A>	PERSONS ATTENDING	AND DETAILS	
o) (6), (b) (7)(C) Supervisor	(b)	(6), (b) (7)(C)	
<ul><li>Supervisor</li></ul>	(b)	(6), (b) (7)(	C)
How long have you been employ Years  What, if anything, did you hear o		Ł	ace between ( <sup>(b) (6), (b) (7)</sup> (7)(c) did retailiate.
How did retailiate?			
shouted back but I cou	uldn't hear what	said. I was on the p	phone at the time.
Anything else?			
No not really. I was on the phor	e at the time.		
Ok, thank you (b) (6), (b) (7)(C)	you have any questi	ons?	
No. No questions.			

	<b>3</b>	
	**	
EPORTED OR RECORDED BY: (6), (b) (7)(C)		DATE:
(6), (b) (7)(C)		2008
EFERRED TO: (6), (b) (7)(C)		DATE: (2008)
(6), (6) (1)(6)		/2008
		Management of the control of the con

NAME OF EMPLO b) (6), (b) (7)		NOMENCLAT (b) (6), (b) (7	TURE	RWISE LEAVE BLANK FILE
LOCATION	(O)	DATE	TIME	TIME
SIC – Inquiry Bord	COLUMN TO THE PROPERTY OF THE PARTY OF THE P	(b) (6). (b) (7)(c) 2008	TIME	THME
SUBJECT OR PU Fact Finding to inv 3:10 PM between	vestigate events t	MEETING hat occurred on Frid )(C)	ay, (b) (6), (b) (7)(C)	2008 at approximately
	Selo	PERSONS ATTENDING	AND DETAILS	
(b) (6), (b) (7)(C)	Supervisor	(b)	(6), (b) (7)(C	
	<ul><li>Supervisor</li></ul>	(b	) (6), (b) (7)(	C)
today between(b	) (6), (b) (7)(C)	We will	ask a couple que	events that occurred stions. Tell us what
you observed, sa	w and/or heard.	After that you and	/or the Union will	have a chance to ask
questions. Let's	proceed			
	proceed e you been emplo	oyed at PSE&G?		
How long have		oyed at PSE&G?		
How long have	e you been emplo			(b) (6) (b) (7)(0
How long have years What, if anyth	e you been emplo	oyed at PSE&G? or witness of the alte	ercation that took p	lace between (b) (6), (b) (7)(0
What, if anyth	e you been emplo		ercation that took p	lace between (b) (6), (b) (7)(c
What, if anyth	e you been emplo ing, did you hear			lace between
What, if anyth	e you been emploing, did you hear  (C)  of it nothing pr	or witness of the altered to the alt		ding water.
What, if anyth and (b) (6), (b) (7)	e you been emploing, did you hear  (C)  of it nothing programs	or witness of the altered or witness or	mething about sca	lace between
How long have years  What, if anyth and (b) (6), (b) (7)  I heard some emember I saw and middle of them and middle of the middle of them and middle of the middle of the middle of the middle of them and middle of the middle o	e you been emploing, did you hear  (C)  of it nothing program go over there (do try to calm	or witness of the altered or witness or	mething about sca	ding water.
What, if anyth and (b) (6), (b) (7)	e you been emploing, did you hear  (C)  of it nothing program go over there (do try to calm	or witness of the altered or witness or	mething about sca	ding water.
What, if anyth and (b) (6), (b) (7) (b) (6), (b) (7) (c) (c) (d) (d) (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e	e you been emploing, did you hear  (C)  of it nothing properties of try to calm  (b) (6).	or witness of the altered or witness or	mething about sca and then I saw	ding water.

7-03/d-7/cu	CONTRACTOR
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EPORTED OR RECORDED BY:	DATE:
(EPORTED OR RECORDED BY: (b) (6), (b) (7)(C)	(a) (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c
	2008
EFERRED TO:	DATE: 2008 DATE:
EFERRED TO: (6), (b) (7)(C)	DATE:
EFERRED TO: ) (6), (b) (7)(C)	DATE: 2008
EFERRED TO: (6), (b) (7)(C)	DATE: (0)(0).(0)(7)(0) 2008
EFERRED TO: ) (6), (b) (7)(C)	DATE: 2008

IF THIS REPORT RELATES TO SPECIFIC EMPLOYEE - CON NAME OF EMPLOYEE  NOMENCE (b) (6), (b) (7)(C)  LOCATION SIC – Inquiry Bordentown  SUBJECT OR PURPOSE OF THE MEETING	ATURE (7)(C)	WISE LEAVE BLANK
LOCATION SIC – Inquiry Bordentown SUBJECT OR PURPOSE OF THE MEETING	(7)(C)	1000
SIC – Inquiry Bordentown SUBJECT OR PURPOSE OF THE MEETING	- 170 (1946 Tak and	FILE
SUBJECT OR PURPOSE OF THE MEETING	TIME	TIME
SUBJECT OR PURPOSE OF THE MEETING	3	
Fact Finding to investigate events that occurred on F 3:10 PM between (b) (6), (b) (7)(C)	riday, <sup>(b) (6), (b) (7)(C)</sup> 2	008 at approximately
PERSONS ATTEND	ING AND DETAILS	The State of the S
o) (6), (b) (7)(C) Supervisor	(b) (6), (b) (7	()(C)
- Supervisor	b) (6), (b) (7)(C	
What, if anything, did you hear or witness of the and (b) (6), (b) (7)(C)  I heard commution. As far as what		
	ally didn't near A	s far as (10,6,6)7)(C) l real
industrial in a management of the second sec		
idn't hear what said. was mumbling.		
	uestions?	
IJTC/IC	uestions?	
Ok, thank you ((a) (a) (b) (b) (b) (b) (b) (c) (c) (c) do you have any q  No. No questions.	DATE:	
Ok, thank you ((a) (a) (b) (7)(c) do you have any q		3

NAME OF EMPLOYE b) (6), (b) (7)(C)	E	NOMENCLAT (b) (6), (b) (7)		FILE
LOCATION SIC - Inquiry Bordent	own	DATE 06.070 2008	TIME	TIME
SUBJECT OR PURPO Fact Finding to investi 3:10 PM between (b)	OSE OF THE ME gate events that	ETING	ay, (b) (6), (b) (7)(C)	2008 at approximate
1000000	Р	ERSONS ATTENDING	AND DETAILS	
o) (6), (b) (7)(C) <sub>Su</sub>	ipervisor	(b	) (6), (b) (	7)(C)
- S	upervisor	(b)	(6), (b) (7)(0	
How long have yo		d at PSE&G?		
How long have yo	u been employed		andards of Conduc	?
How long have you years  Are you familiar ways.	u been employed	, gulations and Sta		(IN IS) (IN IS)
How long have you years  Are you familiar way yes.  What, if anything,	u been employed	, gulations and Sta		(IN IS) (IN IS)
How long have you years  Are you familiar ways.	u been employed ith the Rules, Re	gulations and Sta		ace between
How long have you gears  Are you familiar work yes.  What, if anything, and (b) (6), (b) (7)(C)	ith the Rules, Re	gulations and Sta witness of the alte	ercation that took pl	ace between
How long have your long have you have you familiar was yelling somet	ith the Rules, Re	egulations and Standard Standa	ercation that took pl	ace between
How long have you familiar was yes.  What, if anything, and (b) (6), (b) (7)(C)  Just heard (b) (6), (c) (7)(C)  Where was (c)	u been employed ith the Rules, Re did you hear or v yelling and hing about water	egulations and Standard Standa	ercation that took pl	ace between

No
Ok, thank you
No. No questions..

REPORTED OR RECORDED BY:
(b) (6), (b) (7)(C)

REFERRED TO:
(b) (6), (b) (7)(C)

REFERRED TO:
(b) (6), (b) (7)(C)

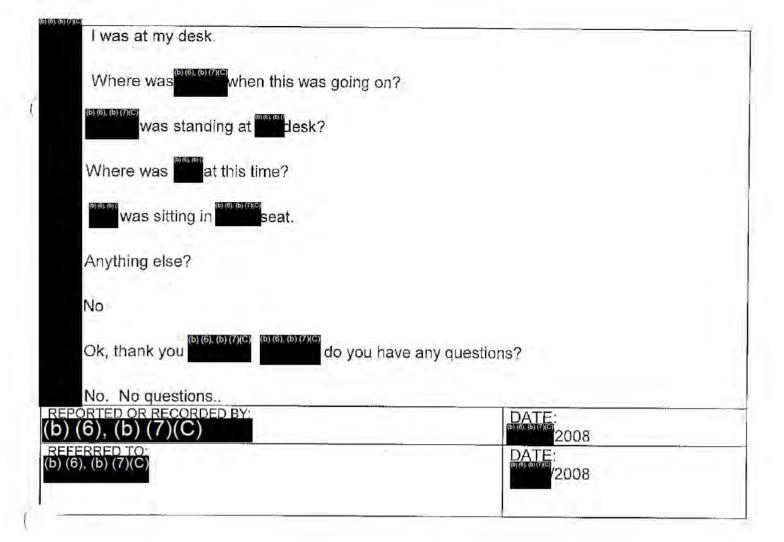
REFERRED TO:
(b) (6), (b) (7)(C)

PSEG C95-6750 20M 1-88

IF THIS REPORT	RELATES TO SPECIFIC E	MPLOYEE - COMPL NOMENCLATI	ETE THIS LINE, OTHE	RWISE LEAVE BLANK
b) (6), (b) (7)(C)		(b) (6), (b) (7)(0		7122
OCATION SIC - Inquiry Borde	intown	DATE	TIME	TIME
SUBJECT OR PUR	POSE OF THE MEET			
Fact Finding to inve 3:10 PM between <mark>(</mark>	stigate events that oc b) (6), (b) (7)(C)	curred on Frida	y, (b) (6), (b) (7)(C)	2008 at approximately
ta constituire au virtua de	PERS	SONS ATTENDING	AND DETAILS	
b) (6), (b) (7)(C)	Supervisor	(b)	(6), (b) (7	7)(C)
	Supervisor	(b)	(6), (b) (7)(C	
ntroduction: We a	are here to conduct a	an investigatio	n regarding the	vents that occurred
uestions. Let's p	roceed you been employed a			
How long have y	roceed	t PSE&G?		
How long have y	roceed you been employed a	t PSE&G?		
years Are you familiar Yes.	roceed you been employed a	t PSE&G? lations and Star	ndards of Conduc	?
How long have y years  Are you familiar  Yes.  What, if anything	roceed you been employed a with the Rules, Regul	t PSE&G? lations and Star	ndards of Conduc	?
years  Are you familiar  Yes.  What, if anything	roceed you been employed a with the Rules, Regul g, did you hear or with	t PSE&G?  lations and Star	ndards of Conduc	?
Wears  Are you familiar  Yes.  What, if anything and (b) (6), (b) (7)(0)  Was say	roceed you been employed a with the Rules, Regul g, did you hear or with	t PSE&G?  lations and Star  ness of the alter  can I say t	ndards of Conductorication that took plane "F" word.?	?
How long have years  Are you familiar  Yes.  What, if anything and (b) (6), (b) (7)(0)  Say whatever years	roceed you been employed a with the Rules, Regul g, did you hear or with	t PSE&G?  lations and Star  ness of the alter  can I say to  as specific as ye	ndards of Conductodation that took plane "F" word.?	?
How long have years  Are you familiar  Yes.  What, if anything have years  What, if anything was say  Say whatever years	roceed you been employed a with the Rules, Regul g, did you hear or with ing, um. (() (6) (7)(6) to () ou recall hearing, be a	t PSE&G?  lations and Star  ness of the alter  can I say to  as specific as your  'll fight a	ndards of Conductodards	ace between (b) (6). (b) (7)(

said, "I'll fuck up". I only heard (0)(6),(6)(7)(C) mouth. I never heard calm down. anything. I had a customer on the phone and put them on hold. The customer heard every word те<sup>(b) (6), (b) (7)(C)</sup>said. Where were you when this was going on? At my desk on a call, Anything else? No Ok, thank you do you have any questions? No. No questions..
REPORTED OR RECORDED BY: DATE: 2008 REFERRED TO: DATE: (b) (6), (b) (7)(C) 2008

IE THIS DEDOL	MEETING REC			PERSONNEL REPOR
NAME OF EMPLO 0) (6), (b) (7)(C)	YEE	NOMENCLA (b) (6), (b) (7	PLETE THIS LINE, OTHE TURE )(C)	RWISE LEAVE BLANK FILE
_OCATION SIC — Inquiry Bord		DATE 2008	TIME	TIME
	RPOSE OF THE Mestigate events that b) (6), (b) (7)(0		day, <sup>(b) (6), (b) (7)(C)</sup>	2008 at approximatel
		PERSONS ATTENDIN	G AND DETAILS	
(6), (b) (7)(C)	Supervisor	(b	o) (6), (b) (7)	(C)
	– Supervisor	(b	o) (6), (b) (7)	(C)
juestions. Let's j	d/or heard After		the Union will have	e a chance to ask
pbserved, saw an questions. Let's personal How long have	d/or heard. After proceed you been employe	that you and/or ed at PSE&G?	the Union will have	e a chance to ask
Are you familia	d/or heard. After proceed you been employed r with the Rules, R	that you and/or ed at PSE&G? egulations and S	the Union will have	t?
Are you familia	d/or heard. After proceed you been employed when with the Rules, R	that you and/or ed at PSE&G? egulations and S	the Union will have	e a chance to ask
westions. Let's puestions. Let's puestions. Let's puestions. Let's puestions where years  Are you familiately yes.  What, if anything (b) (6), (b) (7)(6)	d/or heard. After proceed you been employed when with the Rules, R	that you and/or ed at PSE&G? egulations and So	tandards of Conduc	t?
Are you familian yes.  What, if anythin (b) (6), (b) (7)(0)	d/or heard. After proceed you been employed by which the Rules, R	that you and/or ed at PSE&G? egulations and Sometimess of the alt	tandards of Conductercation that took p	t?
Are you familian yes.  What, if anything (b) (6), (b) (7)(C) said	d/or heard. After proceed you been employed by which the Rules, R	that you and/or ed at PSE&G? egulations and Si witness of the alf the "F" word fron	tandards of Conductercation that took p	e a chance to ask
Are you familian yes.  What, if anything (b) (6), (b) (7)(C) said	d/or heard. After proceed you been employed by with the Rules, Ru	that you and/or ed at PSE&G? egulations and Si witness of the alf the "F" word fron	tandards of Conductercation that took p	e a chance to ask  t?  lace between (6), (6), (6), (7)  lething like I'll fight the le situation. Big, Big,



AMAGE OF EMPLOYEE  NOMENCLATURE (5) (6) (7) (C)  OCATION  SIC – Inquiry Bordentown  SUBJECT OR PURPOSE OF THE MEETING Fact Finding to investigate events that occurred on Friday, November 21, 2008 at approximatel (b) (6), (b) (7) (C)  PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7) (C)  Supervisor  (b) (6), (b) (7) (C)  Supervisor  (b) (6), (b) (7) (C)  Supervisor  (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you between (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you between (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you between (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you between (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you between (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you between (b) (6), (b) (7) (C)  We will ask a few questions. Tell us what you have you been employed at PSE&G?  Years  Are you familiar with the Rules, Regulations and Standards of Conduct?  Yes.  What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7) (C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish hould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.  Anything else?	—————————————————————————————————————	Territoria de la constanta de		PERSONNEL REPOR
OCATION SIC – Inquiry Bordentown SUBJECT OR PURPOSE OF THE MEETING Fact Finding to investigate events that occurred on Friday, November 21, 2008 at approximately 2008  PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  Supervisor  (b) (6), (b) (7)(C)  PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  Introduction: We are here to conduct an investigation regarding the events that occurred oday between (b) (b), (b) (f)(C)  We will ask a few questions. Tell us what you beserved, saw and/or heard. After that you and/or the Union will have a chance to ask usestions. Let's proceed  How long have you been employed at PSE&G?  years  Are you familiar with the Rules, Regulations and Standards of Conduct?  Yes.  What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish. thould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	IF THIS REPORT RELATES TO SPE			
PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  Supervisor  (b) (6), (b) (7)(C)  Supervisor  (c) (b) (6), (b) (7)(C)  Supervisor  (d) (6), (b) (7)(C)  Supervisor  (d) (6), (b) (7)(C)  The weight of the events that occurred between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what you observed, saw and/or heard. After that you and/or the Union will have a chance to ask questions. Let's proceed How long have you been employed at PSE&G?  The proceed How long have you been employed at PSE&G?  What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish hould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	b) (6). (b) (7)(C)	(b) (6), (b) (7)		FILE
ract Finding to investigate events that occurred on Friday, November 21, 2008 at approximate 210 PM between (b) (6), (b) (7)(C)  PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  Supervisor  (b) (6), (b) (7)(C)  Supervisor  (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what yo between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what yo between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what yo between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what yo between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what yo between (b) (a), (b) (b) (b) (c), (c)  We will ask a few questions. Tell us what yo between (c)  We will ask a few questions. Tell us what yo between (c)  We will ask a few questions. Tell us what yo between (c)  We will ask a few questions. Tell us what yo between (c)  We will ask a few questions. Tell us what yo ask a few questions. Tell us what yo between (c)  We will ask a few questions. Tell us what yo ask a few questions. Tell us what yo between (c)  We will ask a few questions. Tell us what yo ask a few questions and standards of Conduct?  Yes.  What, if anything, did you hear or witness of the altercation that took place between (c)  (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish hould say an argument. I really didn't hear anything. I just saw what looked like an argument where was (c)  Where was (c) (c) (c) (c) (c) (c) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d		DATE (b) (b) (7XC)	TIME	TIME
PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  Supervisor  Supervisor  Supervisor  Supervisor  (b) (6), (b) (7)(C)  Supervisor  Supervisor  (c) (b) (6), (b) (7)(C)  Supervisor  We will ask a few questions. Tell us what you be served, saw and/or heard. After that you and/or the Union will have a chance to ask usestions. Let's proceed  How long have you been employed at PSE&G?  Yeas  What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish. I really didn't hear anything. I just saw what looked like an argument where was when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past little and the content of the place between the content of the place between the content of th		MEETING /2008		
Supervisor  (b) (6), (b) (7)(C)  Supervisor  (b) (6), (b) (7)(C)  (c) (b) (6), (b) (7)(C)  (day between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what you have expressed as a few questions. Tell us what you have expressed as a few questions. Tell us what you have you been employed at PSE&G?  (day between (b) (6), (b) (7)(C)  (da	act Finding to investigate events t		lay, November 21,	2008 at approximately
of the duction: We are here to conduct an investigation regarding the events that occurred by between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what you be served, saw and/or heard. After that you and/or the Union will have a chance to ask usestions. Let's proceed low long have you been employed at PSE&G?  Years  Are you familiar with the Rules, Regulations and Standards of Conduct?  Yes.  What, if anything, did you hear or witness of the altercation that took place between (b) (6). (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish nould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was when this time?  In the middle isle, corner cabinets. (past looked but not as far as my desk.	The Teaching Inc.	PERSONS ATTENDING	3 AND DETAILS	
Throduction: We are here to conduct an investigation regarding the events that occurred by between (b) (6), (b) (7)(C)  We will ask a few questions. Tell us what you be served, saw and/or heard. After that you and/or the Union will have a chance to ask usestions. Let's proceed low long have you been employed at PSE&G?  Years  Are you familiar with the Rules, Regulations and Standards of Conduct?  Yes.  What, if anything, did you hear or witness of the altercation that took place between (b) (6). (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish nould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was what looked like an argument at this time?  In the middle isle, corner cabinets. (past looked but not as far as my desk.	) (6), (b) (7)(C) Supervisor		(6), (b) (7	(C)
The production: We are here to conduct an investigation regarding the events that occurred oday between (b) (6), (b) (7)(C) We will ask a few questions. Tell us what you observed, saw and/or heard. After that you and/or the Union will have a chance to ask questions. Let's proceed low long have you been employed at PSE&G?  Years  Are you familiar with the Rules, Regulations and Standards of Conduct?  Yes.  What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish hould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.				
We will ask a few questions. Tell us what you be between (b) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	- Supervisor	(D	) (O), (D) (1)(	<u></u>
Yes.  What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish. Hould say an argument. I really didn't hear anything. I just saw what looked like an argument. Where was when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	(C) (S), (D)	oyed at PSE&G?		
What, if anything, did you hear or witness of the altercation that took place between (b) (6), (b) (7)(C)  I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish. Hould say an argument. I really didn't hear anything. I just saw what looked like an argument when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	Are you familiar with the Rules,	Regulations and St	andards of Conduc	et?
I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish.  nould say an argument. I really didn't hear anything. I just saw what looked like an argument.  Where was when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	Yes,			
I really didn't hear a lot. I was on a call myself. I looked over and it looked like a skirmish. hould say an argument. I really didn't hear anything. I just saw what looked like an argument. Where was when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	What, if anything, did you hear	or witness of the alt	ercation that took p	lace between (b) (6). (b) (7
Where was when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	A CONTRACTOR OF THE PARTY OF TH			
Where was when this was going on? Where was at this time?  In the middle isle, corner cabinets. (past desk) but not as far as my desk.	I really didn't hear a lot. I was	on a call myself. I lo	ooked over and it lo	ooked like a skirmish.
In the middle isle, corner cabinets. (past desk) but not as far as my desk.	nould say an argument. I really did	dn't hear anything.	just saw what look	ed like an argument
	Where was when this wa	as going on? Where	e was at this tin	ne?
Anything else?	In the middle isle, corner cabin	ets. (past (b) (6), (b) (7)(c)	esk) but not as far a	as my desk.
0.012.17.00.100.000 (C.1.C.) [1]	Anything else?			

Ok, thank you do you have any questions?

No. No questions..

REPORTED OR RECORDED BY

(b) (6), (b) (7)(C)

REFERRED TO:
(b) (6), (b) (7)(C)

DATE:

SECOND DESCRIPTION OF THE CONTROL OF

PSEG C95-8750 20M 1-88

	ING RECORD		PERSONNEL REPOR
NAME OF EMPLOYEE	NOME	E - COMPLETE THIS LIN ENCLATURE	E, OTHERWISE LEAVE BLANK
(b) (6), (b) (7)(C)	(b) (6)	, (b) (7)(C)	FILE
LOCATION	DATE	TIME	
SIC – Inquiry Bordentown SUBJECT OR PURPOSE O	E THE MEETING	2008	TIME
Fact Finding to investigate e 3:10 PM between (b) (6), (l	vents that occurred b) (7)(C)	on Friday, <sup>(b) (6), (b)</sup>	(7)(C) 2008 at approximately
	PERSONS AT	TENDING AND DETAILS	
o) (6), (b) (7)(C) Superviso	or	(b) (6), (	b) (7)(C)
– Supervis	sor	(b) (6), (b) (	(7)(C)
ntroduction: We are here to oday between (b) (6), (b) (7) bserved, saw and/or heard uestions. Let's proceed V: How long have you been years.	d. After that you an	idioi the onion Mil	uestions. Tell us what yoเ I have a chance to ask
bserved, saw and/or heard uestions. Let's proceed	d. After that you and employed at PSE&0	G?	I have a chance to ask
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years.	d. After that you and employed at PSE&0	G?	I have a chance to ask
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years. In January Are you familiar with the F	d. After that you and employed at PSE&C	G? and Standards of Co	nave a chance to ask
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years. In January Are you familiar with the F	d. After that you and employed at PSE&C	G? and Standards of Co	nave a chance to ask
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years. In January Are you familiar with the Fees.  What, if anything, did you d(b) (6), (b) (7)(C)  I was on the phone with a	employed at PSE&C Rules, Regulations a hear or witness of the	G?  and Standards of Co	onduct?  Sook place between (6) (6) (7)(C)  Go, (b) (7)(C)  direction, "Call the
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years. In January Are you familiar with the F Yes.  What, if anything, did you d(b) (6), (b) (7)(C)  I was on the phone with a lice, can't get away with the same can't get	employed at PSE&C Rules, Regulations a hear or witness of the	G?  and Standards of Co	onduct?  Sook place between (6) (6) (7)(C)  Go, (b) (7)(C)  direction, "Call the
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years. In January Are you familiar with the F Yes.  What, if anything, did you d(b) (6), (b) (7)(C)  I was on the phone with a lice, an't get away with the same and the phone with the same and the phone with a lice, and the phone with the same and the same	employed at PSE&C Rules, Regulations a hear or witness of the	G?  and Standards of Co	onduct?  Sook place between (b) (7)(C)  Go, (b) (7)(C)  direction, "Call the
bserved, saw and/or heard uestions. Let's proceed V: How long have you been years. In January Are you familiar with the F Yes.  What, if anything, did you d(b) (6), (b) (7)(C)  I was on the phone with a lice, an't get away with the same and the phone with the same and the phone with a lice, and the phone with the same and the same	d. After that you and employed at PSE&CRUTER Regulations a hear or witness of the customer.  (b) (6), (b) (7)(C) that (b) (6), (b) (7)(C)	G?  and Standards of Co	onduct?  Sook place between (6) (6) (7)(C)  Go, (b) (7)(C)  Girection, "Call the

No
Ok, thank you

No. No questions..

REPORTED OR RECORDED BY:
(b) (6), (b) (7)(C)

REFERRED TO:
(b) (6), (b) (7)(C)

DATE:
(b) (6), (b) (7)(C)

DATE:
(b) (6), (b) (7)(C)

IF THIS REPORT RELATES TO SPEC	CORD		PERSONNEL REPOR
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCL (b) (6), (b) (7	ATURE	FILE
LOCATION SIC - Inquiry Bordentown SUBJECT OR PURPOSE OF THE I	DATE DATE 2008	TIME	TIME
Fact Finding to investigate events th 3:10 PM between (b) (6), (b) (7)(C)	at occurred on Fr	iday, (b) (6), (b) (7)(C)	2008 at approximately
	PERSONS ATTENDIN	NG AND DETAILS	· · · · · · · · · · · · · · · · · · ·
b) (6), (b) (7)(C) Supervisor	(E	o) (6), (b) (7)(C)	
- Supervisor	(k	o) (6), (b) (7)(	C)
How long have you been employ	red at PSE&G?		
How long have you been employ vears  Are you familiar with the Rules, For Sure am.		tandards of Conduc	1?
years  Are you familiar with the Rules, F  Sure am.  What, if anything, did you hear or	Regulations and S		
years  Are you familiar with the Rules, Four am.  What, if anything, did you hear or	Regulations and S		
years  Are you familiar with the Rules, F  Sure am.  What, if anything, did you hear or	Regulations and S witness of the alt	ercation that took pl	
Are you familiar with the Rules, Four am.  What, if anything, did you hear or and (b) (6), (b) (7)(C)	Regulations and S witness of the all	ercation that took pl	ace between
Are you familiar with the Rules, Four am.  What, if anything, did you hear or and (b) (6), (b) (7)(C)  I was actually on the phone when throw hot water on him (b) (7)(C) back and try to calm her or (a) (6), (b) (7)(C) back and try to calm her or (b) (6), (b) (7)(C)	Regulations and Sometimess of the altoness of	ercation that took pl ed. I heard sand shoes	ace between (b) (6), (b) (7)(c) ay she was going to b. I saw (b) (6), (b) (7)(c)
Are you familiar with the Rules, Four am.  What, if anything, did you hear or and (b) (6), (b) (7)(C)  I was actually on the phone when throw hot water on him (b) (6), (b) (7)(C) back and try to calm her or any	Regulations and Sometimess of the altoness of	ercation that took pl ed. I heard sand shoes	ace between (b) (6), (b) (7)(c) ay she was going to b. I saw (b) (6), (b) (7)(c) holding vay, (c) (c) (d) (d)

Where were you when this was happening?

I was sitting at my desk

Where was when this was going on?

(b) (6), (b) (7)(C) was in the aisle behind me?

Anything else?

No

Ok, thank you (b) (6), (b) (7)(C) do you have any questions?

No. No questions..

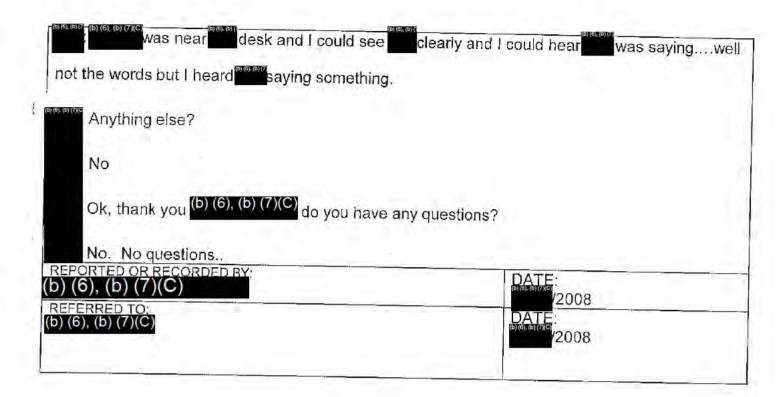
REPORTED OR RECORDED BY:
(b) (6), (b) (7)(C)

REFERRED TO:
(b) (6), (b) (7)(C)

DATE:
(2008)

PSEG C95-6750 20M 1-88

L <b>X</b> MEETING RE	ECORD		PERSONNEL REPORT
IF THIS REPORT RELATES TO SPE	CIFIC EMPLOYEE - COMPL	ETE THIS LINE OTHE	RWISE LEAVE BLANK
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCLAT (b) (6), (b) (7)	URE	FILE
LOCATION SIC – Inquiry Bordentown	DATE (2008)	TIME	TIME
SUBJECT OR PURPOSE OF THE Fact Finding to investigate events to 3:10 PM between (b) (6), (b) (7)(C) <sub>a</sub>	that occurred on Frida	y, (b) (6), (b) (7)(C)	2008 at approximately
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	PERSONS ATTENDING	AND DETAILS	10-10-27
(b) (6), (b) (7)(C) Supervisor	(b)	(6), (b) (7	7)(C)
- Supervisor	(b)	(6), (b) (7)(C	
How long have you been employed years. Since		ndards of Conduc	:t?
yes.			
What, if anything, did you hear and (b) (6), (b) (7)(C)	or witness of the alter	reation that took p	lace between (b) (6), (b) (7)(C)
I was in the atrium & Icould he	ar with a raised	d voice. I can't red	call the exact words but
they were hostile. was saying.	in that type of I	saw walk pas	t or near podium.
looked upset clearly. They walked to already.	ed toward and and	& that's all t k	know. was talking
(b) (6), (b) (7)(C)	as going on?		



OCATION  OCA	RELATES TO SPEC EE	IFIC EMPLOYEE - COMP NOMENCLAT	LETE THIS LINE, OTHE	DIMICE LEAVE BUANC
IC – Inquiry Border UBJECT OR PURI act Finding to inves		(b) (6), (b) (7)	URE	FILE
act Finding to inves	ntown	DATE 2008	TIME	TIME
* ***	stigate events th	at occurred on Frid	ay, (b) (6), (b) (7)(C)	2008 at approximately
1110		PERSONS ATTENDING	AND DETAILS	
) (6), (b) (7)(C) <sub>- 5</sub>	Supervisor	(b	(6), (b) (7	)(C)
Proces	Supervisor	(b)	/A) // /=) /A	
Are you familiar v	with the Rules, R	Regulations and Sta	ndards of Conduct	t <b>?</b>
What, if anything d(b) (6), (b) (7)(C)	, did you hear or	witness of the alte	rcation that took pl	ace between (b) (6), (b) (7)(c
I heard <sup>(b) (6), (b) (7)</sup>	(C) say to	you better get	Initially I wasn't s	ure if was playing
not but unfortunate நகுகுகு	DAVIES DO COV	A. C.		at I did or said to you
Where was (6)(6)(6)(6)	when this was	going on?		
Right in the aisle	by the first print	er on the right.		

Anything else?	
No	
Ok, thank you (b) (6) (b) (7)(c) do you	have any questions?
No. No questions	
No. No questions  EPORTED OR RECORDED BY:  (6), (b) (7)(C)  EFERRED TO:	DATE:

IF THIS REPOR	MEETING REC	OFIC EMPLOYEE - CON	PLETE THIS LINE, OTHE	PERSONNEL REPORT
NAME OF EMPLO' 0) (6), (b) (7)(C)	YEE	NOMENCLA (b) (6), (b) (7	NTURE	FILE
OCATION SIC – Inquiry Borde	CONTRACTOR WITH	DATE 2008	TIME	TIME
SUBJECT OR PUR Fact Finding to inve 3:10 PM between	stigate events th	MEETING lat occurred on Fri <b>C</b> )	day, (b) (6), (b) (7)(C)	2008 at approximately
Serve CA Control Services		PERSONS ATTENDIN	IG AND DETAILS	
o) (6), (b) (7)(C)	Supervisor		b) (6), (b) (	7)(C)
	- Supervisor		o) (6), (b) (7)(	- 1-
uestions. Let's p	roceed you been employ			
How long have y years  Are you familiar	<b>roceed</b> you been employ	ed at PSE&G?	tandards of Conduc	
How long have	<b>roceed</b> you been employ	ed at PSE&G?		t?
westions. Let's p How long have years Are you familiar yes. What, if anything	roceed you been employ with the Rules, F	ed at PSE&G?		t?
How long have years  Are you familiar yes.  What, if anything	roceed you been employ with the Rules, F	ed at PSE&G?	tandards of Conduc	t?
westions. Let's p How long have years Are you familiar yes.  What, if anything (b) (6), (b) (7)(C)	roceed you been employ with the Rules, F	ed at PSE&G?	tandards of Conduc	t?
westions. Let's p How long have years Are you familiar yes.  What, if anything (b) (6), (b) (7)(C)	roceed you been employ with the Rules, F g, did you hear or n? When did it h	r witness of the al	tandards of Conduc tercation that took p	t?
westions. Let's p How long have years  Are you familiar yes.  What, if anything  What altercation Ok, thank you  No. No question	roceed you been employ with the Rules, F  g, did you hear or  n? When did it h  (***********************************	ved at PSE&G? Regulations and S r witness of the altonoppen? I was on	tandards of Conduc tercation that took p	t?
wears  Are you familiar  yes.  What, if anything  (b) (6), (b) (7)(C)  What altercation  Ok, thank you	roceed you been employ with the Rules, F  g, did you hear or  n? When did it h  (***********************************	ved at PSE&G? Regulations and S r witness of the altonoppen? I was on	tandards of Conduc tercation that took p	t? lace between

	MEETING REC	7.5,40		PERSONNEL REPORT
IF THIS REPOR	RT RELATES TO SPEC	IFIC EMPLOYEE - COMPI	ETE THIS LINE OTHE	DWICE LEADER DIAMIZ
NAME OF EMPLO	)YFF	NOMENCLAT	LIDE	
(b) (6), (b) (7)(C)		(b) (6), (b) (7)(		FILE
LOCATION		DATE	TIME	TIME
SIC - Inquiry Bord		2008		
SUBJECT OR PUR Fact Finding to inv 3:10 PM between	estigate events th	at occurred on Frida  PERSONS ATTENDING		2008 at approximately
(b) (6), (b) (7)(C)	Supervisor		A) 141-	
	- Odpervisor	(D)	(6), (b) (7)(C)	
	<ul> <li>Supervisor</li> </ul>	(b)	(6), (b) (7)(	(C)
How long have  Wars, I tink  Are you familia  Yes.	roceed you been employ r with the Rules, F	r that you and/or the red at PSE&G? Regulations and Star	ndards of Conduc	t?
4 -				
্ৰত্তিত্তি I really didn't h	ear much. Thean	d something about y	water and "don't th	preston mo with that
I really didn't h			water and "don't th	reaten me with that
I really didn't h			water and "don't th	reaten me with that
I really didn't h		else.	water and "don't th	reaten me with that
I really didn't h hot water, I think it w Where were yo	vas Nothing	else. happening?	water and "don't th	reaten me with that

in the aisle by me. I was trying	g to stay away.		SMILL OF SMILL SMI
Anything else?			
No			
Ok, thank you (b) (6), (b) (7)(C)	do you have ar	ny questions?	
No. No questions.  REPORTED OR RECORDED BY:		To Laws	si
(b) (6), (b) (7)(C)		DATE:	08
REFERRED TO: (b) (6), (b) (7)(C)		DATE:	08
MEETING REC	ORD		PERSONNEL REPORT
IF THIS REPORT RELATES TO SPECI NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCLA (b) (6), (b) (7	TURE	FILE
OCATION SIC - Inquiry Bordentown	DATE (2008)	TIME	TIME
SUBJECT OR PURPOSE OF THE ME Fact Finding to investigate events the 3:10 PM between (b) (6), (b) (7)(C)	MEETING		008 at approximately
(b) (6), (b) (7)(C) Supervisor		o) (6), (b) (7)	
<ul> <li>Supervisor</li> </ul>	((3	o) (6), (b) (7)(0	<b>S</b> )
Introduction: We are here to conditoday between (b) (6), (b) (7)(C) observed, saw and/or heard. After questions. Let's proceed How long have you been employ	We wi that you and/or	ll ask a few questio	ns. Tell us what you
Are you familiar with the Rules, F	Regulations and S	tandards of Conduct	?

yes.	
What, if anything, did you hear or witness of the	altercation that took place between (6) (6) (7)(5)
I heard scream, "I'll beat you up" and	also screamed "take
up". "Take outside". That's when went over	
Where was when this was going on?	
was by me at my desk area.	
Where was at this time?	
Anything else?	
No	
Ok, thank you (b) (6), (b) (7)(c) (b) (6), (b) (7)(c) do you have an	y questions?
CA: No. No questions  REPORTED OR RECORDED BY: (b) (6), (b) (7)(C)	DATE:
REFERRED TO: (b) (6), (b) (7)(C)	DATE:  (2008) (2008)

Ū

LX MEETING RE	CORD		PERSONNEL REPORT
IF THIS REPORT RELATES TO SPEC	CIFIC EMPLOYEE - COMP	LETE THIS LINE, OTHE	RWISE LEAVE BLANK
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCLAT (b) (6), (b) (7)	URE (C)	FILE
LOCATION SIC – Inquiry Bordentown	DATE /2008	TIME	TIME
SUBJECT OR PURPOSE OF THE Fact Finding to investigate events the 3:10 PM between (b) (6), (b) (7)(C)		ay, (b) (6), (b) (7)(C)	2008 at approximately
	PERSONS ATTENDING	AND DETAILS	
(b) (6), (b) (7)(C), Supervisor	(b)	(6), (b) (7)(C)	
- Supervisor	(b)	(6), (b) (7)(C)	
How long have you been employ years  Are you familiar with the Rules, yes.		andards of Conduc	t?
What, if anything, did you hear o	or witness of the alte	rection that task n	(b) (6), (b) (7)(0
and (b) (6), (b) (7)(C)	or withess of the aite	reation that took p	lace between
I heard basically, you nee	ed to call and get	locked up and I h	eard (b) (6); (b) (7)(C) say,
'I'm gonna throw this hot water on	That's all I heard	d	
Where was when this wa	as going on?		
was by me, near (b) (6), (b) (7)(0	desk.		
Where was at this time?			

PSEG C95-6750 20M 1-88

IF THIS R	EPORT RELAT	ES TO SPECIFIC	EMPLOYEE - CON	UPLETE THIS LINE, OTHE	RWISE LEAVE BLANK
NAME OF EM b) (6), (b) (7)(C	PLOYEE		NOMENCL/ (b) (6), (b)	ATURE	FILE
LOCATION SIC – Inquiry E	Bordentown	÷ observe	DATE (0)(0),(0)(7)(0) 2008	TIME	TIME
SUBJECT OR Fact Finding to 3:10 PM betwe	investigate		ETING	day, (b) (6), (b) (7)(C)	2008 at approximately
) son just		PE	RSONS ATTENDI	NG AND DETAILS	
o) (6), (b) (7	)(C) <sub>Superv</sub>	risor	1	b) (6), (b) (7)(	C)
	Super	visor	(C	o) (6), (b) (7)(	(C)
How long h	t's proceed have you be	o) (7)(C) ard. After th I en employed	at you and/or	ill ask a few question the Union will have	a chance to ask
How long h	t's proceed have you be hw. May	ard. After the interpolation of the interpolation o	at you and/or at PSE&G?	the Union will have	e a chance to ask
How long he land the	t's proceed ave you be www. May miliar with the ything, did y	ard. After the interpolation of the interpolation o	at you and/or at PSE&G? ulations and S	the Union will have	e a chance to ask
How long he land the	t's proceed ave you be www. May miliar with the ything, did y	ard. After the interpolation of the interpolation o	at you and/or at PSE&G? ulations and S	the Union will have	e a chance to ask
How long have the long have been seen to have be	t's proceed ave you be www. May miliar with the ything, did y	ard. After the interpolation of the interpolation o	at you and/or at PSE&G?	the Union will have	t?
How long he long he long he long to long he lo	t's proceed ave you be www. May miliar with the ything, did y 7)(C)	ard. After the first in a customer	at you and/or at PSE&G? ulations and S tness of the al	the Union will have tandards of Conductercation that took portions to be the case of the c	t?
How long he long he long he long to long he lo	t's proceed ave you be leave you be leave. May miliar with the leave ything, did you be phone will do commotice.	ard. After the interpolation of the interpolation in the interpolation i	at you and/or at PSE&G? ulations and S tness of the al	the Union will have tandards of Conductercation that took posterior that took posterior pushing mute because phone and I didn't was phone	t? lace between (b) (6), (b) (7)(c)
How long he long long. I he long he long long long he long long he long long long he long long long he long long long he long long long long long he long long long long he long long long long long long long long	t's proceed ave you be www. May miliar with the ything, did y 7)(C)  The phone will deprive a commotion on the phone will be a commo	ard. After the interpolation of the interpolation in the interpolation i	at you and/or at PSE&G?  Tulations and Strees of the all the second the all the was on the was involved by	the Union will have tandards of Conductercation that took posterior that took posterior pushing mute because phone and I didn't was phone	t? lace between (b) (6), (b) (7)(c)

(8), (b) (7)(C)	
Anything else?	
No	
Ok, thank you (b) (b) (b) (c) (c) do you h	nave any questions?
No. No questions	
(b) (6), (b) (7)(C)	DATE: 2008
REFERRED TO: b) (6), (b) (7)(C)	DATE: /2008

IE THE SECONT DELLE			PERSONNEL REPORT
NAME OF EMPLOYEE	ES TO SPECIFIC EMPLOY	PEE - COMPLETE THIS LINE, OTHER MENCLATURE	
b) (6), (b) (7)(C)		), (b) (7)(C)	FILE
LOCATION SIC – Inquiry Bordentown	DAT (0) (6), (6) (7)	TIME	TIME
BUBJECT OR PURPOSE Fact Finding to investigate 3:10 PM between (b) (6)	e events that occurre	d on Friday, <sup>(b)</sup> (6), (b) (7)(C) 2	2008 at approximately
	PERSONS A	ATTENDING AND DETAILS	
o) (6), (b) (7)(C) <sub>Super</sub>	visor	(b) (6), (b) (7)(C	
- Supe	rvisor	(b) (6), (b) (7)(0	<b>C</b> )
uestions. Let's proceed the How long have you be		E&G?	a chance to ask
How long have you be	een employed at PSE	E&G? s and Standards of Conduct	
How long have you be	een employed at PSE		?
How long have you be years  Are you familiar with the	een employed at PSE he Rules, Regulation ver it .	s and Standards of Conduct	?
Yes, but you can go of We can get you a cop	he Rules, Regulation ver it . Shows	s and Standards of Conduct	:? that. Can Í get a copy′
How long have you be years  Are you familiar with the Yes, but you can go or We can get you a cop.  What, if anything, did you	he Rules, Regulation ver it . Shows y (6) (6) (6) (7)(6) you hear or witness o	s and Standards of Conduct accopy) Oh, yeah I know	:? that. Can I get a copy' ace between <sup>(b) (6), (b) (7)(</sup>
How long have you be years  Are you familiar with the Yes, but you can go or We can get you a copy What, if anything, did you do (b) (6), (b) (7)(C)  When I was walking to	he Rules, Regulation ver it . Shows you hear or witness on my desk, I saw	s and Standards of Conduct a copy) Oh, yeah I know	that. Can I get a copy ace between <sup>(b) (6), (b) (7)(</sup> eard noise on the floo
How long have you be years  Are you familiar with the Yes, but you can go or We can get you a cop.  What, if anything, did you	he Rules, Regulation ver it . Shows you hear or witness on my desk, I saw	s and Standards of Conduct a copy) Oh, yeah I know of the altercation that took pl	that. Can I get a copy ace between <sup>(b) (6), (b) (7)(</sup> eard noise on the floo

nave any questions?
DATE: 2008
DATE: 016,017,01,2008

PSEG C95-6750 20M 1-88

MEETING REC			PERSONNEL REPORT
IF THIS REPORT RELATES TO SPECIF	FIC EMPLOYEE - COMP	ETETHISLINE OTHE	RIVISE LEAVE BLANK
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCLAT (b) (6), (b) (7)	URE	FILE
LOCATION SIC – Inquiry Bordentown	DATE (010)(010)(0) (2008	TIME	TIME
SUBJECT OR PURPOSE OF THE M Fact Finding to investigate events tha 3:10 PM between (b) (6), (b) (7)(0		(b) (6), (b) (7)(C)	2008 at approximately
Production (Control of Control of	PERSONS ATTENDING	AND DETAILS	746
(b) (6), (b) (7)(C) Supervisor	(b	(6), (b) (7	7)(C)
- Supervisor	(b)	(6), (b) (7)(	C)
questions. Let's proceed  VV: How long have you been employed  vears  Are you familiar with the Rules, R		ndards of Conduct	
so-sp			
What, if anything, did you hear or and (b) (6), (b) (7)(C)	witness of the alte	reation that took pl	ace between (6), (6), (6), (7)(7)
I was on break. I missed it all. I w	asn't even here you have any ques	tions?	
No. No questions			
REPORTED OR RECORDED BY: (b) (6), (b) (7)(C) REFERRED TO:		DATE:	98
(b) (6), (b) (7)(C)		DATE: /200	8

IF THIS REPORT RELATES TO SPECI	IFIC EMPLOYEE - COMPL	ETE THIS LINE, OTHE	RWISE LEAVE BLANK
NAME OF EMPLOYEE (6), (b) (7)(C)	NOMENCLAT 308 Service re		FILE
OCATION SIC - Inquiry Bordentown	DATE 2008	TIME	TIME
UBJECT OR PURPOSE OF THE Mact Finding to investigate events the control of the co		(b) (6), (b) (7)(C)	2008 at approximate
V/0\\ //\\ /7\/0\\	PERSONS ATTENDING	The sales	
) (6), (b) (7)(C) Supervisor	(b)	(6), (b) (7	7)(C)
<ul><li>Supervisor</li></ul>	(b)	(6), (b) (7)(C)	
uestions. Let's proceed  How long have you been employ years	ed at PSE&G?		
How long have you been employ years  Are you familiar with the Rules, F		ndards of Conduct	?
How long have you been employ years	Regulations and Star		
How long have you been employ years  Are you familiar with the Rules, For yes.  What, if anything, did you hear or	Regulations and Star		
How long have you been employ years  Are you familiar with the Rules, For yes.  What, if anything, did you hear or and (b) (6), (b) (7)(C)	Regulations and Star	cation that took pl	ace between (b) (6), (b) (7
How long have you been employ years  Are you familiar with the Rules, For yes.  What, if anything, did you hear or and (b) (6), (b) (7)(C)	Regulations and Star r witness of the alter customer on the ph	cation that took pl one. When <sup>(b) (6),</sup>	ace between (b) (6), (b) (7
How long have you been employ years  Are you familiar with the Rules, For yes.  What, if anything, did you hear or the county of	Regulations and Star r witness of the alter customer on the ph	cation that took pl one. When <sup>(b) (6),</sup>	ace between (b) (6), (b) (7
How long have you been employ years  Are you familiar with the Rules, F yes.  What, if anything, did you hear or and (b) (6), (b) (7)(C)  I didn't hear much cause I had a nown or whatever had In	Regulations and Star r witness of the alter customer on the ph ds. That's all I saw.	cation that took pl	ace between (b) (6), (b) (7

			PERSONNEL REPO
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	JOB NOMENCL	ATURE	FILE
LOCATION Southern Inquiry Center	DATE 08	TIME FROM:	TIME TO:
SUBJECT OR PURPOSE Fact Finding / Information regarding comm	nents in aisle by (6), (6), (6), (7)(C)		
	PERSONS ATTENDIN	G AND DETAILS	
Supe	rvisor	), (b) (7)(C)	
We are here to conduct an investigation regarding comments <sup>(ற்கு) நார</sup> ிறவு have	regarding the events that o made about some "scraps	ccurred in the aisle where of paper."	you sit on 000 000
o) (Fi. (b)		37.4.9.2.1	
Haw ong have you been employed at rears	PSE&G?		
(6), (0)			
Do you recall signing for and receiving years	a copy of the Rules, Regulation	ons, and Standards of Cond	duct?
Do you recall signing for and receiving Yes	a copy of the Rules, Regulation	ons, and Standards of Cond	luct?
U Book	nt to the effect of "Take some s		
Not exactly in those terms. Something (b) (6), (b) (7)(C) etc was jokingly sa Speak now or forever hold your peace."	like what you said, but along i ying, "If you all don't take it, I'l	those lines.	it to everyone in our row; Ve all laughed.
was down by to desk, just past r	said this?		
-16-45-0-10 L = 11 at			
hat will be all the questions at this time.			
CONTROL AND ADMINISTRATION OF THE PARTY OF T			
oes the Union have any clarifying question	is as this time? No		
	is as this time? No	L D AGE	
	ns as this time? No	DATE POST 2008 DATE	

944.0	man site	***	PERSONNEL REPO
NAME OF EMPLOYEE b) (6), (b) (7)(C)	JOB NOMENC	ATURE	FILE
LOCATION Southern Inquiry Center	DATE 08	TIME FROM:	TIME TO:
SUBJECT OR PURPOSE Fact Finding / Information from incident	In restroom regarding (b) (6), (b)	(7)(C)	
	PERSONS ATTENDI		
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) <sub>Su</sub>			
	pervisor (D)	(6), (b) (7)(	C)
	to from Malays, or a second		
We are here to conduct an investigat floor between <sup>((5) (6), (5) (7)(C)</sup> and <mark>(b) (6), (b</mark>	on regarding the events that ) (7)(C)	occurred in the restroom p	prior to the altercation on th
oriental .	and the second second	110	
How long have you been employed yrs	at PSE&G?		
6). (b) (7)			
Do you recall signing for and receive Yes	ing a copy of the Rules, Regula	tions, and Standards of Con-	duct?
EL DA G	(4.1.70) (4.1.7170)		
What, if anything, did you hear or w My discussion with was basicall	itness of (b) (6), (b) (7)(C) in the re y trying to calm (b) (6), (c) down it eve	estroom prior to the incident	that occurred on the floor?
	, -,	15 5 14 15 11	has very distraction.
Why was distraught?	) (6), (b) (7)(C)	(b) (6), (c) (b) (6), (b) (f), (b) (f), (b) (f), (b) (f), (c) (f)	nad enough of it, and that if
was upset because a certain says anything sarcastic to was using a lot of profanity, and how	Would do to Also how Miss	was the reason why	es not have many friends her
(b) (6), (b) (7)(C)	nodia panari	oo, and light	
Who was the (b) (c), (b) (7)(c)			
Did ask you to come into the	bathroom?		
165			
Was there anyone else there?			
Yes, (b) (6), (b) (7)(C)			
Would you say was calm whe	en [6] [6] left the bathroom?		
I would say so			
hat will be all the questions at this time,			
oes the Union have any clarifying ques	tions as this time? No		
repared by: (b) (6), (b) (7)(C)		DATE 2008	sili metalistatus — e vincijinis.
EFERRED TO: (b) (6), (b) (7)(C)	Tel a minute	DATE	A.W. U.L.

NAME OF EMPLOYEE b) (6), (b) (7)(C)	JOB NOMENCL	ATURE	FILE
*			
_OCATION Southern Inquiry Center	DATE 08	TIME FROM:	TIME TO:
SUBJECT OR PURPOSE act Finding / <sup>(b)</sup> ( <sup>6)</sup> . (b) ( <sup>7</sup> )(C) Incident			
1 102	PERSONS ATTENDIN	G AND DETAILS	
b) (6), (b) (7)(C) Supervis	or (b) (	6), (b) (7)(C	C)
We are here to conduct an investigation reports (6), (b) (7)(C) We will ask a few questions. Union will have a chance to ask questions.	Tell us what you observ	ccurred on Friday 000000000000000000000000000000000000	8 between <mark>(b) (6), (b) (7)(C)</mark> ter that you and/or the
How long have you been employed at PSI	E&G?	2	
How long have you worked as an (b) (6),	(b) (7)(C)		
Do you recall signing for and receiving a c Yes	opy of the Rules, Regulation	ons, and Standards of Conc	duct?
What, if anything, did you hear or witness I was sitting at my desk and there seemed at up and saw walking back to des	of the altercation that took to be a slight disturbance k. <sup>©16101</sup> was already by you	place between (b) (6), in the center aisle. I don't in the center aisle. I don't in the center aisle.	(b) (7)(C) know exactly what was said
Do you remember who the disturbance inv (b) (6), (b) (7)(C) we was escentions.	olved? corted down to the front off	ice by loelieve. I can	't be sure though with all the
When escorted of the front of the front of the front of the police of th	nt office, what did you do?		
Did say that to you? I can't recall			
at will be all the questions at this time.			
at will be all the questions at this time,	0.1		
pes the Union have any clarifying questions a	s this time? No		
	s this time? No	DATE	

			PERSONNEL REP
NAME OF EMPLOYEE b) (6), (b) (7)(C)	JOB NOMENCLA	TURE	FILE
OCATION Southern Inquiry Center	DATE B8	TIME FROM: 9:50	TIME TO: 9:54
SUBJECT OR PURPOSE Fact Finding	1		
o) (6), (b) (7)(C). Supervisor - Supervisor	(b) (6), (b) (7)(C	Transfer of the second	THE STATE OF THE S
Introduction: We are here to conduct an invi			8 between (b) (6), (b) (7)(
chance to ask questions. Let's proceed  Term How long have you been employed at PSE		and the second cases and second	are and a mare a
months	307		
How long have you been a for?			
months			
Do you remember signing for and receiving	a copy of the Rules, Regulations	and Standards of conduct?	
Yes			
(6)(b))		(ween (b) (6), (b) (7)(C	Ň
What, if anything, did you hear or witness of To be honest, I didn't know who was involve			7) (b) (6), (b) (7)(C) and you <sup>(0) (6), (0)</sup>
		y stought it had you	and you
Sectional for all the according a difficulty			
That will be all the questions at this time.  Does the Union have any clarifying questions as	this time? No		
see the strain have any earnying questions as	ans arms; 140		
repared by: (b) (6), (b) (7)(C)	wn		
EFERRED TO: (b) (6), (b) (7)(C)		DATE 0.8	OHTH (T)-II
		DATE	

			PERSONNEL REPO
b) (6), (b) (7)(C)	JOB NOMENCLA	TURE	FILE
LOCATION Southern Inquiry Center	DATE DE DE	TIME FROM: 10 am	TIME TO: 10:03 am
SUBJECT OR PURPOSE Fact Finding			
b) (6), (b) (7)(C) Supervisor	PERSONS ATTENDI	G AND DETAILS	
Supervisor – Supervisor	(b) (6), (b) (7)(C)		-
Introduction: We are here to conduct an investion of the work of t	en us what you observed, saw	that occurred on Friday <sup>(010, 0)</sup> /08 and/or heard. After that you and	between (b) (6), (b) (7)( or the Union will have a
How long have you been employed at PSE& ভাষা years on	&G?		
How long have you been a CSP for?			
Oo you remember signing for and receiving a	a copy of the Rules, Regulations	and Standards of conduct?	
What, if anything, did you hear or witness of			
was on the phone, I heard her <sup>(DIEL DIOXE</sup> being try to quiet <sup>(DIEL DI</sup> down and DIEL DIOXE got in your fa	ng very Ipud, I turned around and ce. walked back to other	then was called off the floor.	vas yelling at <sup>onolo</sup> l saw you
hat will be all the questions at this time.			
oes the Union have any clarifying questions as t	this time? No		9
repared by: (b) (6), (b) (7)(C)		DATE	400
EFERRED TO; (b) (6), (b) (7)(C)		DATE 1014 1/08	
(0) (0), (0) (1)(0)		DATE	

'AME OF EMPLOYEE	Liketter		PERSONNEL RI
b) (6), (b) (7)(C)	MOR NOMENCLA	TURE	FILE
OCATION Southern Inquiry Center	DATE DIG DA	TIME FROM: 10:04 am	TIME TO: 10:07
UBJECT OR PURPOSE act Finding			
b) (6), (b) (7)(C) Supervisor	PERSONS ATTENDIN	G AND DETAILS	
- Supervisor	(b) (6), (b) (7)(0		
ntroduction: We are here to conduct an i (a) (b) (7)(c) We will ask a couple questions. chance to ask questions. Let's proceed	nvestigation regarding the events Tell us what you observed, saw :	that occurred on Friday 2008 b and/or heard. After that you and/or	etween (b) (6), (b) (7)(C the Union will have a
(%) How long have you been employed at PS	SE&G7		
yrs			
How long have you been a for?			
yrs			
DO NON tomorpho sincipa for and the feet			
Do you remember signing for and receiving Not off the top of my head	ng a copy of the Rules, Regulations	and Standards of conduct?	
What, if anything, did you hear or witness	of the altercation that took place bet	ween <sup>(b) (6), (b) (7)(C)</sup> and	
was on the phone, I wasn't really paying starting getting loud. I saw you			ner on the hold when
starting getting loud. I saw you	walk up to and and calmed dow	n, I also saw <sup>(b)</sup> (6). (b) (7)(C) talking to	b) (6), (b)
est of the all the superior of the con-			
nat will be all the questions at this time.	W. W. W. W.		
ces the Union have any clarifying questions a	as this time? Na		
(b) (6), (b) (7)(C)			
epared by: (b) (6), (b) (7)(C)  FERRED TO: (b) (6), (b) (7)(C)		DATE <sup>(2)(a),10</sup> 08	

NAME OF TARREST			PERSONNEL RE
NAME OF EMPLOYEE ) (6), (b) (7)(C)	JOB NOMENCLA	ATURÉ	FILE
_OCATION Southern Inquiry Center	DATE 08	TIME FROM: 10:20 am	TIME TO: 10:24 am
SUBJECT OR PURPOSE Fact Finding			
o) (6), (b) (7)(C) Supervisor	PERSONS ATTENDI	NG AND DETAILS	1930
Introduction: We are here to conduct an in We will ask a couple questions. Chance to ask questions. Let's proceed  How long have you been employed at PS  Total  How long have you been a cor?  Total  Total  Total  Total  What, if anything, did you hear or witness of a conduct see anything really, I was on the planter that, I got off the phone and approached	Tell us what you observed, saw  E&G?  g a copy of the Rules, Regulations  of the altercation that took place be	and/or heard. After that you and/or	
That will be all the questions at this time.	The last and		
Does the Union have any clarifying questions as	s this time? No		
repared by: (b) (6), (b) (7)(C)  EFERRED TO: (b) (6), (b) (7)(C)		OATE OB	
STATE OF THE STATE		DATE	

NAME OF EMPLOYEE (b) (6), (b) (7)(C)	LOB NOMENO	LATURE	FILE
COCATION Southern Inquiry Center	DATE (S. 6) 8	TIME FROM: 10:28 am	TIME TO: 10:33 am
SUBJECT OR PURPOSE Fact Finding			
o) (6), (b) (7)(C) Supervisor	PERSONS ATTEN	DING AND DETAILS	,
- Supervisor	(b) (6), (b) (7)(		
ntroduction: We are here to conduct an ir comments (b) (6), (b) (7)(C)may or may not i	vestigation regarding the ever	nts that occurred on Friday (10,0) 08 (	n the restroom regarding
CAN CONTRACT MAY BY MAY NOT	iave made		3.000
What, if anything, did you hear or witness	(a) (6), (b) (7)	TO/OL	
2 31 - 7 - 4 (10 - 6 2) 11/8/032	do or say regarding	In the restroom before the alternation	n an Han fland
(b) (6), (b) (7)(C)	A - A - A - A - A - A - A - A - A - A -	(a) (c)	in ou the hour?
came in with (b) (6), (b) (7)(C) wa (b) (6), (b) (7)(C) that, *we were supposed to be	s rambling and wasn't making ar	y sense to me. was saying someth	ning about me any
came in with (D) (O), (D) (7)(C) wa. b) (6), (b) (7)(C) that, "we were supposed to be of (b), (b), (7)(C) asy. c) (6), (b) (7)(C) ass." Also have (b), (6), (7)(C) asy.	s rambling and wasn't making ar mad at for something	y sense to me. was saying someth but wasn't really making sense. I h	ning about me any heard threaten to, "kick
came in with (b) (6), (b) (7)(C) wa. b) (6), (b) (7)(C) that, *we were supposed to be b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (7)(C) ass." (c) tells	s rambling and wasn't making ar mad at to for something rays hears <sup>(b) (b)</sup> (b) (b) gossiping a idded that <sup>(b) (b)</sup> is the reason why	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with (D) (O), (D) (7)(C) wa. b) (6), (b) (7)(C) that, "we were supposed to be to b	s rambling and wasn't making ar mad at to for something rays hears <sup>(b) (b)</sup> (b) (b) gossiping a idded that <sup>(b) (b)</sup> is the reason why	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with (b) (6), (b) (7)(C) was b) (6), (b) (7)(C) that, "we were supposed to be b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (7)(C) ass." (b) (6), (b) (7)(C) tells (b) (6), (b) (7)(C) ass." (c)	s rambling and wasn't making ar mad at to for something rays hears <sup>(b) (b)</sup> (b) (b) gossiping a idded that <sup>(b) (b)</sup> is the reason why	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with $(b)$ $(b)$ $(b)$ $(7)$ $(c)$ was $(b)$ $(6)$ , $(b)$ $(7)$ $(c)$ that, "we were supposed to be $(b)$ $(6)$ , $(b)$ $(7)$ $(c)$ ass." Also have $(b)$ $(6)$ , $(b)$ $(7)$ $(c)$ tells $(b)$ $(6)$ , $(b)$ $(7)$ $(c)$ tells $(c)$ kept saying my $(c)$	s rambling and wasn't making ar mad at the form something lays hears of the brood gossiping a added that the some the reason why time and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with (b) (6), (b) (7)(C) was b) (6), (b) (7)(C) that, "we were supposed to be b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (7)(C) ass." Also have (b) (6), (b) (7)(C) ass." Also have (b) (6),	s rambling and wasn't making ar mad at the form something lays hears of the brood gossiping a added that the some the reason why time and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with $(0)$ $(0)$ , $(b)$ $(7)$ $(7)$ was b) $(6)$ , $(b)$ $(7)$ $(7)$ that, "we were supposed to be b) $(6)$ , $(6)$ , $(6)$ , $(7)$ $(7)$ ass." Also have $(6)$ , $(6)$ , $(6)$ , $(7)$ $(8)$ $(9)$ $(9)$ $(9)$ , $(9)$	s rambling and wasn't making ar mad at the form something lays hears of the brood gossiping a added that the some the reason why time and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with $(0)$ $(0)$ , $(0)$ $(7)$ $(7)$ was $(0)$ $(0)$ , $(0)$ $(0)$ , $(0)$ $(0)$ , $(0)$ $(0)$ ,	s rambling and wasn't making ar mad at the form something lays hears of the brood gossiping a added that the some the reason why time and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I h bout other people. wasn't tells (b) (6), (b) so many arguments happen here in the	ning about me any heard threaten to, "kick (7)(C) these things and the workplace
came in with (b) (b) (7)(c) was (b) (7)(c) that, "we were supposed to be (b) (6), (b) (7)(c) that, "we were supposed to be (b) (6), (b) (7)(c) that, "Also that (b) (6), (b) (7)(c) the (b) (6), (b) (7)(c) the (b) that (b) (b) (7)(c) the (b) that (b) (b) (7)(c) the (b) that (b) (b) (b) (7)(c) the (b) that (b) (b) (b) (b) (c) the (b) that (b) (c) the (b) (c) that (b) (c) t	s rambling and wasn't making ar mad at the form something lays hears of the brood gossiping a added that the some the reason why time and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I record to the people. wasn't really making sense. I record to the people wasn't really making to the something the so	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with $(0)$ $(0)$ , $(b)$ $(7)$ $(7)$ was b) $(6)$ , $(b)$ $(7)$ $(7)$ that, "we were supposed to be b) $(6)$ , $(6)$ , $(6)$ , $(7)$ $(7)$ ass." Also have $(6)$ , $(6)$ , $(6)$ , $(7)$ $(8)$ $(9)$ $(9)$ ,	s rambling and wasn't making ar mad at the form something lays hears of the broken gossiping a added that the some the reason why ame and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I record to the people. wasn't really making sense. I record to the people wasn't really making to the something the so	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with (b) (6), (b) (7)(C) was b) (6), (b) (7)(C) that, "we were supposed to be b) (6), (b) (7)(C) ass." Also have $(b)$ (6), $(b)$ (7)(C) ass." Also have $(b)$ (6), $(b)$ (7)(C) tells $(b)$ (6), $(b)$ (7)(C) tells $(b)$ kept saying my (b) (6), (b) (7)(C) national will be all the questions at this time.	s rambling and wasn't making ar mad at the form something lays hears of the broken gossiping a added that the some the reason why ame and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I hout other people. wasn't really making sense. I hout other people. was tells (b) (6), (b) so many arguments happen here in the son really. I guess was just venting	ning about me any heard heard threaten to, "kick (7)(C) these things and
came in with (b) (c), (b) (7)(c) was b) (6), (b) (7)(c) that, "we were supposed to be b) (6), (b) (7)(c) that, "we were supposed to be b) (6), (b) (7)(c) ass." Also have (b) (6), (b) (7)(c) that b) (6), (b) (7)(c) that b) (6), (b) (7)(c) that b) (6), (b) (7)(c) have kept saying my (b) (6), (b) (7)(c) have any clarifying questions at the Union have any clarifying ques	s rambling and wasn't making ar mad at the form something lays hears of the broken gossiping a added that the some the reason why ame and my name, but for no rea	y sense to me. was saying someth but wasn't really making sense. I record to the people. wasn't really making sense. I record to the people wasn't really making to the something the so	ning about me any heard heard threaten to, "kick (7)(C) these things and

			PERSONNEL REPO
NAME OF EMPLOYEE (b) (6), (b) (7)(C)	JOB NOMENCLA	TURE	FILE
_OCATION Southern Inquiry Center	DATE (MISSION B)	TIME FROM: 10:34 am	TIME TO: 10:42 am
SUBJECT OR PURPOSE Fact Finding		10 10 10 10	
) (6), (b) (7)(C) Supervisor	(b) (6), (b) (7)(C		
- Supervisor ntroduction: We are here to conduct an inve াড়ে সেভে We will ask a couple questions. Te chance to ask questions. Let's proceed	estimation regarding the events	that conversed Edit (0)(6)(0)(7)	netween <mark>(b) (6), (b) (7)(C)</mark> ar r the Union will have a
How long have you been employed at PSE&	G?		
years in a few months			
low long have you been a Senior Service R			
ow long have you been a senior service R	ep tor∤		
Do you remember signing for and receiving a	copy of the Rules, Regulations	and Standards of conduct?	
Yes			
What, if anything, did you hear or wilness of	the altercation that took place be	tween ((a) (b) (6), (b) (7)(C)	
f didn't hear any specifics. I was with aw you <sup>(काल) (</sup> walk over to (b) (6), (b) (7)(C)	over by tesk showing	owork with LCICS and OMS. I	heard a commotion and
Did of ontact you on Friday and ask you	Carlo Control Control		
did, asked me who was upgraded, of the litup. About ½ hour later, when it is said, a little agitated, "Why doesn't	l think ( said, "I think <sup>love o</sup> s out th finally slowed down a little at the "ust give it to me?"	ere." was having trouble getting podium, I walked it (the call back sh	through to an upgrade. I eet filled out by
then called earlier, said something to the	e effect of, (b) (6), (b) (7)(C) ust sitting	there with leadphones wrapped	around <sup>lores</sup> neck."
Do you remember calling at all with this s	ame Issue before?		
i don't recall, <sup>lote e</sup> nay have, but I really don't	remember		
nat will be all the questions at this time.			
es the Union have any clarifying questions as ti	his time? No		
(b) (6), (b) (7)(C)			
epared by: FERRED TO: (b) (6), (b) (7)(C)		DATE 08	TRALL.
TENNED IO.		DATE	

PERSONNEL REPORT (b) (6), (b) (7)(C) JOB NOMENCLATURE FILE LOCATION DATE TIME TIME TO-Southern Inquiry Center (6). (6) FROM: 10:43 am. 10:47 am SUBJECT OR PURPOSE Fact Finding (b) (6), (b) (7)(C) Supervisor PERSONS ATTENDING AND DETAILS Supervisor (b) (6), (b) (7)(C) /08 between (b) (6), (b) (7)(C) chance to ask questions. Let's proceed How long have you been employed at PSE&G? years and low long have you been a(b) (6), (b) (7)(C years and Do you remember signing for and receiving a copy of the Rules, Regulations and Standards of conduct? No What, if anything, did you hear or witness of the altercation that took place between Really, shoes came off. I saw pointing and yelling something, I thought was yelling at (b) (6), (b) (7)(C) actually said something, "I'll fight the ................................" I couldn't really make it out because I was on the phone with a customer. I saw you behind Do you remember saying something about scrap paper on Friday? said, "anyone want any scrap paper?" We all laughed, it was a joke, """ was just giving out scrap paper randomly? Anyone in particular was saying this to? was just walking up and down the aisle, maybe looking at (b) (6), (b)That will be all the questions at this time. Does the Union have any clarifying questions as this time? No Prepared by 08 REFERRED TO: (b) (6), (b) (7)(C)

b) (6), (b) (7)(C)	JOB NOMENCLA	TURE	FILE
LOCATION Southern Inquiry Center	DATE (*) (*) (*) (*) (*) (*) (*) (*) (*) (*)	TIME FROM: 10:56 am	TIME TO: 10:56 am
SUBJECT OR PURPOSE Fact Finding		- 4	
(b) (6), (b) (7)(C) Supervisor	PERSONS ATTENDI	G AND DETAILS	
- Supervisor	(b) (6), (b) (7)(C)		
Chance to ask questions. Let's proceed  Before we start, I was not on the floor when			r the Union will have a
That will be all the questions at this time.			
Does the Union have any clarifying questions as	s this time?		
(b) (b) (b) (7)(c)			
(b) (6), (b) (7)(C)		DATE	
EFERRED TO: (b) (6), (b) (7)(C)	**-	DATE	

1

	JOB NOMENCL	ATURE	FILE
) (6), (b) (7)(C)	(b) (5), (b)		T THE
OCATION Southern Inquiry Center	DATE (a) (a) (b) (b) (b) (b) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	TIME FROM: 11 am	TIME TO: 11:06 am
UBJECT OR PURPOSE act Finding			
) (6), (b) (7)(C) Supervisor - Supervisor	(b) (6), (b) (7)(0		30 X
ntroduction: We are here to conduct an invention of the conduct and inventions of the conduct an	estigation regarding the event ell us what you observed, saw	s that occurred on Friday [1] 18 and/or heard. After that you and/	between (b) (6), (b) (7)(C) <sub>a</sub> or the Union will have a
How long have you been employed at PSE8	\$G7		
years			
How long have you been a long or?			
Whole time			
Do you remember signing for and receiving	a copy of the Rules, Regulations	and Standards of conduct?	
Yes			
(O) Most if an atting wild	ANTI-ONE CONTRACTOR OF THE CON	(b) (6) (b) (7)(C)	Ż
What, if anything, did you hear or witness of			
I was on the phone; at first I didn't known	was talking about. I thought		
I was on the phone; at first I didn't know.	was talking about. I thought		
I was on the phone; at first I didn't know.	was talking about. I thought		
I was on the phone; at first I didn't know.	was talking about. I thought		
I was on the phone; at first I didn't know in the phone at first I didn't know in the phone at first I didn't know in the phone in the	was talking about. I thought		
I was on the phone, at first I didn't know hith you have by (b) (6), (b) (7)(C) lesk. was as (b) (6), (b) (7)(C) and others trying to calm how	was talking about. I thought		
I was on the phone, at first I didn't know have the phone, at first I didn't know have the phone	was talking about. I thought was religiously the cops, I was gone.  Then was gone.		
I was on the phone, at first I didn't know the phone, at first I didn't know the phone at first I didn't know the phone at the phone at this time.	was talking about. I thought was religiously the cops, I was gone.  Then was gone.		
I was on the phone, at first I didn't know with you have by (b) (6), (b) (7)(C) lesk. was as (b) (0), (b) (7)(C) and others trying to calm have lower by the line of the line	was talking about. I thought was religiously the cops, I was gone.  Then was gone.		
	was talking about. I thought was religious awing, "call the cops, I was gone.  Then was gone.		
I was on the phone, at first I didn't know (b) (b) (b) (c), (b) (7)(C) lesk. was as (b) (0). (b) (7)(C) and others trying to calm low.	was talking about. I thought was religious awing, "call the cops, I was gone.  Then was gone.		

LOCATION Southern Inquiry Center  SUBJECT OR PURPOSE Fact Finding  (b) (6), (b) (7)(C) Supervisor S	nts that occurred on Friday letween (b) (6), (b) (7) wand/or heard. After that you and/or the Union will have	(7)(C) ve a
SUBJECT OR PURPOSE Fact Finding  (b) (6), (b) (7)(C) Supervisor Su	DING AND DETAILS  C)  Ints that occurred on Friday DB between (b) (6), (b) (7) wand/or heard. After that you and/or the Union will have	(7)(C) ve a
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Supervisor We will ask a couple questions. Tell us what you observed, saw and/or chance to ask questions. Let's proceed How long have you been employed at PSE&G? On and off since  We are here to conduct an investigation regarding the events that or chance to ask questions. Let's proceed  We will ask a couple questions. Tell us what you observed, saw and/or chance to ask questions. Let's proceed  Whow long have you been employed at PSE&G? On and off since  On and	nts that occurred on Friday letween (b) (6), (b) (7) wand/or heard. After that you and/or the Union will have	(7)(C) ve a
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Chance to ask questions. Let's proceed  How long have you been employed at PSE&G?  On and off since  O	w and/or heard. After that you and/or the Un <del>ion will hav</del>	(7)(C) ve a
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Nothing really (of the actual altercation). I took notice when was walking back wanted me to try and calm down, was said ok. It didn't work of the came over a Do you know why was upset  No ciue		
What If anything, did you notice about location	ing back to <sup>love, t</sup> desk and saw <sup>love, to</sup> walking with <sup>love, t</sup> i asked me over and took over from there. <sup>love, to</sup> was very upset.	(b) (6), (b
was on the other side of the room, wasn't much   could notice.		
eat will be all the questions at this time,		
oes the Union have any clarifying questions as this time? No		
and the second s		

MEETING REC			ERSONNEL REPOR
IF THIS REPORT RELATES TO SPEC NAME OF EMPLOYEE (b) (6), (b) (7)(C)	NOMENCLA (b) (6), (b)	ATURE_	VISE LEAVE BLANK FILE
LOCATION SIC – Inquiry Bordentown	DATE 08	TIME 1:00	TIME 1:45
SUBJECT OR PURPOSE OF THE I Follow up/Clarifying fact finding mee	eting with (6) (6), (6) (7)(	(C)	
(1) (2) (1) (7) (2)	PERSONS ATTENDIN	NG AND DETAILS	
(b) (6), (b) (7)(C) Supervisor	(b	) (6), (b) (7)(C	
			4
- Supervisor	(b)	(6), (b) (7)(C)	
Introduction:			
First I apologize for the fact that	this is taking so le	ong to come to a resol	ution but our
		The second secon	
investigation continues to ensure tha	it we have gotten a	all of the information a	nd clarified any
questions we had regarding this case	e and gathered all	of the information rela	tive to any
illegations. Thank you for coming in	today. Now, I w	ill ask a series of abou	t 6 questions and
appreciate your responses. Afterward	d, you will be give	n time to ask questios	We will proceed
(6). (b) (7)(C) (b) (b) (c) (c)			Tre vin proced.
On 000 000 di	aled #1004 lookin	g for a Group. (b) (6)	, (b) (7)(C) was on
a call and (b) (6), (b) (7)(C)	(12)W-	NEW ARRANGE	
		you were available	from 2:40:24 –
2:48:01, can you explain what happe	ned here?		
I'm not sure, if I was available I o	could have been f	iniahina un an a sali I	wanta kana kana k
	could have been i	inishing up on a call. I	could have been in
idle. I just don't know.			
Do you remember Do you remember	coming up on the	nhono	
name	coming up on the	priorie.	
If I was in idle I wouldn't have see	en it.		

(b) (6), (b) (7)(C) who was only available for one minute. **(b)** was on a call. you were available from 2:40:24 – 2:48:01 (the longest available). Can you tell me what appened on with this call? I honestly don't know hwy or what could have happened. I can't answer that. I was all week, every day. It was relatively quiet. Did you see (b) (6), (b) (7)(c) name come up on the phone? No. I don't pay attention to the names.. I just answer the calls. Let's go to the next day... (as akes out aspect reports) On Friday, at 9:23:46 - 9:26:30 and is connected to called # )(C)who was only available for 37 seconds. (b) (6), (b) (7)(C) you were available from 9:16:40-9:25:12 Can you tell us what happened with this call call/. No. Because I take a break between 9:15 - 9:30. Well according to this report, you were signed on at that time in fact you signed off at 9:15 and signed back on again at 9:16. I don't know. Maybe we switched shifts (with (b) (6), (b) (7)(C) and I supported the podium. We usually keep each other in communication about who's taking breaks when. I don't recall not or anyone for that matter, EVEr. I usually cover for taking any calls from (SSR) breaks. It could have been that I covered or was going to cover at the podium. I have never not answered any calls coming through. later that day at 1:22:24 - 1:25:19 called # and never connected to a group. was on a call. (b) (6), was signed off. What can ou tell us about this call? Do you remember getting a call from

Again, it shows I was available, I don't know. Was that written up (call back sheet).Was it given to Yes, that's the one So the call was at 1:22 and got the call back at 3PM" Maybe not. in the month of November for the dates indicated (there were 9 dates you were (b) (6), (b) (7)(C) 9 times at 66 times on those dates and only one dialed # connected to you. Do you think that this is possible? I don't know Wait. How can you said was upgraded on 9 specific dates and then give global called # through whole month. OK, let me bring up the report (on the computer). Actually, on the 8 dates (excluding one 45 times. date do you think that this is possible called # to have only connected with you one time?) Again, I don't know would you have any reservations or issues with working with One last questions. in the office. After getting over the initial emotion and the logic behind working with have any problems working with Any questions? Yes. Have you ever received a complaint from or anyone for that matter about me not answering an escalated call. Or that I wouldn't accept or pick up any call at all, EVER?

No I haven't

Since is currently in a no pay status, Will this be resolved by end of week? Can we get written commitment to have a resolution by end of week? Will be paid for this meeting?

I cannot commit to any specific time frame for resolution. We are working hard to get a resolution as quickly as possible. We want to ensure a thorough investigation and again apologize for being so long. I don't have a date on a resolution. Yes. will be paid one hour for this meeting (lasted 45 min, max). What about mileage? No. mileage will be paid..

REPORTED OR RECORDED BY: (b) (6), (b) (7)(C)

REFERRED TO: (b) (6), (b) (7)(C) DATE: DATE: DION (DION)CO 08 **Date:** Friday, January 23, 2015 8:37:01 AM

Thank you.

Justin B. Incardone

Associate General Labor & Employment Counsel

(973) 430-6163

From: O'Neill, Kathleen [mailto:Kathleen.oneill@nlrb.gov]

Sent: Friday, January 23, 2015 6:57 AM

To: Incardone, Justin B
Subject: RE: (0)(6)(0)(7)
v. PSE&G

#### Email sent from outside of PSEG. Use caution before using links/attachments.

Received. I had no problem opening the attachments.

**From:** Incardone, Justin B [mailto:Justin.Incardone@pseg.com]

Sent: Thursday, January 22, 2015 6:07 PM

To: O'Neill, Kathleen

Kathy, if you could kindly confirm receipt of this email below and the attachments, that would be great. The size of the pdf files worry me that it got caught in email limbo.

Thanks,

Justin B. Incardone

Associate General Labor & Employment Counsel

(973) 430-6163

From: Incardone, Justin B

Sent: Wednesday, January 21, 2015 6:29 PM

To: Kathleen O'Neill

Subject: V. PSE&G

Kathy, I hope you're well. Attached is the back-up documentation for the three comparators I referenced by email last week. I have not provided every document which relates to these employees' respective discharges - that would be incredibly burdensome - but just those that give you a feel for the issues at play in these cases. There is no suspension letter because, again, suspensions are not a punitive measure at PSE&G. However, the packets reference the employees' respective suspensions (e.g., attendance calendar for ("K" is code for suspension), suspension grievance, supervisor notes of a suspension meeting, etc.).

Also, like (b) (6), (b) (7)(C) and were offered agreements which provided them a payment in exchange for, among other things, a no-re-employment clause and accepted. Let me know if you require anything else.

Regards,

Justin B. Incardone

Associate General Labor & Employment Counsel

(973) 430-6163

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 From:
 Incardone, Justin B

 To:
 O"Neill, Kathleen

 Subject:
 Re: PSE&G 4-CA-138870

**Date:** Sunday, January 25, 2015 6:40:03 PM

I'll check.

Sent from my iPhone

On Jan 25, 2015, at 6:31 PM, O'Neill, Kathleen < <u>Kathleen.oneill@nlrb.gov</u>> wrote:

Email sent from outside of PSEG. Use caution before using links/attachments.

One more question—do I have the final discharge letter? When you initially submitted documentary evidence, the discharge was not final.

From: Incardone, Justin B [mailto:Justin.Incardone@PSEG.COM]

Sent: Sunday, January 25, 2015 6:28 PM

To: O'Neill, Kathleen

**Subject:** Re: PSE&G 4-CA-138870

I'll find out. Thanks

Sent from my iPhone

On Jan 25, 2015, at 5:27 PM, O'Neill, Kathleen < <a href="mailto:Kathleen.oneill@nlrb.gov">Kathleen.oneill@nlrb.gov</a> wrote:

Email sent from outside of PSEG. Use caution before using links/attachments.

Did the Employer respond to the Union's second step grievance on discharge. I believe the answer was due on January 18.

Kathleen O'Neill National Labor Relations Board 615 Chestnut Street 7th Floor Philadelphia, PA 19106

215-597-7645 (ph) 215-597-7658 (fax) The information contained in this e-mail, including any attachment(s), is intended solely for use by the named addressee(s). If you are not the intended recipient, or a person designated as responsible for delivering such messages to the intended recipient, you are not authorized to disclose, copy, distribute or retain this message, in whole or in part, without written authorization from PSEG. This e-mail may contain proprietary, confidential or privileged information. If you have received this message in error, please notify the sender immediately. This notice is included in all e-mail messages leaving PSEG. Thank you for your cooperation.

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From: Incardone, Justin B
To: O"Neill, Kathleen
Subject: V. PSE&G

Date: Sunday, January (b) (6), (b) (7)(C) 31 PM

Attachments: 2nd Step Answer

2nd Step Answer doc discharge le 2nd Step Answer AU-19-14-DO.doc

disclaimer.html

Kathy, per your request, here are our recent 2nd step answers for three grievances the Union submitted on behalf (alleged harassment, suspension, discharge), and the discharge letter signed. Good luck with the snow.

Regards,

Justin B. Incardone Associate General Labor & Employment Counsel (973) 430-6163

#### Public Service Electric & Gas Company 240 Kuller Road, Clifton NJ 07015



(b) (6), (b) (7)(C) 2015

(b) (6), (b) (7)(C)
(b) (6), (0) (7)(C)
(c), (d) (d), (e), (e), (e), (e), (e)
(d), (e), (e), (e)
(e), (

(b) (6), (b) (7)(C)

GRIEVANCE: Harassment of (b) (6), (b) (7)(C)

Below is the company's response for the above mentioned grievance discussed during the meeting held on (b) (6), (b) (7)(C), 2015.

### Submission of the Union

The Union contends that the Company violated the CBA by harassing (b) (6), (b) (7)(C)

### Company Reply

As discussed at the meeting, (b) (6), (b) (7)(C) was given a direct order by Supervision as to job assignment under the CBA. There has been no harassment.

Since there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

- Process, Operations and Resource

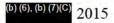
Gas Distribution Field Construction

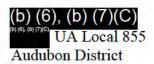
CC: (b) (6), (b) (7)(C) - Gas Distribution Field Construction (b) (6), (b) (7)(C)

File

#### Public Service Electric & Gas Company 240 Kuller Road, Clifton NJ 07015







(b) (6), (b) (7)(C)

GRIEVANCE: Discharge of (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Below is the company's response for the above mentioned grievance discussed during the meeting held on (b) (6), (b) (7)(C) 2015.

#### Submission of the Union

The Union contends that the Company violated the CBA by discharging (b) (6), (b) (7)(C)

#### Company Reply

Management has reviewed the matter and determined the employee was discharged from the Company for just cause.

Since there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C)

- Process, Operations and Resource

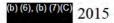
Gas Distribution Field Construction

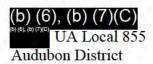
CC: (b) (6), (b) (7)(C) - Gas Distribution Field Construction (b) (6), (b) (7)(C)

File

#### Public Service Electric & Gas Company 240 Kuller Road, Clifton NJ 07015







(b) (6), (b) (7)(C)

GRIEVANCE: Unfair suspension of (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Below is the company's response for the above mentioned grievance discussed during the meeting held on (b) (6), (b) (7)(C), 2015.

#### Submission of the Union

The Union contends that the Company violated the CBA by suspending (b) (6), (b) (7)(C)

#### Company Reply

As discussed at the meeting, this case was reviewed and it has been determined that the suspension without pay is appropriate.

Since there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

- Process, Operations and Resource

Gas Distribution Field Construction

CC: (b) (6), (b) (7)(C) - Gas Distribution Field Construction (b) (6), (b) (7)(C)

File



(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Dear

On (b) (6), (b) (7) (c) 2014, you were issued an Oral Reminder for failing to follow instructions. On (b) (6), (b) (7) (c) 2014, you were issued a First Level Written Reminder because you did not properly install an Adams clamp on a gas main. On (b) (c), (c) (7) (c) 2014, you were issued a Second Level Written Reminder, again for failing to follow instructions. Each time, you were advised that if any problems arose in your conduct, work performance or availability during the active period of the corrective action, you would be subject to further discipline, up to and including discharge.

Despite these repeated warnings, on aggressively pulled off a company vehicle for no legitimate reason. To make matters worse, you were not candid in the related investigation. This incident is the latest in a series of incidents which demonstrate that you either refuse or are unable to conduct yourself properly when in the presence of your co-workers.

The Company is committed to maintaining a workplace free of physical altercations, threats, and intimidation. Your actions on seriously impeded the Company's ability to maintain such a workplace. Your employment is terminated effective immediately as a result of your aforementioned actions, your active positive discipline record, and the Company's conclusion that your continued employment would pose a safety risk for its employees and otherwise impact its ability to the an efficient overation.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C (b) (6), (b) (7)(C)



January 2, 2015

#### Via UPS (Monday Delivery)

Ms. Kathleen O'Neill, Field Examiner Region 4, National Labor Relations Board 615 Chestnut Street, Suite 710 Philadelphia, PA 19106-4413

Re: (b) (6), (b) (7)(C) 7. PSE&G

NLRB Case Number: 04-CA-138870

Dear Ms. O'Neill:

Please accept this letter in response to your request for documents. These responses reflect Public Service Electric and Gas Company's ("PSE&G" or the "Company") best efforts to identify the documents you requested. PSE&G withheld from production any documents that are subject to the attorney-client privilege and/or attorney work product doctrine. The Company reserves the right to amend and supplement these responses at a later date if more documentation becomes available.

The following is a table summarizing the documents enclosed with these responses:

Exhibit	Documents Contained Therein
A	(1) Positive Discipline Program, (2) portions of the Standards of Integrity, (3) portions of the Gas Distribution Standards, (4) portions of the Safety Standards and Procedures, (5) Tech Support Bulletins from January 30, 2014 and May 23, 2014
В	Charging Party's Positive Discipline History
C	Documents related to the (b)(6),(b)(7)(c) 2014 coaching and counseling
D	Documents related to the (0)(6)(0)(7)(5) 2014 coaching and counseling
E	Documents related to the (b) (6), (b) (7)(C), 2014 administrative suspension
F	Electronic communications related to the (b) (6). (b) (7)(C) and (b) (6). (b) (7)(C) coachings and counselings, as well as the (b) (6). (b) (7)(C), 2014 administrative suspension
G	Grievances Local 855 submitted on Charging Party's behalf since (0) (5), (b) (7)(C) 2013, and the Company's responses to those grievances

#### DOCUMENT REQUESTS

Response: There are no responsive documents because Charging Party did not receive a "written reprimand" on either [6] (6) (6) (7) (C) 2014 or [6] (6) (6) (7) (C) 2014. [7] (C) 2014. [8] (C) received a "coaching and coaching" from management on both dates for failing to follow instructions on separate occasions. Coaching and counseling is not discipline or, in PSE&G parlance, "formal corrective action." Employees do not receive from management a document memorializing the coaching and counseling, as they would if the Company had disciplined them.

For documents demonstrating that Charging Party received a coaching and counseling on (b) (6), (b) (7)(C), 2014 and/or that coaching and counseling is not discipline, see:

- page 2 of the Positive Discipline Program for Local 855-represented associates, which describes "coaching and counseling" (Exhibit A);
- page 2 of Charging Party's Positive Discipline History, which confirms that management's (b) (6), (b) (7)(C) conversations with Charging Party were coachings and counselings, not discipline (Exhibit B);
- (b) (6), (b) (7)(C) (s) (s) (6), (b) (7)(C) (2014 meeting record, which refers to the meeting of that date as a "coaching and counseling" for "conduct" (Exhibit C);
- (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) and (counseling to Charging Party for not possessing the appropriate personal protective equipment (Exhibit F); and
- page 3 of (b) (6), (b) (7)(C), 2014 meeting record, wherein it states that (b) (6), (b) (7)(C) advised Charging Party that was "putting a coaching and counseling in your file for not following (b) (6), (b) (7)(C) instruction on (Exhibit D).

As for Charging Party's (b) (6), (b) (7)(c), 2014 suspension, the Company does not suspend Local 855-represented employees as a punitive or disciplinary measure. The Company may administratively suspend an employee when -- as was the case here -- there is a need to remove an associate from the workplace while an investigation is pending. Relevant examples of situations which may call for an administrative suspension include reported fighting or aberrant behavior. Employees do not receive from management a document memorializing an

The suspension occurred on this date, not October 7, 2014.

administrative suspension, as they would if the Company had disciplined them.<sup>2</sup> See page 6 of the Positive Discipline Program for a description of "administrative suspensions."

2. Witness statements for each of the "three alleged disciplines."

<u>Response</u>: In accordance with Company practice, no witness statements exist for any of the three alleged disciplines. For similar documents, see:

- for the (b) (6), (b) (7)(C) 2014 coaching and counseling: (b) (6), (b) (7)(C) 2014 meeting records (Exhibit C);
- for the (b) (6), (b) (7)(C) 2014 coaching and counseling: (b) (6), (b) (7)(C) , 2014 meeting record and (b) (6), (b) (7)(C) , 2014 meeting record (Exhibit D);
- for the (b) (6), (b) (7)(C), 2014 administrative suspension: the meeting records for the Company's (b) (6), (b) (7)(C), 2014 investigatory interviews with Charging Party, (b) (6), (b) (7)(C), and (b) (6), (b) (7)(C) as well as the notes from the (b) (6), (b) (7)(C) administrative suspension (Exhibit E).
- 3. All supervisors' and managers' communications concerning the incidents listed above, including electronic communications.

Response: See the documents attached hereto as Exhibit F.3

4. Disparate treatment evidence. Please submit the entire disciplinary file for each comparator.

**Response**: This request does not identify the alleged comparators to whom it refers, thereby preventing a response. The Company would be willing to discuss this request further with the Board to come to a mutual understanding as to its scope.

5. Disciplinary policy and work rules.

Response: See the following documents contained within Exhibit A:

 the Company's Positive Discipline Program for Local 855-represented associates;

As you are aware, the investigation which prompted Charging Party's (b) (6), (b) (7)(C) 2014 administrative suspension culminated in termination of employment.

Included twice with these documents is a timeline entitled: Timeline Since 2nd Level [Written Reminder]." PSE&G redacted from this timeline events unrelated to the three alleged disciplines.

- page 7 (relating to the use of personal protective equipment) and pages 9-10 (relating to physical aggression, and intimidating or violent behavior) of the Company's Standards of Integrity;
- the relevant sections of the Company's Gas Distribution Standards Manual which refer to flame-retardant clothing;
- the relevant sections of the Company's Safety Standards and Procedures Manual which refer to flame-retardant clothing; and
- the Tech Support News bulletins dated January 30, 2014 and May 23, 2014, which refer respectively to personal protective equipment for field operations and best practices for leak investigations. Management distributed these bulletins to employees and covered them in separate "all hands" meetings.
- 6. Any grievances the UA Local 855 submitted on Charging Party's behalf from January 1, 2013 to the present.<sup>4</sup>

**Response**: See the documents attached hereto as Exhibit G.

Please do not hesitate to contact me if you require any additional information or documents prior to our January 13, 2015 meeting at your office. We look forward to that meeting.

Respectfully,

Justin B. Incardone

Encls.

You requested in a December 8, 2014 e-mail that PSE&G provide these documents.

# POSITIVE DISCIPLINE PROGRAM

LOCAL 855

#### POLICIES AND PROCEDURES OUTLINE

#### I. Introduction

- II. Positive Discipline Elements
  - A. Recognition
  - B. Coaching/Counseling
  - C. Formal Corrective Action
    - 1. Oral Reminder
    - 2. First Level Written Reminder
    - 3. Second Level Written Reminder
    - 4. Final Written Warning
    - 5. Employee Commitment To Improve
    - 6. Administrative Guide and Formal Corrective Action Process
  - D. Employee Review of Recognition/Development Log

#### III. Administrative Suspensions

- IV. Discharge
- V. Deactivation of Formal Corrective Action Records
- VI. Administrative Guidelines
  - A. General
  - B. Transition to Positive Discipline Program
  - C. Attachments
    - 1. Positive Discipline Administrative Guide
    - 2. Formal Corrective Action Process
    - 3. Examples of Infractions in Three Categories of Total Job Performance
    - 4. Recognition/Development Log
    - 5. Discussion Guide
    - 6. Sample Letters for Formal Corrective Action

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#### POSITIVE DISCIPLINE

#### I. <u>INTRODUCTION</u>

Positive Discipline provides an excellent opportunity for employees, supervisors and the Company. Focusing on recognition of good performance and correcting problems at their earliest stage will certainly encourage improved overall performance. It will stimulate individual initiative and accountability, allow employees to become more productive and, finally, help ensure the mutual success of all employees and the Company.

Positive Discipline is a total performance management system which relies on employee responsibility and decision making to build personal commitment and self-discipline. This is essential for both individual and Company success.

Positive Discipline requires clear communication of work performance, conduct and availability expectations, and acceptance by employees of their personal responsibility for maintaining the self-discipline needed to meet those expectations. Equally important is the emphasis on positive reinforcement through supervisory encouragement, recognition of good performance and, when necessary, communicating in a personal, adult, and non-threatening way the requirement for increased employee commitment to improvement. Successful implementation and continuing support of the Positive Discipline System is a critical factor in the success of every supervisor.

If an employee has a work performance, conduct or availability problem that cannot be corrected through normal on-the-job coaching and counseling, formal corrective action may become necessary. However, the action taken is designed to emphasize and build commitment to expected performance in a manner that is fair and equitable. Each step is a reminder of expected performance, stressing self-discipline, decision making and individual responsibility, rather than punishment. Coaching and counseling should continue, as appropriate, even after formal corrective action has occurred in the effort to maintain an expectation of success throughout the process.

Positive Discipline applies to all permanent employees who have completed their probationary period. Those not covered will continue to be monitored utilizing counseling and performance reviews. The Personal Guidance Program will continue its important role and its use should be encouraged when appropriate.

The Company's drug policies, and other specifically legislated and/or negotiated agreements, shall not be considered part of Positive Discipline and will continue as at present.

It should be emphasized that existing practices, negotiate'd agreements, and legal obligations concerning Union involvement in disciplinary matters are unaffected by the implementation of this policy. Any questions should be referred to the appropriate Industrial Relations representatives.

#### II. POSITIVE DISCIPLINE ELEMENTS

#### A. Recognition\_

It is essential that supervisors help employees be as successful as possible. What the supervisor expects of an employee, and the way the employee is treated, significantly influences that employee's performance.

Positive Discipline provides supervisors with an opportunity to further develop a work environment based on a mutual respect and trust that is beneficial to the supervisor, the employee and the Company. Positive Discipline is intended to encourage and recognize success, and when necessary, to resolve performance problems.

#### B. Coaching/Counseling

The objective of Coaching/Counseling is to help an employee enhance performance or recognize that a potential problem exists, and to develop and commit to effective resolutions. Improved performance can be achieved through positive measures such as encouragement, guidance, teaching and recognition. Since it is the supervisor's influence that most often brings about the employee's decision to change behavior, it is critical that the supervisor be prepared to discuss specific examples of the employee's substandard performance and their negative effect on the organization. Normally, performance problems can be resolved through effective Coaching/Counseling before need for formal corrective action arises.

#### C. Formal Corrective Action

When an employee fails to respond to Coaching/ Counseling, and fails to correct a problem after being given reasonable opportunity to do so, or when a single serious incident occurs, it is necessary for the supervisor to utilize one of the four steps of formal corrective action described below, as determined by the seriousness of the performance problem. Union representation is required for bargaining unit employees for all steps of formal corrective action.

#### 1. Oral Reminder

The immediate supervisor conducts a meeting to discuss the work performance, conduct or availability problem with the employee, noting that this is the first step of formal corrective action and reminding the employee of the importance of reaching and maintaining an acceptable level of performance, and of any prior commitment made to do so.

The meeting closes with the supervisor encouraging the employee to commit to improved performance and expressing confidence in the employee's desire to correct the problem.

The meeting is documented, in detail, on a Meeting/Personnel Record form and is also entered on the Recognition/Development Log (Attachment 4). The Discussion Guide (Attachment 5) is recommended for use by the supervisor to plan and follow-up on the key points to be covered in the meeting.

The Oral Reminder is active for 12 months, unless extended by a subsequent formal corrective action.

- 2. <u>First Level Written Reminder</u>
  This is the second step of formal corrective action and is normally administered for one of the following reasons:
- a) When an employee has failed to improve during the active period of an Oral Reminder given in the same performance category.
- b) When there has been no Oral Reminder given previously, and the current infraction is serious enough to warrant a higher level of corrective action.

A meeting is followed by a letter to the employee summarizing the conversation, including identification of the problem, what the supervisor's expectations are, and the commitment, if any, by the employee to improve. (See Sample Letter, Attachment 6A).

The meeting is documented in detail on a Meeting/
Personnel Record form and is also entered on the
Recognition/Development Log (Attachment 4). The
Discussion Guide (Attachment 5) is recommended for use
by the supervisor to plan and follow-up on the key

points to be covered in the meeting.

The First Level Written Reminder is active for 15 months, unless extended by a subsequent formal corrective action.

- 3. <u>Second Level Written Reminder</u>
  This is the third step of formal corrective action and is normally administered for one of the following reasons:
- (a) When a problem occurs during the period a First Level Written Reminder remains active.
- (b) When a problem occurs in any performance category and there are two active First Level Written Reminders.
- (c) When the current infraction is serious enough to warrant a higher level of corrective action.

A meeting is followed by a letter to the employee summarizing the conversation, including identification of the problem, what the supervisor's expectations are, and the commitment, if any, by the employee to improve. The increasing seriousness of the employee's problem and the need for correction must be emphasized. (See Sample Letter, Attachment 6B)

The meeting is documented in detail on a Meeting/
Personnel Record form and is also entered on the
Recognition/Development Log (Attachment 4). The
Discussion Guide (Attachment 5) is recommended for use
by the supervisor to plan and follow-up on the key
points to be covered in the meeting.

The Second Level Written Reminder is active for 18 months, unless extended by a subsequent formal corrective action.

4. Final Written Warning (FWW)

This is the fourth and final step of formal corrective action and is normally administered when an employee has failed to meet expectations in any of the three performance categories while a Second Level Written Reminder remains active, or when the current infraction is serious enough to warrant it. The extreme seriousness of the employee's problem will be made clear, and he/she will be given a final . opportunity to make a total performance commitment to meet all expectations and perform in a fully

satisfactory manner. The employee is then expected to decide whether he/she wants to commit to continued employment under the outlined expectations.

On the workday following the FWW, the employee's decision is reported to his/her supervisor/manager. It is a very important decision for the employee since, in all probability, discharge will follow any failure to fully meet all rules and standards, in all performance categories, during the next 24 months, the active period of the FWW.

This meeting is followed by a letter to the employee summarizing the conversation, including identification of the problem, what the supervisor's expectations are, and the commitment, if any, by the employee to improve. The extreme seriousness of the employee's situation and the significance of this final opportunity to continue employment must be emphasized. (See Sample Letter, Attachment 6C).

The meeting is documented, in detail, on a Meeting/ Personnel Record form and is also entered on the Recognition/Development Log (Attachment 4). The Discussion Guide (Attachment 5) is recommended for use by the supervisor to plan and follow-up on the key points to be covered in the meeting.

NOTE: Notwithstanding the forgoing, if a performance problem which would normally result in formal corrective action occurs during the active period of a FWW, the Company will consider mitigating factors such as length of service, employment record, nature and seriousness of the violation, etc., before making a decision to discharge. If a decision is made not to discharge the employee, a summary of the reasons therefore should be documented and discussed in a meeting with the employee and, in the case of a represented employee, the Union. This documentation will be part of the employees record until deactivation of the FWW.

#### 5. Employee Commitment to Improve

Whenever formal corrective action is taken as a result of a performance problem, the Company reminds employees of their personal responsibility for their own performance and of the Company's expectation for improvement. Ordinarily, if employees acknowledge the problem, they will make a commitment to future good performance and correct it. However, it is not mandatory that employees make such a commitment. Whether the commitment is made or not, employees thereby are made fully aware of the required future compliance and that if performance problems continue, then appropriate formal corrective actions will follow.

## 6. <u>Positive Discipline Administrative Guidelines</u>" (<u>Attachment 1</u>) and "Formal Corrective Action Process " (Attachment 2)

Attachment 1, "Positive Discipline Administrative Guide" outlines the approval, documentation, and active period requirements associated with each of the formal corrective action steps.

Attachment 2, "Formal Corrective Action Process ", indicates the corrective action steps which may be taken, the normally progressive nature of these steps, the active period of each step, and explanatory notes.

D. Employee Review of Recognition/Development Log

Upon advance notice given to the supervisor, a mutually agreeable time to be determined, employees will be allowed to review their Recognition/Development Logs outside working hours.

#### III. ADMINISTRATIVE SUSPENSION

An administrative suspension is used to remove an employee from Company property under unusual circumstances while an investigation is underway. Examples requiring such action might include apparent cases of theft, fighting, aberrant behavior and insubordination. If the matter is resolved in the employee's favor, he/she will be paid for the time suspended. If the incident is determined to warrant formal corrective action, the employee will be paid for the investigatory time needed, except for the date of suspension. If the incident is such that the employee is discharged, the suspension will be without pay.

#### IV. <u>DISCHARGE</u>

Discharge normally occurs when the employee has failed to bring about a necessary change in total job performance, including work performance, conduct and/or availability, by allowing another problem to occur within the 24 month active period of the FWW.

Discharge may also occur when a single offense of such major consequence is committed that the employee forfeits consideration for the Positive Discipline process. Examples would include theft, energy diversion, and other attempts to defraud the Company.

#### V. DEACTIVATION OF FORMAL CORRECTIVE ACTION RECORDS

A very important element of Positive Discipline is the

deactivation process. If an employee has maintained a fully satisfactory record of work performance, conduct and availability during the active period of one or more formal corrective action(s), it is extremely important that the supervisor acknowledge the improvement achieved. The process of deactivation is summarized as follows.

#### A. General

The Positive Discipline System and philosophy, even at the formal corrective action stages, remains developmental and future focused. The goal is development of good performance in the future and not punishment for poor performance in the past. It acknowledges and emphasizes the individual employee's responsibility to choose his/her own course. At the same time, the Company has an employer's right to expect a total performance commitment from employees and to expect that performance infractions serious enough to warrant formal corrective action will not be repeated.

Given consistent satisfactory work performance, conduct and availability, following formal corrective action, employees have the reasonable expectation that, at some point, such formal corrective actions will be disregarded in any review of their overall record. Accordingly, a deactivation schedule is an important part of Positive Discipline.

It should be noted that while the general rule is that all formal corrective actions remain active during the period that any one remains active, each step is normally deactivated as indicated below.

#### 1. Oral Reminders

At the end of the 12 month active time period, the immediate supervisor meets with the employee, confirms the deactivation of the oral reminder and commends the employee for improved performance. The supervisor then notes the deactivated status on the Recognition/Development Log.

## 2. 1st and 2nd Level Written Reminders and Final Written Warnings

At the end of the 15 month active time period for the First Level Written Reminder, the 18 month period for the Second Level Written Reminder, and the 24 month period for the FWW, the supervisor initiates a memo confirming deactivation of the Written Reminder or FWW, and commends the employee for improved performance. The supervisor then notes the

deactivated status on the Recognition/ Development Log.

Each location must establish a means of tracking deactivation dates to provide for their timely review and recognition. Deactivation limits are summarized on the Formal Corrective Process. (Attachment 2)

#### VI. <u>ADMINISTRATIVE GUIDELINES</u>

#### A. General

When employees transfer from a department where Positive Discipline has not yet been implemented to a department where Positive Discipline has been implemented, the corrective discipline record will be converted to the appropriate step of Positive Discipline in accordance with the Transition Program described below.

Other transfers will be discussed on an individual basis with the appropriate Human Resources representatives.

#### B. Transition Program

Employees with existing disciplinary records will be transitioned to the Positive Discipline as follows:

Existing Most Severe	Positive Discipline
Action on Record	Corrective Action Step
10 Day Penalty	2nd Level Written
(or Letter in Lieu of)	Reminder
1-9 Day Penalty	lst Level Written
(or Letter in Lieu of)	Reminder
Written Reprimand	Oral Reminder
Oral Reprimand	None*

<sup>\*</sup> Treated as an occasion of Coaching/Counseling.

The formal corrective action step established for transition will be recorded on the Recognition / Development Log and remain in effect for the full active period as shown on the Administrative Guide or for the

time needed to establish a "Two Year Clean Record" as provided for under current policies, whichever is less.

Any questions relating to transition should be referred to appropriate Human Resources Department representatives.

ACTION	ACTIVE PERIOD	MINIMUM CONDUCTING RESPONSIBILITY	MINIMUM PRIOR APPROVAL REQUIRED	DOCUMENTATION**
Recognition	<b>N</b> /A	Immediate Supv.	None	o Recogn./Dev. Log o Dept. File
Coaching/Counseling	N/A	Immediate Supv.	None	o Personnel/Mtg. Record o Recogn./Dev. Log o Dept. File
********	*********	**************	*******	*******
FORMAL CORRECTIV	'E ACTION *			
Oral Reminder .	12 Mos.	Immediate Supv.	Next Higher Level(s)	o Personnel/Mtg. Record o Recogn./Dev. Log o Personnel File
1st Level Written Reminder	15 Mos.	Immediate Supv. and Next Higher Supv.	Next Higher Level(s)	o Personnel/Mtg. Record o Recogn./Dev. Log o Personnel File o Copy to Union
2nd Level Written Reminder	18 Mos.	Immediate Supv. and Dept./Location Mgr.	Next Higher Level(s)	o Personnel/Mtg. Record o Recogn./Dev. Log o Personnel File o Copy to Union
Final Written Warning .	24 Mos.	Immediate Supv. and Dept./Location Mgr.	o Next Higher Level o (Optional -IR/ER Consultant)	o Personnel/Mtg. Record o Recogn./Dev. Log o Personnel File o Copy to Union o Copy to IR/ER
********	*******	<del>ú galuulukkakk</del> kkk khakkekkkkk	* ******	*********
Discharge	N/A	Immediate Supv. and Dept./Location Mgr.	o Next Higher Level o General Manager o IR/ER	o Personnel/Mtg. Record o Recogn./Dev. Log o Personnel File o Copy to Union o Copy to IR/ER

#### Notes:

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<sup>\*</sup> Union representation is required for bargaining unit employees for all formal corrective action.
\*\* Use of the Discussion Guide is optional and may be a helpful tool to plan and check meeting progress.

#### FORMAL CORRECTIVE ACTION MATRIX

#### PERFORMANCE CATEGORY

STEP	ATTENDANCE/ AVAILABILITY	CONDUCT	WORK PERF.	ACTIVE PERIOD
Oral Reminder				12 Mos.
1st Level Written Reminder			<del></del>	15 Mos.
2nd Level Written Reminder				18 Mos.
Final Written Warning				24 Mos.

#### **NOTES:**

- 1. A maximum of three Oral Reminders can be in effect for different categories.
- 2. A maximum of two 1st Level Written Reminders can be in effect for different categories.
- 3. Only one 2nd Level Written Reminder or FWW can occur.
- 4. When a level of formal corrective action is filled (ie. two 1st Level Written Reminders) a lower level of formal corrective action <u>cannot</u> be taken.
- 5. Coaching/Counseling may be used at any time deemed appropriate during the process.
- 6. All formal corrective actions remain active while any one remains active.

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#### EXAMPLES OF INFRACTIONS IN THREE PERFORMANCE CATEGORIES

The following list, which is not all inclusive, gives examples of infractions that fall within the three performance categories:

Availability (Excessive occasions and/or days or totals of the various categories)

- o Absence due to illness
- o Personal Business absences
- o Tardiness
- o Restricted Duty

Conduct (Violation of policies, rules, procedures, standards)

- o Various Dept. rules or standards
- o Insubordination
- o Abusive behavior
- o Refusal to work overtime
- o Fighting or provoking a fight
- o Falsification of Company records/documents
- o Failure to adhere to safe work practices and safety rules
- o Failure to report absence
- o Possession of and/or consumption of alcohol on Company time or property

#### Work Performance

- o Quality of work
- o Quantity of Work
- o Negligence/carelessness
- o Customer/public relations

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1st Level Written Ier Reminder	2nd Level Written Reminder	Final Written <u>Warning</u>	Supervisor	Tentative	Actual	
j	i i			Leacuyation	<u>Deactivation*</u>	Comments
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Deactivation may be extended if supplemented by another active formal corrective action.

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#### DISCUSSION GUIDE

NOTE:

This guide will assist supervisors when preparing for Coaching/Counseling, oral reminders, written reminders and final written warning discussions with employees.

#### PRE-MEETING PREPARATION

0	Brief description of problem	
0	Current Active Formal Corrective Actions	
Oral Remin Date	1st Level Written 2nd Level Written nder Reminder Fww	
Reasc	on	
0	Purpose of Discussion	_
0	Desired Performance	_
0	Impact/Business Reason Why Employee Must Solve Problem	_

#### FACTORS TO EVALUATE IN RESOLVING THIS PROBLEM

- 1. Do I need to review the problem with my supervisor?
- 2. What is the employee's overall work record?
- 3. Dates of relevant Coaching/Counseling?

### FORMAL CORRECTIVE ACTION SAMPLE LETTERS

The sample letters that follow are for guidance purposes only. Actual letters to employees should be drafted to fit the specific circumstances of the case at hand.

The following are the key elements to include in letters confirming first and second level written reminders and final written warnings:

- A statement of the problem that necessitates this level of formal action.
- Confirmation of the employee's prior record of formal action and counseling.
- A reminder of the employee's prior commitment to resolve performance problem(s).
- A statement that the employee was previously advised that more serious action would be taken if performance problems were not resolved.
- A statement (if any) regarding the employees current commitment to satisfactorily resolve his/her performance problem(s).
- A statement regarding formal action to be taken in the future if performance problem(s) are not satisfactorily resolved.

To the greatest extent possible, the overall tone of the letters should be positive and express the belief in the employee's ability and commitment to resolve his/her performance problems.

The letter should be given to the employee, with a copy to the Union representative where applicable, within two workdays following the meeting.

<u>NOTE</u>: A letter in this general form is to be used if a commitment to improve is made by the employee. If the employee does not make a commitment, this sample <u>must</u> be amended to reflect the actual position taken by the employee.

#### SAMPLE LETTER

January 5, 1988

TO:

FROM:

SUBJECT: FIRST LEVEL WRITTEN REMINDER

This letter confirms our meeting on January 5, 1988 at which time you received a First Level Written Reminder due to your unsatisfactory availability record. The details of your record were discussed at our meeting.

On March 10, and May 28, 1987, you were counseled regarding your unsatisfactory availability record. At those meetings you said that the problem had been corrected and you would report regularly for work.

On August 15, 1987, you received an Oral Reminder for your unsatisfactory availability record. You again agreed that you would make every effort to resolve this problem.

Since August 15, your availability record has remained poor, as follows:..... I explained the reasons why reporting for work on a regular basis, and on time, was necessary in your job and advised you that if your record remained unsatisfactory you would be subject to further corrective action. At that time you made a commitment to resolve your availability problems.

I am confident that with your understanding of the problems caused by your poor availability record, and your renewed commitment to achieve a satisfactory record, that further corrective action will be unnecessary.

#### Attachment 6B

<u>NOTE</u>: A letter in this general form is to be used if a commitment to improve is made by the employee. If the employee does not make a commitment, this sample <u>must</u> be amended to reflect the actual position taken by the employee.

#### SAMPLE LETTER

December 7, 1989

TO:

FROM:

SUBJECT: SECOND LEVEL WRITTEN REMINDER

This letter confirms our meeting on December 5, 1989 at which time you received a Second Level Written Reminder for falsification of Company records and misuse of Company time. The details of this incident were discussed at our meeting.

On January 5, 1988, you were issued a First Level Written Reminder for your unsatisfactory availability record. In that disciplinary conversation, you made a commitment to follow all Company rules and regulations.

In our discussion on December 5, I explained the reasons why the proper use of Company time and accurate record keeping are critical in your job and advised you that any future violation of Company policy would subject you to further corrective action, which may include discharge. You agreed to follow all Company rules and regulations in the future and maintain your total performance at an acceptable level.

I am confident that you will be able to achieve the acceptable overall performance you have committed to and that further corrective action will be unnecessary.

NOTE: A letter in this general form is to be used if a commitment to improve is made by the employee. If the employee does not make a commitment, this sample <u>must</u> be amended to reflect the actual position taken by the employee.

#### SAMPLE LETTER

June 28, 1990

TO:

FROM:

SUBJECT: FINAL WRITTEN WARNING

This letter confirms our meeting on June 25 at which time discussed your total performance with the Company over the past thirty months.

On January 5, 1988, you received a First Level Written Reminder for an availability problem. On December 7, 1989, you received a Second Level Written Reminder for falsifying work records and misusing Company time. In each of these earlier disciplinary conversations, you promised you would correct the problem and maintain your performance at an acceptable level.

Unfortunately, during the last five months you have been either absent or late on 16 days and six different occasions. During our discussion, we reviewed your availability record and how your absence affects your work performance and that of your co-workers.

At the conclusion of our meeting, I advised you of my decision to give you a Final Written Warning, the final step of formal corrective discipline, with the expectation that you would seriously consider whether or not you really want to continue your employment with this Company. I also advised you that you must be certain that you can make a total performance commitment to meet all expectations and perform in a fully satisfactory manner.

When I met with you following your Final Written Warning on June 27, you told me that you wanted to keep your job and would maintain your total job performance at a fully acceptable level in every area. We than talked about an action plan that would help you to implement your good intentions.

I am pleased that you decided to continue your employment here. However, I must advise you that if any problem arises in any of the performance categories - availability, conduct, or work performance - during the 24-month active period of this Final Written Warning, in all probability your employment will be terminated.



Integrity includes fulfilling our responsibility to protect each other from physical harm, preventing substance abuse, discrimination and harassment in the workplace. It also requires that we comply with laws concerning gambling.

#### **Health and Safety**

PSEG's commitment to integrity means that all of us should leave work in the same healthy, uninjured condition as when we arrived. We strive for this goal through 100 percent compliance with health and safety laws and procedures wherever we work. Our health and safety standards apply to employees, contractors and anyone on any PSEG property or worksite.

Put safety first. You have the absolute right and obligation to question, stop and correct any unsafe act or condition in the workplace. If you see any potentially unsafe situations, immediately stop and correct the situation and *Speak Up* by immediately informing your supervisor. If you do not receive an appropriate response, use one or more of the other *Speak Up* resources. When you *Speak Up* in good faith regarding any health or safety issue you are protected from any form of retaliation. In addition you must:

- Be familiar with and always follow applicable health and safety laws and regulations and company policies, practices, procedures and rules regarding health and safety issues related to our jobs, including those concerning the use of personal protective equipment and clothing
- Exercise common sense and caution to prevent accidents involving yourself and others, including other employees, co-workers, contractors and the public
- Watch out for the safety of coworkers and others in the workplace, alert them if they are doing something unsafe and *Speak Up* if the unsafe condition is not promptly corrected
- Report all workplace health and safety incidents as well as any "near misses" immediately to the appropriate manager or supervisor. PSEG investigates all incidents and near misses, and employees are required to assist in those investigations
- Report all incidents resulting in any injury (regardless of whether any employee involved believes medical treatment is necessary)

And remember, unless your job description specifically requires otherwise, you are prohibited from possessing weapons, including any firearms, in the workplace, even if permitted or licensed.



A contractor working in our facility refuses to wear the hard-hat and eye protection required in our facility. I've spoken with her, but she still refuses to comply. What should I do?

Speak Up! Safety rules apply to everyone on site. No exceptions. Immediately stop the job. Talk to your supervisor or safety professional or use one of the other Speak Up resources.

#### **Substance Abuse**

PSEG is committed to maintaining a drug- and alcohol-free working environment. This standard applies to all employees while they are on company property and anywhere while they are working.

#### **Drugs**

You must not possess, use or be under the influence of any prescription medication (other than when taken as prescribed by a licensed medical practitioner) or illegal drug. You also are prohibited from reporting to work unfit for duty as a result of off-the-job use of any medication or illegal drug.

If you are using prescription or nonprescription drugs with side effects that could influence your ability to perform your job safely, you must inform your immediate supervisor or the company's medical department of the potential for such side effects. The company's medical department may be contacted at 973-430-5942.

Finally, if you see any other employee, contractor or other person violating this policy, *Speak Up!* 

#### **Alcohol**

Except in the limited circumstance described below, you are prohibited from consuming alcoholic beverages on company time in the workplace or during off-site meals or events when you expect to return to work. If you are assigned to on-call or standby duty, you must not consume or be impaired by alcohol for the entire period of the assignment. You are also prohibited from reporting to work unfit for duty as a result of off-the-job consumption of alcohol.

Of course, if you see any violations of this policy, **Speak Up!** 

Consumption of alcohol at a company-sponsored event is permitted when the consumption is authorized by an employee at the level of vice president or above. Any consumption of alcohol at such events must be supervised by the employee sponsoring the event, and consumption by employees attending the event must be moderate and reasonable. Any alcohol consumption at a company-sponsored event must comply also with applicable federal, state and local laws, including rules established by the United States Nuclear Regulatory Commission and the United States Department of Transportation. Employees may not use a company-assigned vehicle after having consumed alcohol, even where the consumption of alcohol is otherwise authorized.

#### **Employee Assistance Program**

Help for drug- and alcohol-abuse problems is available through PSEG's Employee Assistance Program (EAP). You may contact an EAP counselor by calling 1-800-430-0747 or **973-430-6732** 24 hours a day, 365 days a year.

#### **Equal Opportunity and the Workplace**

The company is committed to maintaining a workplace:

- Offering equal employment opportunities
- Free from workplace discrimination and harassment
- Where diversity is valued and employees of diverse backgrounds, experiences and viewpoints have the opportunity to succeed and reach their full career potential
- Where employees feel comfortable raising concerns without fear of retaliation
- Free from violent, threatening or intimidating behavior

#### **Equal Opportunity**

Our commitment to integrity includes a commitment to equal opportunity in employment. The company prohibits discrimination on the basis of age, race, disability, ethnicity, marital or family status, national origin, religion, gender, sexual orientation, veteran status, genetic information or any other characteristic protected by law. You must not engage in such discrimination in any employment decision, including decisions concerning recruitment, hiring, training, placement, advancement, compensation, benefits or termination or other discipline. The company's Equal Employment Opportunity and Affirmative Action Policy is fully explained in PSEG's Enterprise Practice - Human Resources 710-11, which may be found on PSEG's Intranet site under the link Corporate Resources – Ethics and Compliance Program.

#### **Preventing Harassment**

We all have the right to work in a harassment-free environment. Harassment generally involves behavior that demeans, intimidates or offends. To promote a positive workplace, the following activities are prohibited:

- Unwelcome conduct whether verbal, physical or visual, and
  whether committed in person or some other way (e.g., via
  email) that is based on a person's protected status. Protected
  status includes, but is not limited to, race, color, religion, gender,
  age, national origin, disability, sexual orientation, genetic
  information, and veteran status
- · Racial, ethnic, religious or sexual jokes
- Bullying, abusive language, threats, physical aggression, intimidating or violent behavior or disparaging comments
- Sexual advances or requests for sexual favors
- Any other action that unreasonably disrupts or interferes with an employee's work performance

These prohibitions apply to all PSEG employees and contractors and to anyone else who does business for or with PSEG, including customers and business partners. The company's Sexual Harassment and Other Discriminatory Harassment Policy is fully explained in PSEG's Enterprise Practice – Human Resources 750-19, which may be found on PSEG's Intranet site under the link Corporate Resources – Ethics and Compliance Program. If you are experiencing or witness any form of unlawful discrimination or harassment, *Speak Up!* 

My boss has started to send me sexually explicit emails. These emails include sexual jokes and pictures. Sometimes, other employees have been copied on the emails; other times, the emails are directed just to me. This is making me uncomfortable. What should I do?

Speak Up! If the concern involves your supervisor and you do not feel comfortable speaking to him or her directly, there are many other ways you can report the behavior. You may contact another management employee with whom you do feel comfortable speaking, employee relations, your local HR representative, or one of the other Speak Up resources.



## **Gas Distribution Standards**

Manual Owner: (b) (6), (b) (7)(C)

**REV 05.04** 

November 1, 2013



crew leader or site supervisor. Support responsibilities also include the immediate reporting of all changes of work scope, or any other situations that impact the response effort to the crew leader or site supervisor.

#### **12.4.4** Site Supervisor

The responding site supervisor is responsible to verify the facility assessment, and evaluate repair options with the crew leader. Site supervisors shall ensure that tailboard briefings are held with all response personnel to review required actions, and assign duties as needed to complete repair operations. Site supervisors shall update headquarters on status of response, facility repair decisions, and request materials or support as needed.

The site supervisor shall act as Incident Commander to direct activities and ensure all support functions are completed as required and discussed in tailboard briefings. If the scope of work or the response situation changes, the site supervisor shall safely stop all operations and call a tailboard briefing with all response personnel to review and or adjust duties and assignments as needed.

If the site supervisor is acting as part of a multiple-crew, large scale effort, he/she is responsible to direct designated operations and support personnel as assigned by the Incident Commander. Responsibilities include the immediate reporting of all changes of work scope, or any other situations that may impact the response effort, to the Incident Commander. The site supervisor shall also safely stop operations as necessary, to call tailboard briefings for crew changes and situational updates.

#### 12.5 Emergency Excavations

In the case of emergency response and an uncontrolled gas situation, excavation is likely to be required near and in the immediate vicinity of the damaged facility. Caution and appropriate action must be taken to ensure that non-Company and non-essential Company personnel are kept away from the area, and that possible sources of ignition are eliminated from the work site.

- Where it is necessary to operate equipment near a gaseous area, check wind direction to avoid the
  possibility of gas being blown into the engine.
- Keep fire extinguishers upwind and accessible in the work area, but outside the gaseous area if one
  exists.
- Continuously monitor the area of the equipment with a gas tester for the presence of gas, and move or shut down the equipment immediately if the percent gas-in-air exceeds 1%.
- All personnel involved in the operation shall wear full protective clothing (Flame Retardant Coveralls, Head Liners, Hood, Gloves and Respiratory Equipment).

#### 12.6 Excavation in Areas of Underground Electric Facilities

Proper personal protective equipment is to be used and worn by personnel whenever excavation is performed in the area of underground electric facilities, or in a joint trench area. Personnel, when working around or near underground electric facilities shall follow the following procedures.

- 1. Use extreme caution when excavating in or near a joint trench. Do not assume the depth of facilities.
- 2. If the electric facilities have been exposed in the work area, an approved barrier shall be installed to protect the facilities and to eliminate contact with them. Gas employees shall not make direct body contact with the electric facilities.



#### **6.12.6** Curb Box

A curb box is to be placed over each curb shut-off to permit future operation of the valve.

When a plastic body valve has been installed, it is good operating practice to paint the inside of the valve box and underside of the box cover yellow (markout paint) to alert personnel that they are on a plastic valve and to guard against the possibility of static electricity and or damage to the valve during operation.

#### 7. Service Connections

#### (0Q42)

This section has been designed to provide guide material for field personnel responsible for the construction of polyethylene gas service facilities, and the connection of service piping to distribution mains.

The connection of the service fitting to an existing plastic gas main, shall be pressure tested along with the service piping. Service connection to a new or existing gas distribution main, is required to be performed with approved and qualified materials, and in accordance with qualified joining procedures.

Cast iron service connections cannot be pressure tested with the service piping, because they are connected to a live main through a tap hole. In these applications, the service piping must be pressure tested separately, and the final connection checked at line pressure with leak detection fluid.

Connection techniques shall be appropriate to handle the total connected load of the customer facility, and take into account the handling of live gas. Services shall be connected only to the top or side of distribution mains.

#### 7.1 Excess Flow Valves

Excess Flow Valves (**EFV**'s) are flow-limiting devices designed to reduce the amount of escaping gas in the event of a service damage. EFV's shall be installed on new and replacement single residential services in the 15, 60 and 120 psig design systems. (192.383(b), (f) (1))

The excess flow valve shall be installed at the outlet connection of the service tee. The service records shall include a notation indicating the presence of an excess flow valve. The marking tag supplied with the excess flow valve shall be permanently attached to the head of the service or the meter set to indicate that an excess flow valve is installed.

#### 7.2 Main Connections

Service connections to plastic mains are to be completed with either an electrofusion or mechanical tapping tees. Pressure control tees should be installed on all 15 and 60 psig steel and C.I. main connections. The main connections shall be made with pressure control equipment. Only 3/4 in. connections to 15 psig cast iron mains may be made without pressure control equipment. When pressure control equipment is not used, the procedures for "Inserting and Removing Threaded Connections Under Pressure" shall be followed.

#### 7.3 Working Uncontrolled (Live) Gas

While it is the practice to use pressure control equipment and/or materials, there are some instances where it is necessary to work on uncontrolled or live gas. The following information reviews the precautions and limitations of handling live gas without the use of pressure control equipment.



When a live gas, or potential live gas situation is encountered, it must be thoroughly evaluated to ensure operational safety. Proper consideration shall be given to working clearance, adequacy of ventilation, proximity to buildings, condition of pipe or threaded fittings, the availability of pressure control equipment, the ability to reduce line pressure, and the experience of the personnel involved.

#### 7.3.1 Safety Considerations

Proper jobsite preparation is important to ensure the safety of associates when working in a live gas situation. Tapered wood plugs sized to fit the connection to be worked on, and a fire extinguisher shall be readily available on the jobsite prior to the start of work. Fire extinguishers shall be manned when the threaded connection is being worked on.

The following personal protective equipment (**PPE**) are required to be worn by the person performing the job to protect themselves from accidental ignition and the abrasive action of the escaping gas:

- Long sleeve flame retardant protective clothing with hood drawn tight over hardhat.
- Full-face air mask. (see guidelines below)
- General duty work gloves with gauntlets worn over the coverall sleeves.

#### 7.4 Guidelines for Handling Uncontrolled (Live) Gas

The following guidelines cover most cases where work may be performed without the use of pressure control equipment.

The guide material indicates the various pipe thread sizes or piping, the maximum allowable pressure, and the PPE required to be worn. In all pressure systems (15, 60, 120 psig), and with 2 in. and larger UP taps, a full-face air mask is required to be worn.

Table 7-13: Guidelines for Handling Uncontrolled (Live) Gas

3/4 in.	Goggles	Masks	Masks (35 psig max)
1 in.	Goggles	Masks	Masks (20 psig max)
1-1/4 in.	Goggles	Masks (12 psig max)	Masks (12 psig max)
1-1/2 in	Goggles	Masks (8 psig max)	Masks (8 psig max)
2 in.	Masks	Masks (5 psig max)	Masks (5 psig max)
2-1/2 in.	Masks	Masks (2 psig max)	Masks (2 psig max)
3 in.	Masks	Masks (1-1/2 psig max)	Masks (1-1/2 psig max)
4 in.	Masks	Masks (1 psig max)	Masks (1 psig max)
6 in. & larger	Masks (5 in. w.c. max)	Masks (5 in. w.c. max)	Masks (5 in. w.c. max)
Drip or valve riser at grade 1-1/4 in. or smaller	Goggles	Masks (12 psig max)	Masks (12 psig max)



#### 6.1 Excess Flow Valves

Excess Flow Valves (**EFV**'s) are flow-limiting devices designed to reduce the amount of escaping gas in the event of a service damage. EFV's shall be installed on new and replacement single residential services in the 15, 60 and 120 psig design systems. (192.383(b), (f) (1))

The excess flow valve shall be installed at the outlet connection of the service tee. The service records shall include a notation indicating the presence of an excess flow valve. The marking tag supplied with the excess flow valve shall be permanently attached to the head of the service or the meter set to indicate that an excess flow valve is installed.

#### 6.2 Main Connections

Pressure control tees should be installed on all 15 and 60 psig steel and C.I. main connections. The main connections shall be made with pressure control equipment. Only 3/4 in. connections to 15 psig cast iron mains may be made without pressure control equipment. When pressure control equipment is not used, the procedures for "Inserting and Removing Threaded Connections Under Pressure" shall be followed.

### 6.3 Working Uncontrolled (Live) Gas

While it is the practice to use pressure control equipment and/or materials, there are some instances where it is necessary to work on uncontrolled or live gas. The following information reviews the precautions and limitations of handling live gas without the use of pressure control equipment.

When a live gas, or potential live gas situation is encountered, it must be thoroughly evaluated to ensure operational safety. Proper consideration shall be given to working clearance, adequacy of ventilation, proximity to buildings, condition of pipe or threaded fittings, the availability of pressure control equipment, the ability to reduce line pressure, and the experience of the personnel involved.

#### **6.3.1** Safety Considerations

Proper jobsite preparation is important to ensure the safety of associates when working in a live gas situation. Tapered wood plugs sized to fit the connection to be worked on, and a fire extinguisher shall be readily available on the jobsite prior to the start of work. Fire extinguishers shall be manned when the threaded connection is being worked on.

The following personal protective equipment (**PPE**) are required to be worn by the person performing the job to protect themselves from accidental ignition and the abrasive action of the escaping gas:

- · Long sleeve flame retardant protective clothing with hood drawn tight over hardhat.
- Full-face air mask. (see guidelines below)
- General duty work gloves with gauntlets worn over the coverall sleeves.

# 6.4 Guidelines for Handling Uncontrolled (Live) Gas

The following guidelines cover most cases where work may be performed without the use of pressure control equipment.



# 8. Handling Uncontrolled (Live) Gas

While it is the practice to use pressure control equipment and/or materials, there are some instances where it is necessary to work on uncontrolled or live gas. The following information reviews the precautions and limitations of handling live gas without the use of pressure control equipment, regardless of size or operating pressure.

When a live gas, or potential live gas situation is encountered, it must be evaluated and proper consideration given to working clearance, adequacy of ventilation, proximity to buildings, condition of pipe or threaded fittings, the availability of pressure control equipment, the ability to reduce line pressure, and the experience of the personnel involved.

### 8.1 Safety Considerations

Proper jobsite preparation is important to ensure the safety of associates when working in a live gas situation. Tapered wood plugs sized to fit the connection to be worked on, and a fire extinguisher shall be readily available on the jobsite prior to the start of work.

Fire extinguishers shall be manned when the threaded connection is being worked on.

The following personal protective equipment (**PPE**) is required to be worn by the person performing the job to protect themselves from accidental ignition and the abrasive action of the escaping gas:

- Long sleeve flame retardant protective clothing with hood drawn tight over hardhat.
- Full-face air mask.
- General duty work gloves with gauntlets worn over the coverall sleeves.

# 8.2 Guidelines for Handling Uncontrolled (Live) Gas

The following guidelines cover most cases where pressure system (15 psig, 60 psig, or 120 psig) work may be performed without the use of pressure control equipment. The guide material indicates the various pipe thread sizes or piping and the maximum allowable pressure to be handled. In all cases a full-face air mask is required to be worn.

Table 12-29: Handling Uncontrolled Gas

3/4	Goggles	Masks	Masks (35 psig max)
1	Goggles	Masks	Masks (20 psig max)
1-1/4	Goggles	Masks (12 psig max)	Masks (12 psig max)
1-1/2	Goggles	Masks (8 psig max)	Masks (8 psig max)
2	Masks	Masks (5 psig max)	Masks (5 psig max)
2-1/2	Masks	Masks (2 psig max)	Masks (2 psig max)
3	Masks	Masks (1-1/2 psig max)	Masks (1-1/2 psig max)



Table 13-34: Dresser Steel Bodied Couplings (Cont'd)

Note: 1. To ensure sufficient torque is applied a 18 in. wrench is recommended for 1-1/4 in coupling installations

2. To ensure sufficient torque is applied a 24 in. wrench is recommended for 2 in coupling installations

### 15.2 Temporary Repair of Plastic – Leak Clamp Installation

In the event that circumstances prevent the immediate permanent repair of the damaged pipe, a conventional full seal repair clamp may be temporarily installed provided all permanent repair options (including bypasses) have been considered.

Permanent pipeline repairs, with approved materials, shall be planned and completed as soon as practical.

All plastic main repairs should be completed in a gas free atmosphere. Company emergency responders shall consider the entire situation and all options (including the shutdown of the main), prior to concluding that work must be performed in a gaseous atmosphere.

If work must be performed on plastic gas mains in a gaseous atmosphere, the following procedures may be utilized with management approval and site supervision.

#### 15.2.1 Uncontrolled Gas Situations

When work is required in the presence of a gaseous atmosphere, the elimination of potential sources of ignition are primary considerations. In blowing gas situations with plastic mains, high levels of static electric charge can be generated on the ID and OD of the plastic. Static charges generated on plastic mains can be high enough to be a source of ignition should a discharge occur.

The following personal protective equipment (**PPE**) are required to be worn by the person performing the job to protect themselves from accidental ignition and the abrasive action of the escaping gas:

- Long sleeve flame retardant protective clothing with hood drawn tight over hardhat.
- Full-face air mask.
- General duty work gloves with gauntlets worn over the coverall sleeves.

The installation of a full seal leak clamp on a plastic main in a gaseous atmosphere must be done at reduced pressure, and in accordance with proper grounding and static procedures. The following minimum guidelines shall be followed concerning main pressure and personal protective equipment (**PPE**) when repairing plastic mains in a gaseous atmosphere.

Table 13-35: Maximum Allowable Uncontrolled Gas Pressure

Main Pressure	Line Pressure	2 psig (max)	2 psig (max)
PPE	Full-Face Mask	Full-Face Mask	Full-Face Mask

With the main pressure reduced (pressure system only), the following are the static and grounding procedures to be followed in the installation of a full-seal leak clamp on a plastic gas main.



### 10.2 Grounding of Equipment

Tools and equipment to be used on polyethylene pipe must be grounded to insure worker safety. Cutting tools are required to be grounded, as when they pass through the wall they provide a path to ground for accumulated static charges on the ID of the polyethylene pipe being cut.

The use of a filming (leak seek) solution during the cutting process provides two benefits:

- 1. It provides a conductive path for any accumulated ID charges to move and drain to ground through the grounded tool.
- 2. It provides lubrication to the tool in the cutting of the material.

The solution provides the same benefits during tapping operations. The use of wet burlap from the tee or piping to ground provides a path to ground for static charges that are on the materials and not in contact with the tools.

Maintaining a conductive path to ground is the key to preventing the buildup of a static charge on the plastic materials.

#### 10.2.1 Static Procedures

- 1. Without entering the trench, apply the soap and water solution or leak detection solution to the pipe, starting at the point where the pipe emerges from the soil, making sure that some soil is wet by the solution.
- 2. Place wet burlap on the pipe from the top of the trench causing the first wet burlap applied to contact both the soil and the pipe. Subsequent wet burlap applications must contact previously applied burlap. There can be no gaps between different pieces of burlap at any time, unless they are bridged with a film of soap and water solution.
- 3. If the existing atmosphere is not gaseous, step 2 may be performed while working in the trench.
- 4. The soap and water or leak detection solution will remain effective for about 15minutes. Wet burlap remains conductive as long as it is moist. Always begin applying the moist film or wet burlap from the point of where the pipe enters the ground.
- 5. Poured or brushed on soap and water or leak detector solution must be renewed every 15 minutes.

#### 10.3 Uncontrolled Gas Situations

When work is required in the presence of a gaseous atmosphere, the elimination of potential sources of ignition are primary considerations. In blowing gas situations with plastic mains, high levels of static electric charge can be generated on the ID and OD of the plastic. Static charges generated on plastic mains can be high enough to be a source of ignition should a discharge occur.

The following personal protective equipment (**PPE**) are required to be worn by the person performing the job to protect themselves from accidental ignition and the abrasive action of the escaping gas:

- Long sleeve flame retardant protective clothing with hood drawn tight over hardhat.
- Full-face air mask.
- General duty work gloves with gauntlets worn over the coverall sleeves.

The installation of a full seal leak clamp on a plastic main in a gaseous atmosphere must be done at reduced pressure, and in accordance with proper grounding and static procedures. The following minimum



guidelines shall be followed concerning main pressure and personal protective equipment (**PPE**) when repairing plastic mains in a gaseous atmosphere.

Table 2-2: Maximum Allowable Uncontrolled Gas Pressure

Main Pressure	Line Pressure	2 psig (max)	2 psig (max)
Wall Hessure	Lille I lessure	2 psig (max)	2 psig (Illax)
PPE	Full-Face Mask	Full-Face Mask	Full-Face Mask

With the main pressure reduced (pressure system only), the following are the static and grounding procedures to be followed in the installation of a full-seal leak clamp on a plastic gas main.

- 1. Obtain an appropriately sized full seal repair clamp with a 1-1/4 in. service tap. Install a close nipple, service valve and a short vent pipe (space piece) on the service tap of the clamp, leaving the service valve in the open position.
- 2. Without entering the trench, apply the soap and water solution or leak detection solution to the pipe, starting at the point where the pipe emerges from the soil, making sure that some soil is wet by the solution.
- 3. Place wet burlap on the pipe from the top of the trench, causing the first wet burlap applied to contact both the soil and the pipe. Subsequent wet burlap applications must contact previously applied burlap. There can be no gaps between different pieces of burlap at any time.
- 4. Place wet burlap on the piping from the soil to the point of damage from both ends. Soap and water or leak detector solution must be renewed every 15 minutes.
- 5. Ground full seal clamp and hand tools prior to entering the trench and the potentially gaseous atmosphere.
- 6. Loosely install the full seal clamp over the damage area and the wet burlap, with the vent in the vertical position, wetting the clamp and the burlap continuously.
- 7. Slowly remove the wet burlap from under the full seal clamp, and tighten the clamp with a grounded hand tool. Tighten clamp to the required torque value.
- 8. Close service valve on the clamp.
- 9. Leak-check the clamp, valve and vent.
- 10. Test the atmosphere in the trench with a gas tester to ensure area is gas free.
- 11. Remove vent pipe and plug valve outlet.
- 12. If required, restore main pressure to normal levels, leak checking repair clamp periodically.

Permanent pipeline repairs, with approved materials, shall be planned and completed as soon as practical.

# 10.4 Work Activities and Stray Electric Currents

Electric currents can induced upon steel or cast iron piping systems by nearby electric facilities and must be considered when maintenance or repair operations are performed. Proper grounding and jumpers shall be used in accordance with PSE&G procedures, particularly when gaseous atmospheres may be present.

Grounding and jumpers shall be used whenever cut-outs are made on steel service, main piping or cast iron piping.



# **Safety Standards and Procedures**

### Manual Owner:

(b) (6), (b) (7)(C) - (b) (6), (b) (7)(C) Utility Health and Safety

August 31, 2013 - Rev 02



### 4.3 Change Out of Hard Hats

Hard hat shells are to be changed out at least every five years due to UV radiation and the rigors of day to day wear. The suspension is to be changed out every 12 months. To facility the change out of hard hats and suspensions, the following schedule which corresponds to the di-electric equipment change out is to be followed:

Table 2-2: Change Out of Hard Hats

Summit	May
Trenton	May
Harrison AS	June
New Brunswick	June
Plainfield	June
Orange AS	June
Jersey City	July
Orange Dist.	July
Audubon	August
Burlington	August
Harrison GD	August
Clifton	September
Oakland	December
Oradell	December
M&R/Plants	June

#### 4.4 Destruction of Hard Hats

The hard hat shells are not to be discarded in regular trash streams. Storeroom personnel will collect the hard hat shells and when ready for disposal contact Resource Recovery for pick up. Resource Recovery will oversee the destruction of the shells.

Note



The month and year of the manufacture of the shell can be determined by checking the bottom side of the brim. A circle with numbers from 1 to 12 can be found. An arrow points to the number corresponding to the month of manufacture and the year is stamped in the middle of the circle.

#### 5. Flame Retardant Coveralls

Whenever employees work within an area where there is a possibility of gas ignition, they shall wear a flame retardant hood and approved flame retardant coveralls over their regular work clothes. The hood of the coveralls shall be drawn tight over the hard hat and snug against the full-face air mask or goggles.



Coveralls are to be stored in the protective bag and checked periodically for cleaning. Soiled coveralls are to be returned to the Storeroom and exchanged. They will be cleaned by a commercial laundry service and returned to stock.

### 6. Traffic Vest

Employees exposed to public vehicular traffic **shall**, at all times, wear warning vests or other suitable garments marked with or made of reflectorized or high visibility material will meet Class 3 specifications ANSI 107-210 Class Warning Vests. This will include everyone visiting the job site.

### 6.1 Equipment Description

Hi Visibility Class 3 Traffic Vest

Figure 2.2: Example of Traffic Vest



## 6.2 Long Description

Vest, Modacrylic yellow/green mesh style 1100. Orange Modacrylic binding. Open sided adjustable waist arms with two each hook and loop closure pads. ANSI 107-2010, class 3.



Table 2-7: Respiratory Protection Requirements (Cont'd)

*Emergency conditions	Mask	Mask	Mask
*Exception to the above limits may be <b>under dir</b> greater.	ect supervision. Howe	ver, at no time shall excep	otions be made at 60 psi or

#### 8.9 Use of the Flame Retardant Liner

The flame retardant liner shall be worn whenever the supplied air respirator or goggles are used in an area where accident ignition may occur. When used with the respirator, the liner shall be donned in the following manner:

- 1. Pull liner over head with face opening over face.
- 2. Pull face opening over head so that the liner is around the neck.
- 3. Don respirator face piece and adjust the straps.
- 4. Pull liner up over the head covering the respirator straps.
- 5. Assure that the respirator face piece and the liner overlap so that no gaps occur during work activities.
- 6. Assure that the liner does not interfere with the seal of the respirator to the face. (In other words, insure that the liner is outside of the area between the respirator seal and the face.)

#### 8.10 Use of Hood on Flame Retardant Coveralis

In addition to the flame retardant liner, flame retardant coveralls shall be worn whenever a supplied air respirator or goggles are used in a gaseous atmosphere. When flame retardant coveralls are required:

- 1. The flame retardant liner shall be donned as described above. The neck of the flame retardant liner shall be tucked into the neck opening of the flame retardant coveralls ensuring that no gaps exist.
- 2. The hood of the flame retardant coveralls shall be placed over the head (over the flame retardant liner).
- 3. The drawstring of the hood shall be used to tighten hood around the face.

### 9. Hand Protection

(Ref. OSHA 1910.132; 1910.138)

The wearing of gloves will prevent many painful and disabling injuries to the hands. Gloves shall be used on all jobs where there is a possibility that an employee may injure his/her hands because of sharp edges, tight work area, pinch points, unloading material, extreme temperatures, handling chemicals, etc.

The following are some examples of operations requiring hand protection:

- 1. Operation and handling of air powered tools.
- 2. Any pipe drilling or tapping work in trenches.
- 3. Hand cutting, reaming or threading of pipe.



# 5. Safe Practices when Working In and Around a Gaseous Atmosphere

During situations involving gas escaping outside of buildings, as outlined in the *Gas Distribution Standards Manual*, "Leak Investigation", Leak Repair, the following safety procedures shall be followed.

#### 5.1 Personnel

- There shall be a minimum of two qualified employees to work in the area where the gas is escaping.
- Supervisors and crew members not required to make repairs, shall exercise care to minimize exposure in the event of ignition of the gas.
- Non-Company personnel shall not be allowed in the area.
- · No smoking.
- No cell phones and all other electronic items are turned off.

#### 5.2 Personal Protection

Employees who actually work within areas where there is a possibility of gas ignition shall be fully protected. They shall wear a full-face air supplied respirator along with an auxiliary self-contained air supply (5 minute escape bottle), flame retardant coveralls, and general duty leather work gloves with a gauntlet cuff. The hood of the coverall shall be drawn tight over the hard hat and snug against the full-face air mask. For specific requirements of when air masks or goggles may be worn, please refer to the PPE section of this manual.

Supervisors and crew members required to work in the vicinity shall wear protective equipment as determined by the supervisor in charge of the job.

Under certain high or intermediate gas pressure operations, supervision will determine whether added sleeve protection (such as welder sleeves or long gauntlet gloves) should be used.

# 5.3 Fire Extinguisher

A fire extinguisher shall be made readily available at a safe distance upwind of the gaseous atmosphere. During the time that employees are actually working at the source of the escaping gas, an employee shall attend the extinguisher, and shall wear standard gloves and flame retardant coveralls with the hood drawn tight over the hard hat.

# 5.4 Vehicles and Equipment

Essential vehicles, construction equipment, generators, fusion machines, and any other equipment that could possibly be a source of ignition shall be located upwind of the escaping gas. Engines are to be shut off when not in use.

All non-essential Company vehicles and equipment shall be removed from the work area.

Stop, or detour, vehicular traffic, as necessary.

Cellular telephones, beepers/pagers, cameras, and other battery-operated equipment can be a source of ignition and shall not be permitted in a gaseous atmosphere unless the equipment is rated as intrinsically safe and/or explosive proof.

Welcome to a special edition of "Tech Support News" a Distribution Technical Support Update Notice focused on the PPE in Various Hazardous Atmospheres for field operations in Gas Delivery.

### Safety Message - PPE: Protective Equipment, its Personal!

Personal Protective Equipment is the last line of defense when things go wrong. Gas Distribution has had three gas ignitions in sixteen months with employees not fully protected from an accidental ignition.

We must test the atmosphere to determine the level of PPE that is required; we must also keep all sources of ignition away from the gaseous atmosphere, but PPE is the last line of defense!

The following personal protective equipment (PPE) is required to protect employees from accidental ignition when working in and around uncontrolled gas:

- ✓ Long sleeve flame retardant protective clothing with hood drawn tight over hardhat.
- ✓ Full-face air mask
- ✓ General duty work gloves with gauntlets worn over the coverall sleeves.

#### New Information - Don't Double Down!

Recent events have revealed that our people have entered into hazardous environments unprotected immediately after an incident has occurred.

We teach first responders never to extinguish a gas fire until the fuel source has been controlled. We also must understand that until a hazard is mitigated, the same conditions exist that caused the incident! Don't expose yourself or another co-worker to potential injury!

Take the necessary precautions to remove the immediate hazard. If an ignition occurs because of a static discharge; wear the required PPE listed above to enter that uncontrolled environment. Use your static safety precautions (leak seek solution, wet burlap from the pipe to soil and grounded tools) to safely drain static charges to eliminate the source of ignition and only then get the leakage under control.

### Include a Safety Action Plan in your Tailboard!



January 30, 2014 Distribution Technical Support Team

(b) (6), (b) (7)(C)

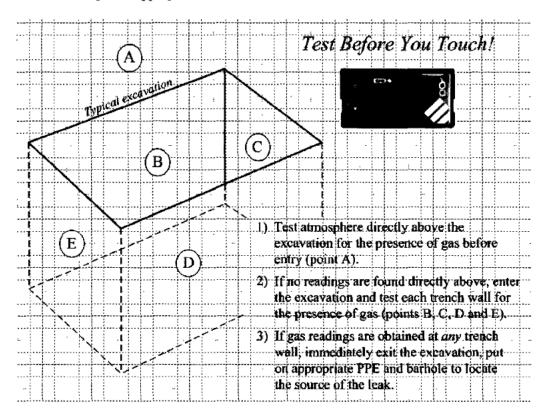


#### Tech Tip

A common misconception regarding safety is that safety and the work as separate entities, but the two always go together. Remember that Safety is not something separate from the work; it is part of the work! We must evaluate the environment, conditions, exposure and work activities to determine the level off PPE.

The crew leader or other competent person at the job site shall conduct daily inspections of excavations for evidence of hazardous atmospheres, or other hazardous conditions. An inspection shall be conducted prior to the start of work and as needed throughout the shift. When an inspection reveals evidence of hazardous atmospheres, or other hazardous conditions, exposed employees shall be removed from the hazardous area until the necessary precautions have been taken to ensure their safety.

For example, replacing a non-leaking service has different requirements than a leaking service (uncontrolled gas). When entering an excavation, always take gas readings to determine if PPE is required. If gas readings are obtained at any trench wall, immediately exit the excavation, put on appropriate PPE.



January 30, 2014

Welcome to a special edition of "*Tech Support News*" a Distribution Technical Support Update Notice focused on leak investigation for field operations in Gas Delivery.

# Safety Message – Test Your Tester

In our business we need to be able to consistently, accurately and on a *moment's* notice measure gas in air readings. Before leaving your location each day, check for proper operation of your combustible gas indicator.

We are required to calibrate these units monthly, but checking them often and calibrating weekly will ensure that you always have this critical instrument ready to go.

Consider your gas tester to be part of your PPE! Maintain it properly and use it often and it will always tell you what you are dealing with!

### Remember; don't rely on your experience only....

Use the Gas Distribution Standards.

# GDS Procedures - Investigating & Pin-pointing Leaks

The Gas Distribution Standards has long standing procedures for the investigation of facility leaks. We are required to follow these procedures as written and we are monitored by the Board of Public Utilities (BPU) to make sure we are in compliance with our standards. Specifically the GDS indicates that all reported leaks shall be investigated, classified and recorded.

In actuality, investigating a leak report or pin-pointing an existing leak requires exactly the same steps and procedures to be followed. Remember the *Golden Rule* that Life, Property and System is your priority in these activities.

#### Leak Investigation

Upon arrival on jobsite, wear appropriate PPE and test to ensure your vehicle is in a safe location. Move the vehicle if necessary and set up work area protection in accordance with Company procedures. If multiple personnel are on site, tailboard regarding the investigation and discuss a *Safety Action Plan*.

Investigate to determine the extent of the leakage. Check gas concentration in manholes, valve boxes, and all underground structures, such as storm or sanitary sewers. If gas is present in underground structures, check all buildings in the immediate area for the presence of gas. Ensure that there is no immediate hazard to life and property in the area.

If buildings are not immediately accessible, test door and window edges and through any available opening in the building such as keyholes, kitchen exhaust fans, vents, antenna sleeves, crawl spaces, etc., with leak detection equipment. Make bar hole tests next to the foundation where necessary. If a hazard exists, the leak should be made safe immediately and repaired as soon as possible.

If the leak repair cannot be immediately completed, the leak shall be classified in accordance with the standards (Grade 1, 2, or 3) based upon the made-safe conditions and a leak work order created.

May 23, 2014 Page 1

Distribution Technical Support Team

(b) (6), (b) (7)(C)



#### Leak Pin-pointing

Experience has shown that excavation can be minimized, and a leak location pin-pointed effectively and efficiently by trained personnel. It is the responsibility of the pin-pointer to determine the specific area to be excavated in locating the gas leak. The actual excavation and repair work will usually be performed by other personnel.

To ensure an effective and efficient pin-pointing operation it is essential that the pin-pointer obtain all the available information for each specific job before leaving headquarters. *This shall include the following:* 

- Leak Report Information (Street Leak Record, Leak Survey and Inspection Record, etc. - including all other leak reports in the immediate vicinity).
- Sketches for mains, services, and stubs, showing location of curb lines, type of main, kind of joints, length of pipe, year of installation, fittings, previous repairs, depth of main, drips, valves, and regulators, etc.
- Any available sketches of other underground facilities in the area (Electric conduits, telephone conduits, manholes, etc.).

Upon arrival the pin-pointer must proceed exactly as if responding to an initial leak report and personal and site safety requirements are exactly the same.

Wear appropriate PPE and test to ensure vehicles are in a safe location. Move vehicles if necessary and set up work area protection in accordance with Company procedures. Tailboard regarding the investigation and pin-pointing and discuss a *Safety Action Plan*.

Investigate to determine the extent of the leakage. Check gas concentration in manholes, valve boxes, and all underground structures, such as storm or sanitary sewers. If gas is present in underground structures, check all buildings in the immediate area for the presence of gas. Ensure that there is no immediate hazard to life and property in the area.

If buildings are not immediately accessible, test door and window edges and through any available opening in the building such as keyholes, kitchen exhaust fans, vents, antenna sleeves, crawl spaces, etc., with leak detection equipment. Make bar hole tests next to the foundation where necessary.

Make the area safe and then locate the source of leakage.

Air movers are used as necessary to draw migrating gas out of the ground, out of underground structures and away from buildings in the immediate vicinity to help make the area safe.

Take caution to not place an air mover in a location that may draw gas closer to a building.

May 23, 2014 Page 2
Distribution Technical Support Team

(b) (6), (b) (7)(C)

#### Air Movers & Pin-pointing

Air movers are required to be used to clear bar holes and accurately pin-point the leak source. The consistent venting of the bar holes clears accumulated and residual gas from the immediate area around the actual leak point, and helps to narrow down the investigation area.

- Bar hole over main and services in the area every 4 feet to determine where gas
  concentration is the highest. Make allowances for and note changes in grade or terrain in
  taking gas readings (gas will usually migrate uphill). Make sufficient bar holes to go
  from zero readings to zero readings across the leak area.
- 2. Utilize an air mover to clear and vent each bar hole in the area until a 0% gas reading is obtained (readings directly over or very near the actual leak point may not get to zero).
- 3. Recheck gas readings over facilities to determine probable source of leakage and record the information. It may be necessary to make additional bar holes (splitting the difference between earlier holes made at four foot spacing) to get a more accurate pinpoint. In general, the bar holes which come back quickly to a high reading are closest to the actual leak point.
- 4. From the bar hole readings, determine probable source of leakage. Once confident that the leak source is pinpointed, continue running the air mover at that point of highest concentration to draw as much trapped gas as possible out of the ground in the area. The continuous running of the air mover and the series of open bar holes enable "clean" air to enter the ground and help clear any gas saturation in the area.
- 5. With the air mover running continuously, re-check the area to ensure that Life and property are safe and that there are no other unsafe conditions present.
- 6. Record the information for use by the repair crew. The last thing that should be done before packing up to leave the area is the shut-down of the air mover.

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Distribution Technical Support Team

# **Employee Positive Discipline History**

# (b) (6), (b) (7)(C)

Empl#:



(b)	(6),	(b)	(7)(C)	



PC 573: DTN DEPT-TRENTON

Date:	Action:	Category:	Reason:	Comments:	Deactivation:	Supervisor Name:
3/10/2006	Recognition	Availability	Perfect attendance	Perfect Attendance 2005 - 2 years	NA	(b) (6), (b) (7)(C)
2006	2nd Level Written Reminder	Conduct	Insubordination	Provoking a fight with <mark>চিত্ৰ জন্ম</mark> জন্ম জন্ম and insubordination to a supervisor.	©/©/2008	(b) (6), (b) (7)(C)
/2007	Coaching/Counseling	Availability	Various department rules or standards	Talked about floating holidays and how they are to be used and by when.	NA	(b) (6), (b) (7)(C)
<sup>9(6)</sup> ( <sup>6</sup> /2007	Coaching/Counseling	Conduct	Insubordination	one order filling between the container while safety stand-up was going on. I asked be at this time to wait to safety talk was over and be refused	NA	(b) (6), (b) (7)(C)
o (6) (0) (0) (0) (0) (0) (0) (0) (0) (0) (0	Recognition	Work Performance	Job Well Done	DIES Preceived a letter from 601  Jack Stephan Way TN for a job well done while working with DIES On 6/27/07.	NA	(b) (6), (b) (7)(C)
P(6) (5/2008	Coaching/Counseling	Availability	Various department rules or standards	Talked to lockle about the next time lockle is on light duty to make sure that we are given all olollor restrictions when first asked not after lockle is assigned a job outdoors and the new restrictions say that lockle	NA	(b) (6), (b) (7)(C)
2008	Formal Meeting	Conduct	Abusive behavior	Taiked to [a] about retailiating against (b) (6), (b) (7)(C) for the actions [a] says [a] (b) (7) did on their way home last night.	NA	(b) (6), (b) (7)(C)
) (B) (C) 2008	Recognition	Work Performance	Jab Well Done	(b) (6), (b) (7)(c) called to say job well done and crew very informative.	NA	(b) (6), (b) (7)(C)
06/2009	Recognition	Work Performance	Safety - Recognition	Cert. Issued for working safely and doing the right thing	NA	(b) (6), (b) (7)(C)
(6) (c) 2009	Recognition	Work Performance	Safety - Recognition	Cert. Issued for doing the right thing	NA	(b) (6), (b) (7)(C)
(6). (7/2009	Recognition	Work Performance	Safety - Recognition	Cert. Issued for wearing PPE and working safely at the M&R Plant	NA.	(b) (6), (b) (7)(C)
<sup>(6), (0)</sup> √2009	Recognition	Work Performance	Customer compliment	Certificate given for receiving a customer compliment	NA	(b) (6), (b) (7)(C)

# Employee Positive Discipline History

Date:	Action:	Category:	Reason:	Comments:	Deactivation:	Supervisor Name:
<sup>(5)(5)(7</sup> 2010	Formal Meeting	Other	Other	Had quaterley meeting with went over safety concerns and job related issues. Proper had no comments to add.	NA	(b) (6), (b) (7)(C)
2010	Coaching/Counseling	Work Performance	Various department rules or standards	Failure to properly rebuild meter set and left leak in house.	NA	(b) (6), (b) (7)(C)
0/6/2011	Formal Meeting	Conduct	Various department rules or standards	Review disagreement with one of	NA	(b) (6), (b) (7)(C)
<sup>(a) (6)</sup> 2011	Coaching/Counseling	Conduct	Various department rules or standards	Generating conflict among various employees.	NA	(b) (6), (b) (7)(C)
b) (6), (7/2013	Coaching/Counseling	Conduct	Various department rules or standards	Need to follow the directions of the Street Leader.	NA	(b) (6), (b) (7)(C)
0) (6), (0) 2013	Coaching/Counseling	Conduct	Insubordination	Failure to follow instructions.	NA	(b) (6), (b) (7)(C)
<sup>(6)</sup> ( <sup>6)</sup> /2013	Coaching/Counseling	Availability	Tardiness	18 minutes late for work, late for random drug test.	NA	(b) (6), (b) (7)(C)
0001/2013	Oral Reminder	Conduct	Various department rules or standards	Failure to follow instructions. See file.	(a)(6), (a)/2014	(b) (6), (b) (7)(C)
7 <sup>(5)</sup> /2013	Coaching/Counseling	Conduct	Various department rules or standards	Failure to call in for an emergency day prior to start of work shift.	NA	(b) (6), (b) (7)(C)
(5) (/2014	1st Level Written Reminder	Conduct	Insubordination	Fallure to follow instructions of Street leader.	(B) (6), (b)/2015	(b) (6), (b) (7)(C)
<sup>(6), (‡</sup> /2014	Coaching/Counseling	Conduct	Various department rules or standards	Failure to notify supervision that lighted have a flame retardant suit while on job	NA	(b) (6), (b) (7)(C)
/(A) (2014	Coaching/Counseling	Conduct	Various department rules or standards	Not following directions of [10] (b) (6), (b) (7)(C) on [10] (c) prior to seeing Company Physician	NA	(b) (6), (b) (7)(C)
76.7/2014	2nd Level Written Reminder	Conduct	Insubordination	Drove past a jobsite after being told not to by Department Head, after being in a verbal altercation.	(h) (f) (f)/2016	(b) (6), (b) (7)(C)

MEETING OR PERSONNEL REPORT X MEETING RECORD PERSONNEL REPORT JOB NOMENCLATURE FILE NAME OF EMPLOYEE (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) LOCATION DATE TIME TIME (D) (5), (D) (/2014 Audubon FROM 7:20 AM 7:35 AM TO SUBJECT OR PURPOSE Failure to have flame retardant suite with while out on jobsite. PERSONS ATTENDING AND DETAILS last night while questioning (b) (6), (b) (7)(C) about working OT, mentioned that you did not have your flame retardant suit with you and that once again you were unable to scale the main. [915, 1917] also stated that you have not had a suit with you since May 19th 2014, when you got moved from (5)(8)(6)(7)(6) because of an altercation over a dump truck crew to crew. Is that correct? I turned my primary suit to be cleaned and they did not have a back-up suit for me. I don't remember getting moved from (b) (6), (b) (7)(C) crew. You don't remember getting moved from [6] (8) (6) (7)(6) crew? No I don't, and what do you call an altercation? Why is it that you can always remember things when it is in your favor, but can never remember anything when it comes to your behavior? I don't remember everything that happens. Well let me refresh your memory, I was on vacation it was a Monday. You had a verbal altercation regarding a dump truck. You said you didn't like the seat that day, it needed to be adjusted. I believe (b) (6), (b) (7)(C) handled the situation, and had had move you to another, and to (b)(6),(b)(7)(c) crew. Do you remember the situation now? Yes, now I think I remember. You think you remember, or do you remember? I remember now. Then why do you constantly play these games? First you say you don't remember, then you do remember when I give you details. I'm not playing games here. You said an altercation; I was not involved in an altercation. What's your definition of an altercation? Let me see here, Webster's dictionary says it is a noisy controversy. You didn't argue with (\$\text{\$0.00.00700}\$) and tell (\$\text{\$0.00.00700}\$) you weren't taking the dump truck? No, that was not an altercation that was a safety issue. The seat has been inspected and it was ok, and it was adjusted, everyone else is ok with driving that truck, there is nothing wrong with the truck. Are you ok to work today? - Yes. Are you on that truck? - No, I got moved, I don't use it. Like we just said, I made sure that that truck seat was ok and adjusted. you do this every time you are in

here for something. It's always the same

thing with you: it's always someone else, you don't understand, someone is disrespecting you, or you don't remember. You purposely bring up other issues that have nothing to do with what you are in here for. I'm telling you right now I am sick of the way you conduct yourself, I am sick of the way you play these games, and the bullshit and evasiveness, and not answering questions directly. We are going

to stick with why you are here. Did you tell anyone about that you did not have a suit with you?

-No

Why not?

I told (b) (6), (b) (7)(5) in storeroom.

OT (OT (A))	
Do you know if your suite was one of the one	that got damaged by the laundry service?
– I don't know.	
The state of the s	
	ones that were damaged. But you know that we have gone over this meetings. Nobody should leave here without a flame suite. Do gas.
it with you at all times. It will not have your not key thing here is that you keep it with you at a veek after week, month after month?	to go directly to the storeroom and get a replacement suit and have name on this one, but use it until your second suit is replaced. The all times. Let me ask you something, aren't you sick of being in here
Yes I am Well then I want you to tell me what we can d I am willing to help you, but I can't do it for y you change and you come back and let me kno	to to change your behaviors and actions to avoid this nonsense then. you. You think about that and let me know what we can do to have ow.
REPORTED OR RECORDED BY	DATE   DIS. 01/2014
REFERRED TO	DATE
b) (6), (b) (7)(C)	(DIE) /2014

# MEETING RECORD

EMPLOYEE'S NAME: NOMENCLATURE: DATE:

DATE: LOCATION: (b) (6), (b) (7)(C)

(b) (6), (b) /2014

Audubon G.B.U.

COACHING/COUNSELING

CONDUCT

Subject:

Failure to notify Supervision that did not have a flame retardant suit to use while working in the field.

Desired Performance:

To had all appropriate PPE with you a at all times.

Actual Performance:

On Tuesday (9,6), (9)/2014, while contacting crews that were working Overtime. I contacted all of the Street Leaders that were working late to get an idea of what each crew had. While discussing (b) (6), (b) (7)(C) job located at 220 Linden St in Haddon Twp., mentioned that had a leaking bell joint and a hole in the main. When I instructed to make sure that the entire crew was suited up, informed me that (b) (6), (b) (7)(C) had just informed (b) (6), (b) that (b) (c), (c) did not have a FR suit with When I questioned further, big informed me that this was the second incident where instructed of to scale a leaking joint and informed informed that the did not have a FR suit with I then asked to provide the date on which the first incident occurred. [DIG. [D] told me that [ has not had a FR suit with since 2014, while they were working at 226 Tinder Box Evesham. Upon a subsequent meeting, of informed me that had not in fact had a suit since before 5-19. During that meeting, I asked [16, 10] if had made Supervision aware of that situation, and had not. I also reminded that we have had several safety stand downs, numerous huddles, and several safety presentations regarding FR suits and that it was (0)60 obligation to inform Management.

PERSONS ATTENDING: RECORDED BY: REFERRED TO: (b) (6), (b) (7)(C)

PERSONNEL REPORT

X MEETING RECORD

NAME OF EMPLOYEE JOB NOMENCLATURE FILE (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) LOCATION DATE TIME TIME Audubon FROM 8:20 AM /2014 TO 9:30 PM SUBJECT OR PURPOSE (b) (6), (b) (7)(C) - Not following Direction PERSONS ATTENDING AND DETAILS At 8:20AM, approached me to "talk to me in private about a private issue". I informed that I could not meet with in a closed door meeting without the Union. Then changed story and told me that it was in regard to a "medical issue". I asked if it was personal and said yes. I asked if this was company related and said no. was very evasive. I assumed it was in regard to a prescription that was taking, and I handed a "prescription medical information form" to fill out. Then once again changed story and said that it was not for a prescription, and that needed to see a Company Doctor for a personal reason. I informed that I would have to check with the medical department to see whether the Doctors were in, and if they had time to see Before calling of the Doctors were available and could see of today, I instructed of that would have to tell what the issue was in order for me to allow to see the Company Doctor. I told that although we cannot ask about medical information, Management has to Ok visits to the Company Doctor. I told to talk to about the reason for the visit, and that I would then discuss the situation with sissue issue to see the Doctor, and I would direct when it was ok to see had walked into the office, would not provide a reason to either of it why wanted to see the doctor. I instructed to call Sedgwick for a personal issue if did not want to talk to did not want to call Sedgwick. I offered the number of a manager in the medical department who could help saying it was a personal issue and would not let us provide direction. asked me to stop up and speak to (b) (6), (b) (7)(C) then informed me that (b) (6), (b) (7)(C) office, on his own, without a green card, or speaking to me of and wanted to be seen by had walked up into (b) (6), (b) (7)(C) then questioned as to why wanted to be seen. was very evasive with (b) (6), (b) (7)(C), and changed story several times before informing the doctor that wanted to see because of a dump truck seat. Upon meeting with (b) (6), (b) (7)(C)), the wanted to know who is and what was looking to do. I asked to meet with us so we could both fill (b) (6), (b) (7)(C) in on the history. I explained to (b) (6), (b) (7)(C) about the discussion with one of the need to call of the to see [0] [6] However after very elusive with why was there and had managed to convince into allowing speaking to and after hearing several different versions of why was there referred back to local management. (b) (6), (b) (7)(C) told me tha said that said the said that the said the said that the said has not submitted any injury report/preliminary report as to any injury on the job to management). (b) (6), (b) (7)(C) office and did not report back to local management. REPORTED OR RECORDED BY DATE REFERRED TO DATE b) (6), (b) (7)(C)

X MEETING RECORD PERSONNEL REPORT

NAME OF EMPLOY	YEE	JOB NOMENCLATURE	FILE
(b) (6), (b) (7)(C)	D. Com	(b) (6), (b) (7)(C)	TOTAL CO.
LOCATION Audubon	DATE (0)(6).(0)1/2014	FROM 7:00 AM	TIME TO 7:30 AM
SUBJECT OR PURE		FROM 7.00 AM	10 7.30 AM
Not following direction		on (0) (5) (0) /14	
riot tonowing uncome		S ATTENDING AND DETAILS	
Attending - (b) (6), (b			
6), (b) (7)(C)			
ok.			
Did you ongole to	(b) (6), (b) (7)(C) the morning o	(DIG DIG Wednesday?)	
- I don't remembe		wednesday!	
T don't remembe			
- You don't remen	mber?		
– no.			
5-2-2	-1	- Ave	
		er talking to two days ago?	
- I saw about	seeing (b) (6), (b) (7)(C)		
- Did you tell 100	you had a personal issue?		
- Who?	you nad a personal issue.		
(b) (6), (b) (7)(C) — we a	re not going to do this like	this. Answer my questions.	
1,000	iul		
	you had a personal/private		
- res, I wanted to	see (b) (6), (b) (7)(C) it was pe	ersonal.	
– Did vou tell (0)(6)(1)	you had a medical issue to	discuss?	
- Yes I did.			
Did ask you i	f it was personal?		
No didn't.			
What did you sa	ν?		
	talk to the doctor.		
the second secon	f the issue was company re	elated?	
No.			
Are you sure?			
I don't remembe	n.		
r don't romemor			
What did you te			
I don't remembe	er.		
District markets	TENTON TENTONO		
Did you speak to Yes I did.			
103 1 010.			
Did on give you			
told me to go	back and see		

Did you? Yes.
Did you go back to see first. after seeing the first.
Did tell you that you could call Sedgwick with a personal issue? yes.
Did you tell hat you did not want to do that?  No, I said I thought should.
Did supply you with contact numbers if you had a personal issue?
Did you call anyone? Yes.
- What direction did they give you? - No direction, said they would get back to me.
- Were you told to see local management? - not sure, don't remember.
- Did you do that? - no.
- instructed you to see in medical, get a time, and then see for the green card and athorization, before seeing the doctor. Is that correct?  I don't remember.
you are taking notes, and not responding to my questions, you have union representation here, I on't want you delaying your answers to my questions. We have been through this.
Did you follow of the control of the
Did you see the before getting authorization from ? Yes.
Why didn't you follow instructions?
did give you instructions.
- Did the no.
did you speak to anyone in medical? I called someone by phone.
Did you call (b) (6), (b) (7)(C) or (b) (6), (b) (7)(C) about pain in your back from driving dump trucks?  Yes.

Did you report any specific injury?	
Do you have a workplace injury to re-	port to me?
Are you ok to work today? Have you Yes.	u been ok to work every day?
Are you requesting to see a doctor du No, I just want to be checked out all o	
opened to document your call and an invest you feel you need medical treatment, you sl	versation is noted and a worker's compensation claim will be tigation will be done. You will be contacted. In the meantime, if hould pursue this through your medical insurance. If you are t term disability process. Do you understand?
<ul> <li>Are you working tomorrow, Saturday</li> <li>I don't know.</li> </ul>	y?
every answer and conversation were working.  ok, yes I am.	we have does not need to be adversarial, I simply asked you if you
You need to follow your supervisor's instruction  Yes, but didn't give me instruction	
- I believe did. I don't have anythin	ng else. Does anyone have anything else?
Thank you.	
REPORTED OR RECORDED BY (b) (6), (b) (7)(c) REFERRED TO	DATE DATE
REFERRED TO	DATE

NAME OF EMPLO (b) (6), (b) (7)(C)	YEE	JOB NOMENCLATURE (b) (6), (b) (7)(C)	FILE
LOCATION Audubon	DATE	TIME FROM 1:00 PM	TIME TO 1:45 PM
SUBJECT OR PUR Fact Finding -			
		ATTENDING AND DETAILS	
(b) (6), (b) (7)	(C)		
The purpose of Ok.	of today's meeting is to gath	ner facts around incidents on [14]	4.
Who was on y (b) (6), (b) (7)(C) an	/our crew on <sup>((((())))</sup> ? ((()) ((()) ((()))		
- Where were y Sylvan Ave, F	ou working? Iaddon Heights.		
- Tell me abou Got to the job		ded, ppe, they already had their coff	fee, was doing
and stumbled of the area, all were of writing about the jo	ff of the back of the truck, of the truck, of the truck, on the truck to the truck	ide of the truck, something was going was on the driver's side running to the me about what I was writing it for 10 minutes, came back, we had	board. We then checked in my book, I told was
15 D17VO	out the leak clamp again and	d wouldn't stop.	
- Where were y On passenger	ou when was on the trusted was o		
- Did you have No.	any discussions with (b) (6)	), (b) (7)(C)	
	ess any physical contact bet came off of the truck	ween them? was very upset, I saw on the fall bac	k.
Did you see No.	punch punch		
Did you see I saw vest truck.	grab by the vest a	and pull by the vest off of the remains a big it takes a	unning board? I lot to pull off the
What did you What did you What did you What did you		vards that is when was asking	g me what I was writing in
For a short tin	left alone after you saw the	d went around the truck.	o that if you ever do

<ul> <li>Why didn't you report this to us?</li> <li>I didn't think anything of it at the time, I didn't know all of what was going on.</li> </ul>
- Where were you between the time you got to the job, and was tugged off of the running board? on the passenger side of the truck.
What did say to say to Don't ever touch me like that again.
You state that you saw the tug of the vest. You couldn't see a hand?  - I was blocked, but the vest was definitely tugged, had to be.
- Anyone else on the crew, at the truck? - No.
- So, just the 3 of you? - Yes.
- And was on the other side of the truck with Yes.
- Did you see any other physical contact between (b) (6), (b) (7)(C), - No.
- Did talk to you about what happened and the altercation? - They had something going on between the two of them.
Did you witness anything between the two of them on the I heard they were arguing.
- Anything else happen on (b) (6) (b) (7)(C) told me that later on, after, that came up to (b) (6) (b) (7)(C) and was trying to justify what went down between them, saying that and told me that (b) (6) (6) (7)(C) was recording (b) (6) (6) (7)(C) (
That is ok. Just be honest.  I want to clarify again – you saw the vest get tugged is a big and got pulled off of the back of the truck – was it a violent pull or light?  Yes, a big got pulled off, it had to be a violent pull.
And right after that when you walked around?  Was in ear, but stopped when I got close. always does that when two people are around, will only confront one at a time.
- Do you know of any other instances between the two?  antagonizes all time.

Anything physical that you witnessed in No.	n the past?
anything to add or ask?	
anything else to add?  I was on the running board, it is lower, of something pulled off.	due to the fuel tank, is tall, and didn't fall off by
Anything else?  All – no.	
Note— Leaves the room, reads no	tes, and asks (b) (6), (b) (7)(C) to bring (b) (6), (b) (7)(C) back in again.
was pulled from the truck.	ant to clarify a few points, about where everyone was when
Where were you? I was on the passenger side of the truck,	on the running board, on the bottom step.
- Front door open on your side? Yes.	
<ul> <li>Back door on your side?</li> <li>closed.</li> </ul>	
opposite side in the back, on the runnin	g board.
- Higher than you? yes.	
- Where was Opposite side of the truck.	
- Doors on the other side? Driver's side back door open, stand	ling there, and tugged off.
thank you. Anything else?  All – no.	
REPORTED OR RECORDED BY	DATE
REFERRED TO	DATE DATE

X MEETING RECORD PERSONNEL REPORT

NAME OF EMPLOYEE b) (6). (b) (7)(C)		JOB NOMENCLATURE	FILE
CATION	<b>DATE</b>	TIME FROM 2.20 PM	TIME
ubon JECT OR PURI	POSE	FROM 2:30 PM	TO 3:00 PM
Finding - (0) (6), (6) (7)(0)	contact with (b) (6), (b) (7)(C)	ATTENDING AND DETAILS	
(6), (b) (7)	(C)	ATTENDING AND DETAILS	
The purpose of	f today's meeting is to gatl	her facts around incidents on [80]/14	4.
ok.			
	re you on Tuesday?		
(b) (6), (b) (7)(C)			
Who else was	on the crew?		
Where were you			
1 don't remem	ber the street.		
Tell me about			
Just had a day.			
	articular stand out from the	at day?	
(shakes head n			
Did you have Me and	conversations with the third that laways talk, and with	at day?	
	(b) (6), (b) (7)	2.	
What did you Work and pers	talk to about? sonal stuff. Why?		
	(0)(0)	6).(b)(7	
Nope, me and	a verbal altercation with	that day?	
Nope. Only v	any physical contact with when (b) (6), (b) (7)(C) was getting	that day?  g out of the truck and fell back a little	e bit.
		• *************************************	
<ul> <li>Where was the</li> <li>I guess when</li> </ul>	at on the truck?  Solvery of the truck of th	idn't see me behind	
	(BUSL BUST)		
– You were beh – yes.	ind		
– Did you punch	(b) (6), (b) (7)(C)		

(b) (7)(C) ERRED TO	DATE
ORTED OR RECORDED BY	DATE
- no.	
- Anything else?	san something.
- <sup>© (C. 10)7</sup> anything else? - There was another out there near t	the job, that I know, maybe saw something.
no.	
- anything?	
<ul> <li>You told me that you had no physical</li> <li>Only when fell off of the truck, mag</li> </ul>	ybe that is when thought got punched.
	contact with (b) (6) (b) (7)(C)
<ul> <li>Did you talk to be about how cam</li> <li>I don't remember, I let it all go.</li> </ul>	ne off of the truck?
– Me and (b) (6), (b) (7)(C) just talked, we get a	long.
	er came off of the truck?
(b) (6), (b) (7)(G) was talking about transfers.	
– Did you have a conversation with	Me after the came off of the track?
<ul> <li>Did you record your conversation with</li> <li>I don't think so, no, maybe did.</li> </ul>	D (5) (6), (9) (7)(6
– Me and (b) (6), (b) (7)(C) talked, all day pretty	/ much.
– Did you have a conversation with	
truck and (b)(8)(0)(7)(5) was speaking about so	omething.
Where was (b) (6), (b) (7)(C)? Opposite side of the truck on the group	nd, wasn't able to see anything at all, until headed around
was in my back door and doing so	mething and I was behind
Where were you?	(Digit rel
No I did not.	
	off of the running board and the truck?

Audubon  SUBJECT OR PURPOSE Fact Finding — PERSONS ATTENDING AND DETAILS  b) (6), (b) (7)(C)  Time FROM 8:00AM  TO 9:18AM  PERSONS ATTENDING AND DETAILS  b) (6), (b) (7)(C)  The purpose of today's meeting is to gather facts around allegations that (b) (6), (b) (7)(C) is recording conversations.	NAME OF EMPLOYEE (b) (6), (b) (7)(C)		JOB NOMENCLATURE (b) (6), (b) (7)(C)	FILE
FERSONS ATTENDING AND DETAILS  b) (6), (b) (7)(C)  The purpose of today's meeting is to gather facts around allegations that (10,000) is recording conversations.  Can you tell me about the incident that happened on (14 while working with (15,000) in the truck to move to the next job. But (15 had to finish doing (15 had to finish doing (15 had to finish had	LOCATION	DATE		TIME
PERSONS ATTENDING AND DETAILS  (b) (6), (b) (7)(C)  The purpose of today's meeting is to gather facts around allegations that the property of today is recording conversations.  Can you tell me about the incident that happened on the property of the truck to move to the next job. But the plant is a said "you being my to the next job. But the plant is and everything went really well. When we finished the job, we got in the truck to move to the next job. But the plant is a said "you being my to the next job. But the plant is a said "you being my to the next job. But the plant is a said to a say you a few questions. I need to ask you about that clamp incident. Did you or did you not tell me to leave the clamp for the Stand By (the relief) crew?  Things got really uncomfortable and tense, then the plant is said this incident happened in the past, and I do not want to discuss this issue. It is a dead topic." Then we keep tasking the plant is a dead issue.  Then what happened?  The total mood changed from then on, and got out of the truck to try and defuse the situation. After that, the mood went into a hostile/uncomfortable work environment. Then we headed to the next job, and all communication stopped. When we got to the second job, the conducted a tailboard.  Then what happened?  Whenever it is just the said I have had go you to the second job, the conducted a tailboard.  Then what happened?  Whenever it is just the said I have had go you to the second job, the plant is a dead to the next job, and all communication stopped. When we got to the second job, the plant is got you talking about me? Why is my name being mentioned? This goes on all day, it is exerciatingly uncomfortable trying to work with the plant is a toxic mixture.  Whenever it is just the plant is me, (b) (6), (b) (7)(C) - it is a toxic mixture.  Whenever the crew make up is me, (b) (6), (b) (7)(C) - it is a toxic mixture.  Whenever the crew make up is me, (b) (6), (b) (7)(C) - it is a toxic mixture.  The what happened next?  Then asked point blank, "	Audubon	(a) (5) (b) (7)(c) -2014	FROM 8:00AM	TO 9:18AM
The purpose of today's meeting is to gather facts around allegations that the process of today's meeting is to gather facts around allegations that the process of today's meeting is to gather facts around allegations that the process of today's meeting is to gather facts around allegations that the process of the proces		A CONTRACTOR OF THE CONTRACTOR		
The purpose of today's meeting is to gather facts around allegations that to the processions.  Can you tell me about the incident that happened on the process of today's meeting is recording conversations.  Can you tell me about the incident that happened on the process of th	Fact Finding - (5)(6)(9)(7)			
The purpose of today's meeting is to gather facts around allegations that the process of today's meeting is to gather facts around allegations that the process of today's meeting is to gather facts around allegations that the process of the proce	(1 ) (0) (1 ) (7)		ATTENDING AND DETAILS	
Can you tell me about the incident that happened on the incident that clamp incident. Did you or did you not tell me to leave the clamp for the Stand By (the relief) crew? How did answer that question?  Things got really uncomfortable and tense, then the incident happened in the past, and I do not want to discuss this issue. It is a dead topic." Then the kept asking and kept saying it is a dead issue.  Then what happened?  The total mood changed from then on, and the incident happened in the past, and I do mot want to discuss the incident happened to answer that question. After that, the mood went into a hostile/uncomfortable work environment. Then we headed to the next job, and all communication stopped. When we got to the second job, the incident, and every other conversation and I have had the just can't let it go. the incident, and every other conversation and I have had the just can't let it go. the incident, and every other conversation and I have had the just can't let it go. the incident, and every other conversation and I have had the just can't let it go. the incident, and every other conversation and I have had the just can't let it go. the incident happened in the past work and it is excruciatingly uncomfortable trying to work with the incident was a point blank, it is excruciatingly uncomfortable trying to work with the incident was a point blank, and the past to the incident happened in the past to the incident happened in the past work and it is excruciatingly uncomfortable trying to work with the past was a point blank, are you working with the past work and it is excruciatingly uncomfortable trying a work with the past work and the past work and the past work and the past work and the pas	(b) (6), (b) (7)(	C)		
Can you tell me about the incident that happened on the lock of th	The purpose of tod conversations.	ay's meeting is to gather fac	ts around allegations that (b) (6), (b) (7)(0	is recording
Yes, in the morning everything went really well. When we finished the job, we got in the truck to move to the next job. But had to finish doing apperwork, that's when and said 'you being my and everything, I need to ask you a few questions. I need to ask you about that clamp incident. Did you or did you not tell me to leave the clamp for the Stand By (the relief) crew?  How did answer that question?  Things got really uncomfortable and tense, then are said and I do not want to discuss this issue. It is a dead topic. Then the saking are said it at least 5 times. Each time are said said and kept saying it is a dead issue.  Then what happened?  The total mood changed from then on, and constantly destined work environment. Then we headed to the next job, and all communication stopped. When we got to the second job, and all communication stopped. When we got to the second job, and all communication stopped. When we got to the second job, and all communication and I have had be just can't let it go.  Whenever it is just and I, I am constantly questioned about the clamp incident, and every other conversation and I have had be just can't let it go.  Whenever it is just and I, I am constantly questioned about the clamp incident, and every other conversation and I have had be just can't let it go.  Whenever it is just and I, I am constantly questioned about the clamp incident, and every other conversation and I have had be just can't let it go.  Whenever the crew make up is me, (b) (6), (b) (7)(C) - it is a toxic mixture.  Whenever the crew make up is me, (b) (6), (b) (7)(C) - it is a toxic mixture.  Whenever the crew make up is me, (b) (6), (b) (7)(C) - it is a toxic mixture.  Whenever the asked are point blank, "are you working with a says that works for you have any one of the point blank, "are you working with a says that works for you have any any one of the point blank, "are you working with a says that works for you have any one of the point blank, "are you working with a says that works for you have any one of th	Can you tell r	ne about the incident that ha	ppened on [14 while working v	with (b) (6), (b) (7)(G) and with
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Did you or did you not tell me to leave the clamp for the Stand By (the relief) crew?  How did ***Common tell me to leave the clamp for the Stand By (the relief) crew?  Things got really uncomfortable and tense, then **Things got really uncomfortable and tense, then **Things got really uncomfortable and tense, then **Things got really uncomfortable and tense, then **Then what I do not want to discuss this issue. It is a dead topic." Then **Then **Leave the said it at least 5 times. Each time **Then tense the said it at least 5 times. Each time **Then tense the said it at least 5 times. Each time **Then what happened?**  The total mood changed from then on, and **Then what happened?**  The what happened?  Then what happened?  When we got to the second job, **Then what happened?**  Whenever it is just **Then what happened?**  Then what happened?*  Then wha				
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again, and said it at least 5 times. Each time state of the process of the saying it is a dead issue.  Then what happened?  The total mood changed from then on, and state of the truck to try and defuse the situation. After that, the mood went into a hostile/uncomfortable work environment. Then we headed to the next job, and all communication stopped. When we got to the second job, state of conducted a tailboard.  Then what happened?  Whenever it is just state of the process of the second job, state of the conversation state of the c				
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help set we up.  What happened next?  Then we asked we point blank, "are you working with with against me?"  How did black or answer that question?  F no we said, then we will tried to ask we another question. Can you go in with discuss things without another Union official there to resolve it?  How did black or answer that question?  That's when it became even more uncomfortable. In my opinion, I think that there was a phone or tape recorder involved. Black of and I are always careful about what we say whenever we are around because we both think we is recording conversations. Black usually tells because if you don't trust or believe me, you have the right to call another Union will be a significant of the right shoulder when I had my back to we was a moment between we way anything else to add?  Yes, there was a moment between we way anything it was way too hard to just be a friendly gesture or messing around.	(b) (8). (b) (7)(C) is para	noid about (b) (b) (b) (b) (b)	(6). (b) (7)(C), and says that (b) (6). (b) (7)(C) w	orks for you <sup>(b) (6), (b) (7)(C)</sup> ) to
- Then loss asked loss of the point blank, "are you working with loss of the l				
- How did because we both think because we both think because we both think because we both think because we are another Union because we both think because union another Union because we be another Union because we are another Union because Union bec	<ul> <li>What happen</li> </ul>	ed next?		
- F no local said, then local tried to ask local another question. Can you go in with local and just discuss things without another Union official there to resolve it?  - How did local answer that question?  - That's when it became even more uncomfortable. In my opinion, I think that there was a phone or tape recorder involved. local and I are always careful about what we say whenever we are around local because we both think local is recording conversations. locally usually tells locally if you don't trust or believe me, you have the right to call another Union locally call (b) (6), (b) (7)(c) (b) (6), (b) (7)(c) or locally call locally gesture or messing around. In my opinion it was way too hard to just be a friendly gesture or messing around.			you working with (6)(6).(6)(7)(0) against n	ne?"
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That's when it became even more uncomfortable. In my opinion, I think that there was a phone or tape recorder involved. The and I are always careful about what we say whenever we are around because we both think is recording conversations. The susually tells if you don't trust or believe me, you have the right to call another Union call (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) or call that same day.  That's when it became even more uncomfortable. In my opinion, I think that there was a phone or tape recorder involved. I that same day the same was a whenever we are around to be a friendly gesture or messing around.			cial there to resolve it?	
because we both think because we are around and around because we are around because we are around because we are around because we are around and around a so around around a so around around a so around a so around a so around around a so ar				
because we both think provides is recording conversations. The provides if you don't trust or believe me, you have the right to call another Union call (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) or call of the provides of the	- That's when	it became even more uncom	fortable. In my opinion, I think that	t there was a phone or tape
me, you have the right to call another Union all (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) or one of the property of the propert	recorder inve	olved. and I are always	s careful about what we say whene	ver we are around (1)(6)(6)(6)(6)(6)(6)(6)(6)(6)(6)(6)(6)(6)
- Do you have anything else to add?  - Yes, there was a moment between **E I that same day. I that same day. I that same day. I that same day. I had my back to **E I had my back	because we	both think like is recording con	nversations. usually tells	if you don't trust or believe
- Yes, there was a moment between [Section of Section o			nion call (b) (6), (b) (7)(C) (b) (6), (b	) (7)(C) or (6)(6)(6)(7)(C)
I had my back to provide it was way too hard to just be a friendly gesture or messing around.			A STATE OF THE STA	
	- Yes, there w	as a moment between	that same day. punched m	e in the right shoulder when
			as way too hard to just be a friendly	gesture or messing around.

- No	
Then what happened?	
I turned around and said "YO STOP". Then a few minutes later I was standing on the running board of	
the truck in the back drivers side doorway. was standing on the running board on the front	
passenger side of the truck. My back was turned to (b) (6), (b) (7)(C) was standing on the ground. That's when	
grabbed me by the vest and ripped me off the truck very violently.	
Did witness this?	
Yes did. saw the whole thing.	
Then what happened?	
I slammed the back door of the truck and told find ever F touch me again, I will lay	
you the f out.	
Did (0.07(C) say anything?	
facial expression changed and looked scared.	
That happened that same day correct?	
Yes, that same day on that same jobsite.	
Then what happened?	
I walked away from on and walked to the back of the truck. Then I went back to work.	
Did you feel threatened by actions?	
Not threatened, more hostile. I feel that this is related to paranoia about and I having	
conversations about [976].	
Then what happened?	
I tried to defuse the situation by walking away. came over to me and asked me "what's wrong?	
What you just said to me, are you serious? I said yes I'm serious.	
Then what happened?	
panicked and went back to the truck. I think went to grab phone to record our	
conversation. left the area and walked away in order to allow us time to cool down. Then	
came back and said (b) (6). (b) (7)(c), when I tapped you and tugged on your vest you know I was just messing	g
right?" I replied "no" you punched me and ripped me off the running board of the truck". Then	
said "no (b)(6), (b) (7)(c) that's not what happened, I tapped you and when I pulled you off the truck I	
was just playing".	
At that time; do you think the conversation was being recorded?	
- Yes I do	
Have you ever seen a phone or tape recorder out in the open?	
Yes leaves phone out all the time. I have been placed all the time.	
me feel like I am being interrogated in court, and I am very uncomfortable by that.	
Why do you say that?	
has a major problem with authority, and being told what to do. An example is	
when we put out the cones or signs. I know I have to put them out on every job. So when we arrive at	
the job, I just get out and start putting them out. Will say, "did the Street Leader tell you to do	
that"? I said yes, "is just told both of us in the huddle. "will say, "no didn't, put them back".	
contaminates the communication out on the job, and it effects safety. makes it hard for all the crew members to work, and makes it a very hostile work environment. That makes for a long day.	
Anything else?	
Yes, I would like to give you another example if I can.	
Please do.	
- I was never really questioned about that clamp incident. But my opinion of that incident is that	
intentionally left that clamp loose to leave a leak and to try and make of the bad. The way	
the second nut on the bolt for the wire, made it appear to be ready to backfill. By seeing the second nut	
on the clamp, anyone could have easily thought it was ready to be backfilled and would not have	
checked it. But to low to double check it. It was a good thing, because when I went to shock it	
with a hammer to re-torch it, the clamp shifted. After I saw that it was still loose, I looked up at	
was in the other truck and as I looked up at other truck and as I looked u	1
beeped the north times and looke	1

(b) (6), (b) (7)(

at me like to say – you better not tell.

Do you have anything else you would like to add? No DATE DATE DATE REPORTED OR RECORDED BY (b) (6), (b) (7)(C) REFERRED TO (b) (6), (b) (7)(C) 016.01-2014

X MEETING RECORD PERSONNEL REPORT NAME OF EMPLOYEE JOB NOMENCLATURE FILE (b) (6), (b) (7)(C) LOCATION DATE TIME TIME Audubon 6). (b) (7)(-2014 FROM 3:30 PM TO SUBJECT OR PURPOSE - Suspension PERSONS ATTENDING AND DETAILS (b) (6), (b) (7)(C) you are suspended immediately without pay. The Company will be in touch with you to follow up. I would like your Company ID, any keys, and phone. Gives ID, states has no keys or phone. We'll get any personal stuff that you want from your locker, I'll escort you. I don't have any personal stuff to get, my work bag is in truck, and I'll get it when I get back. I do not want you to ride by any PS jobsites. I do not want you to stop at any PS jobsites, or talk to anyone on jobs. I do not want you to ride by or visit any PS employee's personal residences. I do not want you to call any PS employees other than (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C). What if someone calls me? Then don't answer? It's my personal phone, you can't tell me what to do. then answer or don't answer, but I am telling you not to call anyone. speak for a few minutes, goes to locker to change boots and to use the bathroom in the vicinity and Corp Security nearby. then goes to personal vehicle and leaves the property. REPORTED OR RECORDED BY DATE (b) (6), (b) (7)(C) (b) (6), (b) (6-2014

DATE

REFERRED TO

From: (b) (6), (b) (7)(C) Tuesday, June 10, 2014 9:04 AM Sent To: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Subject Agree -Capture the C&C in PD log, and the information below in a mtg record. Thank you, (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Gas Distribution Southern Region (O)(b) (6), (b) (7)(C From (b) (6), (b) (7)(C) Sent: Tuesday, June 10, 2014 8:58 AM To:(b) (6) (h) (7)(C) Subject: FYI - Last night while questioning (b) (6), (b) (7)(c) about working OT, [0165,017] mentioned that [0165,017] did not have retardant suit with When I asked why, why, stated that has not had a suit with since May 19th, 2014. That was when got moved from (0) (0), (0) (7)(5) crew to ( crew. I had place in this morning to ask about why about why add not have a suit with black broken said that had turn in the original suit for cleaning, but did not remember when that was. When I asked if it was before the altercation regarding the dump truck the day with of the did not recall that either is obviously playing games here again. After going over the things that happened that day in detail started to remember. I am going to coach and council to have a flame retardant suit with at all times, and failure to inform management. once again claims that everyone else is picking on later and reporting every little thing to does to make the life miserable. So I gave the opportunity to tell me why has issues with so many different employees, and why employees in two different shops have had altercations with the was unable to answer, and was unwilling to tell me what we could do together to stop all the game playing. I explained to stop all the game playing it explained to stop all the game playing.

I told that that is a constant disruption to our entire department and to our operation, and behavior would not be tolerated. The needs to figure out how to get along with peers and must follow all Company policies and procedures. I made to some an issue ticket for a back-up suit since to second personal suite was ruined by the laundry company.

to work without all of the disruptions. I tologistal that makes things into major issues, not everyone else. Ale keeps

something else. I explained to that we are extremely busy and do not have time for all of the nonsense day after day

bringing up is the seat on the dump truck. I explained to that that is trying to shift the focus of why

week after week.

Thanks

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(b) (6), (b) (7)(C)

Audubon Gas Distribution
Office(b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From:

(b) (6), (b) (7)(C)

Sent

Thursday, June 19, 2014 11:03 AM

To:

(b) (6), (b) (7)(C) .

Subject

RE: (D)(G)(D)(T)(C) - Conduct (D)(G)(G)(D) Mtg & Conduct (D)(G)(G)

Thanks - Can I call you, I want (b) (6), (b) (7)(c) to know what is going on also as (called called related, when all that he told was that it was personal. I think should know this, that even when asked stated that it was not. Before tells me to take to the doctor.

What do you think.

I am in Aud and can call you or vica versa

From:(b) (6), (b) (7)(C)

Sent: Thursday, June 19, 2014 10:59 AM

To:(b) (6), (b) (7)(C)

Cc+(b) (6), (b) (7)(C)
Subject: RE: (a) (a), (b) (7)(C) - Conduct (b) (a), (a) (f) Mtg & Conduct (b) (a), (b)



Thanks for the info. Based on current level of discipline, I will review this with IR this afternoon and set up an consensus call to decide next steps.

Gas Delivery - Appliance Service Field Operations Office -(b) (6), (b) (7)(C) Cell - (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)@pseg.com

From:(b) (6), (b) (7)(C)

Sent: Thursday, June 19, 2014 10:48 AM

To:(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject (0) (0) (0) (7)(G) - Conduct (0) (6), (0) If Mtg & Conduct (0) (6), (0) If



Attached are (b) (6), (b) (7)(C) PD log.

<< File: SCAN1180.PDF >>

Documentation of 2 more conduct issues -

1 - Not having peropriate PPE with at all times (which was c/c'd for), but also being continually evasive which we should discuss.

2- Not following direction on working way in to see (b) (6), (b) (7)(C) without clearance, not following up with supervision, and again being continually evasive.

File Meeting Flame Suit 14.doc >> 
File: SCAN1351.PDF >> << File: Global Meeting Record 2014.doc >>

Note – I have to call (b) (6) (b) (7)(c) as it appears may be trying to put a WC claim in for something that has not reported to us, which I now extremely concerned about. It just appears to me that once the first NLRB denial came in, we once again have to deal with these issues again and more avenues tries to disrupt the organization (another NLRB, more evasiveness now bringing in something medical?)

Thank you,

1

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Gas Distribution Southern Region (O) (b) (6), (b) (7)(C) (C)

(b) (6), (b) (7)(C) From: Thursday, June 19, 2014 7:59 PM Sent: (b) (6), (b) (7)(C) To: Re: Voicemail (b) (6). (b) (7)(C) Subject Ok. I will try to remember to ask (b) (6), (b) (7)(C) examined (b) (6), (b) (7)(C) may have told (b) (6), (b) (7)(C) Got it. Thank you, Sent using BlackBerry --- Original Message -From: (b) (6), (b) (7)(C) Sent: Thursday, June 19, 2014 07:54 PM To: (b) (6), (b) (7)(C) Subject: Re: Voicemail (b) (6), (b) (7)(C) Ok sounds good. I will call you sometime after 10 --- Original Message ----From: (b) (6), (b) (7)(C) Sent: Thursday, June 19, 2014 07:54 PM To: (b) (6), (b) (7)(C) Subject: Re: Voicemail (b) (6), (b) (7)(C) Ok. That's what [0](6], [0] tolc [0](6), (6), (6), (7)(6) Thank you, Sent using BlackBerry ---- Original Message --From: (b) (6), (b) (7)(C) Sent: Thursday, June 19, 2014 07:51 PM To: (b) (6), (b) (7)(C) Subject: Re: Voicemail (b) (6), (b) (7)(C) ---- Original Message --From: (b) (6), (b) (7)(C) Sent: Thursday, June 19, 2014 05:49 PM To: (b) (6), (b) (7)(C). Subject: Fw: Voicemail(b) (6), (b) (7)(C) ®saved us Thank you,

### Sent using BlackBerry

--- Original Message --From(b) (6), (b) (7)(C)
Sent: Thursday, June 19, 2014 05:45 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: Voicemail (b) (6), (b) (7)(C)

Per my voicemail, I will include this in my fact finding / discussion with tomorrow. I also need to ask why didn't follow instructions that day to report to local management as well as other issues with conduct that day.

Thank you for very much for the response. I copied (b) (6), (b) (7)(C) also as one of the response. We can talk tomorrow. Thank you,

Sent using BlackBerry

---- Original Message -----From: (b) (6), (b) (7)(C)

Sent: Thursday, June 19, 2014 05:25 PM

To: (b) (6), (b) (7)(C)
Cc:(b) (6), (b) (7)(C)

Subject: RE: Voicemail (b) (6), (b) (7)(C)

#### My recommendations:

- 1. If you have not already done so, document the conversations that took place yesterday regarding the employee's allegations.
- 2. Advise the employee that allegations have been noted and a workers' compensation claim is being opened to document our investigation. In the meantime, it feels needs medical treatment, must pursue it through medical insurance. If it is unable to work, it must follow the short term disability process.
- 3. Report allegation to Sedgwick as a reported workers' comp claim. The matter will be investigated by Sedgwick to determine if there is a basis to accept the employee's allegations. This is the usual process for these situations so we should maintain the process in this case as well. Frankly, based on the limited information I have at this point, I do not see a basis for us to accept this as compensable. The right thing to do, however, is to document the allegation, our review and our decision.

I will notify our claims manager at Sedgwick that this claim is going to be reported so that is aware of the circumstances. Thanks

DISCLAIMER: No opinion is offered as to OSHA recordability.

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Telephone (b) (6), (b) (7)(C) Cell Phone (b) (6), (b) (7)(C) Fax 973-642-0760

PSEG Services Corporation 80 Park Plaza, 2C Newark, NJ 07101

----Original Message----From:(b) (6), (b) (7)(C)

Sent: Wednesday, June 18, 2014 2:58 PM

To: (b) (6), (b) (7)(C) Cc:(b) (6), (b) (7)(C) Subject: RE: Voicemail

(b) (6), (b) (7)(6

We can speak tomorrow.

Thank you,

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Gas Distribution Southern Region (O) (b) (6), (b) (7)(C) (C) (b) (6), (b) (7)(C)

—Original Message—From: (b) (6), (b) (7)(C)
Sent: (b) (6), (b) (7)(C)

Pagidas, Vicky
Cc: (b) (6), (b) (7)(C)
Subject: RE: Volcemail

(b) (6), (b) (7

After speaking with (b) (6), (b) (7)(C); (b) (6), (b) (7)(C) would prefer to speak with you directly regarding this situation.

(b) (6), (b) (

Please see message below.

Thanks

(b) (6), (b) (7)(C). (b) (6), (b) (7)(C) Audubon Gas Distribution Office(b) (6), (b) (7)(C) Cell (b) (6), (b) (7)(C)

Sent: Wednesday, June 18, 2014 1:55 PM

To:(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

Subject: Voicemail

Hi list heard your voicemail on my cell phone. I am out in Long Island today for meetings. I will do my best to call you back later today or early tomorrow. If it is urgent, please reach out to receive or Thanks!

Sent from my iPhone

(b) (6), (b) (7)(C)

Sent

Wednesday, July 16, 2014 7:29 AM

To:

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject

RE: Claim - (b) (6), (b) (7)(C)

- Date of Loss: (0)(6)(0)(7)(2014 - WC

this morning. [9](6) received the information from [9](6), [9](7)(6) stated that (1)(6),(8) good". I asked I spoke with needs to speak with anyone further and said "no".

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) - Gas Distribution

Southern Region (O)(b) (6), (b) (7)(C) (C)

From:(b) (6), (b) (7)(C)

Sent: Tuesday, July 15, 2014 3:52 PM

To:(b) (6), (b) (7)(C)

Subject: FW: Claim(b) (6), (b) (7)(C)

Date of Loss: 076,077/2014 - WC

Importance: High

Good Afternoon (b) (6), (b) (7)(C)

This is just a follow up to our conversation. Sedgwick has been unsuccessfully with getting in touch with this employee. Please have the employee reach out to the examiner below.

(b) (6), (b) (7)(C)

Sedgwick Claims Management Services, Inc.

Phone: (b) (6), (b) (7)(C)

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) - (b) (6), (b)

**PSEG Services Corporation** 

80 Park Plaza T2, Newark, NJ 07102

Telephone (b) (6), (b) (7)(C) - Fax 973-642-0760

From:(b) (6), (b) (7)(C)

Sent: Thursday, July 10, 2014 1:37 PM

To:(b) (6), (b) (7)(C)

Cc: HR Medical

ŀ

Subject: RE: Claim -(b) (6), (b) (7)(C) - Date of Loss: (0)(6)(0)(7)/2014 - WC

one once — call the employee's supervisor and manager and let them know that the employee is returning <sup>(விரு. கொண்</sup> calls. Please ask them to direct the employee to cal (விருக்குமான) and give them வகை number.

DISCLAIMER: No opinion is offered as to OSHA recordability.

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) *Telephone* (b) (6), (b) (7)(C)

Telephone (b) (6), (b) (7)(C)
Cell Phone (b) (6), (b) (7)(C)

Fax 973-642-0760

PSEG Services Corporation 80 Park Plaza, 2C Newark, NJ 07101

From: (b) (6), (b) (7)(C) [mailto (b) (6), (b) (7)(C) @sedqwickcms.com]

Sent: Thursday, July 10, 2014 9:11 AM

To:(b) (6), (b) (7)(C)

Cc: HR Medical

Subject: RE: Claim(b) (6), (b) (7)(C) - Date of Loss: (0.05.00.750)/2014 - WC

(b) (6), (b) (7)(C)

This is the number I have for and I left three messages without a return call. I also sent doesn't want to talk to me.

(b) (6), (b) (7)(C)

Sedgwick Claims Management Services, Inc.

Phone: (b) (6), (b) (7)(C) Fax: 215-231-3800

E-mail: (b) (6), (b) (7)(C)@sedgwickcms.com

From (b) (6), (b) (7)(C) mailte(b) (6), (b) (7)(C) opseq.com

Sent: Tuesday, July 08, 2014 3:58 PM

To:(b) (6), (b) (7)(C)

Cc: HR Medical

Subject: RE: Claim (b) (6), (b) (7)(C) - Date of Loss: (0)(6)(0)(7)(2014 - WC

(b) (6), (b) (7)(C)

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**PSEG Services Corporation** 

80 Park Plaza T2, Newark, NJ 07102

Telephone (b) (6), (b) (7)(C)- Fax 973-642-0760

From: (b) (6), (b) (7)(C) [mailto(b) (6), (b) (7)(C) @sedqwickcms.com]

Sent: Tuesday, July 08, 2014 1:37 PM

To:(b) (6), (b) (7)(C)

Cc: HR Medical

Subject: Claim (b) (6), (b) (7)(C) - Date of Loss: (b)(6,0)(7)/2014 - WC

Importance: High

I have been unable to make contact with this employee via phone or mail.

(b) (6), (b) (7)(C)

Sedgwick Claims Management Services, Inc.

Phone: (b) (6), (b) (7)(C)

Fax: 215-231-3800

E-mail: @sedgwickcms.com

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Sedgwick's messaging system has detected that you, as the email recipient, use an email system that supports and enables Transport Layer Security (TLS) email encryption. This message and its contents were transmitted securely to this recipient's email gateway via industry-standard TLS encryption.

The information contained in this e-mail, including any attachment(s), is intended solely for use by the named addressee(s). If you are not the intended recipient, or a person designated as responsible for delivering such messages to the intended recipient, you are not authorized to disclose, copy, distribute or retain this message, in whole or in part, without written authorization from PSEG. This e-mail may contain proprietary, confidential or privileged information. If you have received this message in error, please notify the sender immediately. This notice is included in all e-mail messages leaving PSEG. Thank you for your cooperation.

Sedgwick's messaging system has detected that you, as the email recipient, use an email system that supports and enables Transport Layer Security (TLS) email encryption. This message and its contents were transmitted securely to this recipient's email gateway via industry-standard TLS encryption.

(b) (6), (b) (7)(C)

Sent:

Friday, October 10, 2014 9:41 AM

To:

(b) (6), (b) (7)(C)

Subject

RE: PSEG ER Matter (1) (5) (6) (6) (7) (7)

Yes. I am looking for a conference room now. The numbers have been changed, so trying to determine the appropriate room to reserve

From:(b) (6), (b) (7)(C)

Sent: Friday, October 10, 2014 9:40 AM

To:(b) (6), (b) (7)(C)

Subject: RE: PSEG ER Matter

Is there somewhere on 10 we can meet for this?

-Original Appointment-

From (b) (6), (b) (7)(C)

Sent: Friday, October 10, 2014 8:35 AM

To:(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: PSEG ER Matter

When: Friday, October 10, 2014 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where:(b) (6), (b) (7)(C); Access Code (6) (8), (b) (7)(C)

### Good Morning-

- In the last two days we have received the following:

  One Integrity Line Call alleging that (D)(G), (D) (7)(C) Inappropriate physical contact and harassing behavior
  - One phone call from (b) (6), (b) (7)(C) to the Employee Relations Hotline alleging that is being subjected to continue harassment and discrimination

This call is to discuss next steps and answer (b) (6), (b) (7)(C) questions "What is management's view of this employee? Is a potential threat to the workplace?"

(b) (6), (b) (7)(C)

Sent:

Friday, October 10, 2014 11:38 AM

To:

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject

**RE: Fact Findings** 

Will do

From: (b) (6), (b) (7)(C)

Sent: Friday, October 10, 2014 10:43 AM

To:(b) (6), (b) (7)(C)

Cc(b) (6), (b) (7)(C)

Subject: Fact Findings



We had a follow-up discussion with proper documentation in case this leads to discharge since will likely claim discrimination and sue the Company. Ask open ended questions at first to get proper documentation and sue the go into more detail regarding the physical contact. If you have any questions let us know.

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

PSEG Services Corporation 80 Park Plaza 10th Floor

Phone: (b) (6), (b) (7)(C)

Subject

Location:

(b) (6), (b) (7)(C) Access: (b) (6), (b) (7)(C)

Start

Fri 10/10/2014 3:00 PM

End:

Fri 10/10/2014 3:30 PM

Recurrence:

(none)

Meeting Status:

Accepted

Organizer:

(b) (6), (b) (7)(C)

Required Attendees:

Incardone, Justin B; (b) (0), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) From: Friday, October 10, 2014 3:49 PM Sent: (b) (6), (b) (7)(C); (b) (6), (b) (7)(C) To: **RE: Audubon Gas** Subject All, (b) (6). (b) (7)(C) suspension is complete and is off of the property. Thank you for your assistance today. I'll forward my notes over the weekend. Thank you, (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Gas Distribution **Southern Region** (b) (6), (b) (7)(C) (c) (b) (6), (b) (7)(C) -Original Message-From: (b) (6), (b) (7)(C) Sent: Friday, October 10, 2014 11:14 AM To: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Cc:(b) (6), (b) (7)(C) Subject: Re: Audubon Gas I spoke to (10) (10) is heading down. Thank you. Thank you, Sent using BlackBerry Original Message -From: (b) (6), (b) (7)(C) Sent: Friday, October 10, 2014 10:58 AM To: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Cc:(b) (6), (b) (7)(C) Subject: RE: Audubon Gas

1

I spoke to s



----Original Message----From:(b) (6), (b) (7)(C)

Sent: Friday, October 10, 2014 10:25 AM

To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Audubon Gas



We are in need of Corporate Security to attend a Fact Finding in Audubon Gas today. We would like someone there ASAP to attend the Fact Finding meetings with (b) (6), (b) (7)(e) Can you let us know if you are able to accommodate.

Thanks



(b) (6), (b) (7)(C)

Sent

Saturday, October 11, 2014 10:15 AM

To:

(b) (6), (b) (7)(C)

Subject

Timeline and FF Minutes from (b) (6), (b) (7)(C)

**Attachments:** 

(b) (6), (b) (7)(C) Since 2nd Level.doc; (b) (6), (b) (7)(C) FF 10 10 14.doc; (c) (6), (b) (7)(C)



Here are the timelines from yesterday.

**Thanks** 

(b) (6), (b) (7)(C)

Audubon Gas Distribution
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

# REDACTED

ask a question. (asked "why is (aske

7:45AM - 8:00AM - Conducted FF with (b) (6), (b) (7)(C) - See FF minutes 8:00AM - 9:12AM - Conducted FF with (b) (6), (b) (7)(C) - See FF minutes

10:00AM -10:20AM - Consensus call hosted by (b) (6), (b) (7)(C)

In the last two days we have received the following:

- One Integrity Line Call alleging that (b) (6), (b) (7)(C) inappropriate physical contact and harassing behavior
- One phone call from (b) (6), (b) (7)(C) to the Employee Relations

  Hotline alleging that is being subjected to continue harassment and discrimination

This call is to discuss next steps and answer (b) (6), (b) (7)(C) questions "What is management's view of this employee? Is a potential threat to the workplace?"

Outcome: To conduct a second round of fact findings to determine if witnessed the physical altercation.

1:30PM - (b) (6), (b) (7)(C) contact (b) (6), (b) (7)(C) and let outcome of the FF with (b) (6), (b) (7)(C)

3:00PM - Second consensus call

Outcome: Immediate Suspension - collect ID card, keys, personal belongings. instructs not to come back on Company property, not to visit PS jobsite, not to go to any employees residences.

# MEETING OR PERSONNEL REPORT

NAME OF EMPLO (b) (6), (b) (7)(C)	YEE	JOB NOMENCLATURE (b) (6), (b) (7)(C)	FILE
LOCATION	DATE	TIME	TIME
udubon	(b) (6), (b) (7)(-2014	FROM 7:45 AM	TO 8:00AM
UBJECT OR PUR			
act Finding -	recording conversations	ATTENDING AND DETAILS	
b) (6), (b) (7)(C)			
		ts around the allegation that (b) (6), (b)	(7)(C) may be recording
Tall and all and		(0) (7) (1)	
	the incident on Tuesday	s, I started to write off the leak for v	where we were working
		s when said to me "I don't m	
		all the readings are zero and the are	
		lon't mean any disrespect; but the n	
		I said, "no I transferred that job to	
subject;			
		Then said "well you're my (b)	(6), (b) (7)(C) right"? I said
"yes I am, but	the incident is over and we	should not talk about it anymore".	
(b) (7)(C)	10		
Then what hap			allina and Manufacture
		oout standing on top of the hole, sm answer any more of	
		cold (b) (6), (b) (7)(c) to go to the next job,	
Just Rept It	up, over man over, rhen r	to go to the heat job,	and I turned on the radio.
You were all it	n the same truck correct?		
Yes	200200000000000000000000000000000000000		
Do you have a	nything to add?		DIST.
		recording our conversations. I think	put it under a pile of
vests and tuck	ted it in the crack of the sea	τ.	
Did you ever s	ee it out in the open?		
	ning put it near the shifte	r by the computer stand.	
Did it look it v	vas on record?		
I'm not sure.			
Association of the O			
Anything else?	e record that I do not feel s	(b) (b) (7)(c)	(0)(5)
the final and the second of th		afe with whenever it is on making the safety of my crew and the s	
		s capable of Because of this	
hostile work en	nvironment. I scared because	keeps mentioning my name in	incident after incident.
	, and pass it up the line.		
REPORTED OR RECOR	DED BY	DATE	
b) (8), (b) (7)(C)		®(6), Ø(L2014	
REFERRED TO		DATE	

(b) (6), (b) (7)(C)	 <sup>(b) (6), (b)</sup> 2014	-

(b) (6), (b) (7)(C)

Sent

Saturday, October 11, 2014 10:19 AM

To:

(b) (6), (b) (7)(C)

Subject

Re: Timeline and FF Minutes from (b) (6), (b) (7)(C)

Thx. I will add my two and send off to IR. Prob tomorrow night.

Thank you,

Sent using BlackBerry

From: (b) (6), (b) (7)(C)

Sent: Saturday, October 11, 2014 10:14 AM

To:(b) (6), (b) (7)(C)
Subject (b) (6), (b) (7)(C)
Timeline and FF Minutes from (b) (6), (b) (7)(C)

Here are the timelines from yesterday.

**Thanks** 

(b) (6), (b) (7)(C)

**Audubon Gas Distribution** 

Office (b) (6), (b) (7)(C) Cell (b) (6), (b) (7)(C)

From:	(b) (6), (b) (7)(C)
Sent:	Monday, October 13, 2014 11:23 AM
To:	(b) (6), (b) (7)(C)
Cc:	(b) (6), (b) (7)(C)
Subject:	FW. O. O. O. O. C. Grievances
Attachments:	(b) (6), (b) (7)(C)
From: (b) (6), (b) (7)(0)  Sent: Monday, October  To: (b) (6), (b) (7)(C)  Cc: (b) (6), (b) (7)(C)  Subject: R=	13, 2014 10:38 AM evances
Corrected	
Thanks	
From (b) (6), (b) (7)(C) Sent: Monday, October To: (b) (6), (b) (7)(C) Subject: RE	13, 2014 9:42 AM
Management has review appropriate.	wed the facts surrounding the suspension of (b) (6), (b) (7)(C) and determined the suspension to be
While there has been	etc
On 14(b) (6), (b) (7)	C)r was given a direct order by Supervision as to give job assignment. As such, there was no oyee.
While there has been	etc
Thank you,	
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Gas I Southern Region (O)(b) (6), (b) (7)(C) (C)(b) (6), (b) (7)(C)	Distribution

From (b) (6), (b) (7)(C)

Sent: Monday, October 13, 2014 8:24 AM

To:(b) (6), (b) (7)(C)
Cc:(b) (6), (b) (7)(C)
Subject: RE: (b) (6), (b) (7)
Grievances

Here are the assigned numbers:

(b) (6), (b) (7)(C) - Unfair suspension of (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) Harassment of employee (b) (6), (b) (7)(C) on Tuesday, (c) (c) (c) (7)(C)

Thanks

From: (b) (6), (b) (7)(C)

Sent: Monday, October 13, 2014 8:01 AM

To:(b) (6), (b) (7)(C)
Cc:(b) (6), (b) (7)(C)
Subject: (b) (6), (b) (7)(C)
Grievances

Here are two grievances we received this morning. Please provide me numbers.

Thanks

(b) (6), (b) (7)(C)

(6), (b) (7)(C)

Audubon Gas Distribution

Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

# Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106





(b) (6), (b) (7)(C)

Audubon Gas Distribution

FIRST STEP GRIEVANCE ANSWER (b) (6), (b) (7)(C)
ALLEDGED VIOLATION OF PREAMBLE, ARTICLES I, II, VI & OTHER
ARTICLES NOT CHECKED
UNFAIR SUSPENSION OF (b) (6), (b) (7)(C).

Dear (b) (6), (b) (7)(C)

UNION SUBMISSION

See attached Grievance dated (b) (6). (b) (7)(C) 2014.

## COMPANY REPLY

Management has reviewed the facts surrounding the suspension of (b) (6), (b) (7)(C) and determined the suspension to be appropriate.

While there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Gas Distribution Southern Region

Cc: Manager - Processes, Operations and Resources

## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6), (b) (7)(C) 2014

(b) (6), (b) (7)(C)

Audubon Gas Distribution

FIRST STEP GRIEVANCE ANSWER(b) (6). (b) (7)(C)
ALLEDGED VIOLATION OF PREAMBLE, ARTICLES I, II, & OTHER
ARTICLES NOT CHECKED
HARASSEMENT OF EMPLOYEE (b) (6), (b) (7)(C) ON TUESDAY, (6)(6)(7)(G) 2014

Dear (b) (6), (b) (7)(C)

UNION SUBMISSION

See attached Grievance dated (b) (6), (b) (7)(C), 2014.

## COMPANY REPLY

On Wednesday [14](b) (6), (b) (7)(C) was given a direct order by Supervision as to job assignment. As such, there was no harassment of the employee.

While there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C); — Gas Distribution Southern Region

Cc: Manager - Processes, Operations and Resources

From: (b) (6), (b) (7)(C)

Sent: Monday, October 20, 2014 7:55 AM

To: (b) (6), (b) (7)(C)
Cc (b) (6), (b) (7)(C)

Subject: 2nd Step Grievances - (0)(6)(6)(7)(7)

Attachments: SCAN8340.PDF

(b) (6), (b) (7)(C)

Here are two second step grievances I received this morning for (b) (6), (b) (7)(C)

Thanks

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

**Audubon Gas Distribution** 

Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)



## UNITED ASSOCIATION

of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry of the United States and Canada

William P. Hite General President

Patrick R. Perno General Secretary-Treasurer

Stephen F. Kelly Assistant General President

Founded 1889

**UA Local Union:** 

855

261 East Main Street

Somerville, NJ 08876-3008

(b) (6), (b) (7)(C)

Letters should be confined to one subject

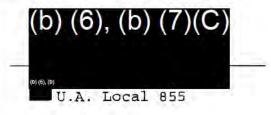
Subject

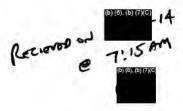
Article IX (a)

Request for 2nd Step Meeting

MANAGER - OPERATIONS  Location: AUDUBUR	
The Union requests a Second Step Meeting to be held concerning following grievance (s):  (b) (6), (b) (7)(C)	g the

Signed,







## UNITED ASSOCIATION

of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry of the United States and Canada

William P. Hite General President

Patrick R. Perno General Secretary-Treasurer

Stephen F. Kelly Anistant General President

Founded 1889

Letters should be confined to one subject

UA Local Union: 855

Subject:

Article IX (a) Request for 2<sup>nd</sup> Step Meeting

261 East Main Street Somerville, NJ 08876-3008

> 2014 date

MANAGER - OPERATIONS  Location: ACDCBON					
The Union requests a Second Step following grievance (s):  (b) (6), (b) (7)(C)	Meeting	to be	held	concerning	the
	-				
	_				

Signed,

(b) (6), (b) (7)(C)

Recipio e 7:15

(b) (6), (b) (7)(C)

Sent:

Wednesday, October 22, 2014 2:08 PM

To:

(b) (6), (b) (7)(C)

Subject

RE: PSEG ER Matter-Confidential

#### Thanks

From (b) (6), (b) (7)(C)

Sent: Wednesday, October 22, 2014 2:08 PM

To:(b) (6), (b) (7)(C)
Subject: RE: PSEG ER Matter-Confidential

No, (0) (6) (0) (7)(C) Suspensions are always verbal. No letter is given.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) - Labor Relations

**PSEG Services Corporation** 80 Park Plaza, T-10 Newark, NJ 07102

(P) (b) (6), (b) (7)(C)

(C) (b) (6), (b) (7)(C)

From (b) (6), (b) (7)(C)

Sent: Wednesday, October 22, 2014 2:07 PM

(b) (6), (b) (7)(C) Subject: PSEG ER Matter-Confidential

### (b) (6), (b) (7)(C)

Do you know if a suspension letter was given or mailed to (b) (6), (b) (7)(C)

# (b) (6), (b) (7)(C)

**PSEG Services Corporation** (b) (6), (b) (7)(C) (Office) (973) 733-3553 (Fax)

(b) (6), (b) (7)(C) @pseg.com

(b) (6), (b) (7)(C)

Sent

Thursday, November 13, 2014 10:06 AM

To:

(b) (6), (b) (7)(C)

Subject:

Re: Investigation Report - (b) (6), (b) (7)(C) 14)

Send me a draft next time before sending out to the masses.

# (b) (6), (b) (7)(C)

PSE&G

On Nov 13, 2014, at 10:03 AM, (b) (6), (b) (7)(C)

@pseg.com> wrote:

Per your request and our conversation – Investigation report from 14 attached. Supporting documentation also attached as noted in the report. Please let me know if you need anything further from me at this time.

Thank you,

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C) - Gas Distribution Southern Region (O(b) (6), (b) (7)(C) (C)(b) (6), (b) (7)(C)

<Investigation Report - (b) (6), (b) (7)(C) -14.doc>
(b) (6), (b) (7)(C) FF (b) (6), (b) (7)(C) 14.doc>
(b) (6), (b) (7)(C) FF (b) (6), (b) (7)(C) 14 (b) (6), (b) (7)(C) FF (b) (6), (b) (7)(C) FF (b) (6), (b) (7)(C) FF (b) (6), (b) (7)(C) Susp (b) (6), (b) (7)(C) Susp (b) (6), (b) (7)(C) Susp (c) (6), (b) (6), (b) (7)(C) Susp (c) (6), (b) (6), (b) (7)(C) Susp (c) (6), (b) (



# Investigation Report

Gas Distribution -Audubon Gas

TO:

General Ethics and Compliance Counsel (H.J. Mahoney)

ALLEGATION:

(b) (6), (b) (7)(C) - Physical Contact with Employee

ORGANIZATION:

Gas Distribution Field Construction - Audubon Gas

DATE:

(6), (b) (7)(c/1/

CASE NO.

#### EXECUTIVE SUMMARY

On [16, 10, 10] (b) (6), (b) (7)(C) c, Audubon Gas, reported to Supervision that [0, 10, 10] (b) (6), (b) (7)(C) c, Audubon Gas, had made unwanted physical contact with [0, 10, 10] (14. An investigation was held on completion of the investigation it was concluded that the allegations were substantiated and complete to the investigation it was concluded that the allegations were substantiated and complete to the conclusion that [0, 10, 10, 10] (14. Conclusion) made unwanted physical contact with [0, 10, 10, 10, 10] (15. Conclusion) and the level of discipline that (b) (6), (b) (7)(C) is now on, discharge is recommended.

#### STATEMENT OF ALLEGATION

On [b] (b) (6), (b) (7)(C) was holding a fact finding meeting with (b) (6), (b) (7)(C) to ascertain information as to conversations that were held on [b] (6), (b) (7)(C) that on (b) (6), (b) (7)(C) that on (b) (6), (b) (7)(C) that on (c) (6), (b) (7)(C) that on (c) (6), (c) (7)(C)

#### BACKGROUND



#### OBJECTIVE AND SCOPE OF INVESTIGATION

Fact Finding Minutes from 100 100 100 114 are attached -

- (b) (6), (b) (7)(C) Fact finding with (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C) Fact finding with (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C): Fact finding with (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C) Fact finding with (b) (6), (b) (7)(C)

## STATEMENT OF FACTS

### STATEMENT OF CONCLUSIONS

(b) (6), (b) (7)(C) stated that (b) (6), (b) (7)(C) made unwanted physical contact with investigation by (b) (6), (b) (7)(C), it is concluded that (b) (6), (b) (7)(C) did make unwanted physical contact with (b) (6), (b) (7)(C)



### RECOMMENDATIONS FOR CORRECTIVE ACTIONS

(b) (6), (b) (7)(C) - Meeting report from (6) (6) (7)(6) 14 suspending (b) (6), (b) (7)(C) is attached.

## DISCIPLINARY ACTION

Due to the conclusion that (b) (6), (b) (7)(C) made unwanted physical contact with (b) (6), (b) (7)(C) on (14) and the level of discipline that (b) (6), (b) (7)(C) is now on, (b) (6), (b) (7)(C) is recommended.

Lead Investigator:(b) (6), (b) (7)(C)

Approved By:

Signature

Signature

Name

Name

Title

Title



## UNITED ASSOCIATION

of Johnsyman and Apprentices of the Edinality and Tipe Philip Industry of the United States and Carach William P. Hite General Providen

Formick L. Ponts Grean Secretary Treatment

Stephen F. Kally Admin Galleni freador

Founded 1889

UA Leed Union 855

261 Eart Main Street. Somerville, NJ 08875-3008

Lecture should be condition to one subject

Subject

Article TX Orievance

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

The Company has violated our Agreement following Articles:	by its actions concerning the
Preamble I Representation and Recognition II Union-Company Relationship III Hours of Work, Overtime & Holidays IV Seniority V Miscellaneous Working Conditions VI Wages VII Vacations - Leave of Absence VIII Implayee Benefits Vother Articles Not Checked	IX Grisvance-Arbitration  X Outside Contractors  XI Conclusion  Schedule A''  Schedule B''  Schedule C''  Schedule C''  Schedule C''
Comments: DOCKENG PAY + HARA	SSMent DP
and the second of the second o	

(Lecreson of 10 (0) (0) (0) (1)

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6), (b) (7)(C) 2013

(b) (6), (b) (7)(C)

Local # 855, A.F.L. Audubon Gas Distribution & Appliance Service

FIRST STEP CRIEVANCE ANSWER (b) (6), (b) (7)(C)
ALLEDGED VIOLATION OF PREAMBLE, ARTICLES I, II, III, VI,
& OTHER ARTICLES NOT CHECKED
DOCKING PAY & HARASSMENT OF EMPLOYEE

Dear (b) (6), (b) (7)(C)

UNION SUBMISSION

See attached Grievance dated (b) (6), (b) (7)(C), 2013.

COMPANY REPLY

On (b) (6), (b) (7)(C), 2013, (b) (6), (b) (7)(C) arrived late to work and was docked for the appropriate time.

While there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C); – Gas Distribution Southern Region

Ce: Manager - Processes, Operations and Resources



## UNITED ASSOCIATION

of Journeymen and Apprentites of the Blumbling and Tipe String Industry of the United States and Centeda.

Walter, F. Hore Gowers Produces

Pariet M. Peros Carrent Seastle of Prozenies

orpica F Kely Arama Govern Produce

Francisco 1889

LA Local Union;

261 Enst Main Street Somerville, NJ 08876-3038

Letural should he confined to one subject

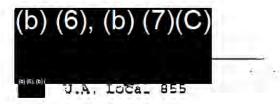
Subject.

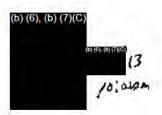
Esqueet for  $S_{n\alpha}$  Step Meeting

(b) (6), (b) (7)(C	2013	<b>4</b> 0111	¥	-a -a &	
1215	-				

MANAGER - OPERATIONS Recation: Augustus		
The Union requests a Second Step following scievance (s):  (b) (6), (b) (7)(C)	Meeting to be ha	ald concerning the
	**	₩ 5 40 - 0 <del>₩ 60</del>
······································		
10 10 10 10 10 10 10 10 10 10 10 10 10 1		41 11 11
( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	****	
	<b>4</b> (6)	
	** ***********************************	
The state of the s	39	
	1	

Signed,





#### Public Service Electric & Gas Company 300 Connecticut Drive, Butlington NJ 08016



(b) (6), (b) (7)(C) 2013

(b) (6), (b) (7)(C) (10), (10)

(b) (6), (b) (7)(C)

GRIEVANCE:

Docking Pay and Harassment

(b) (6), (b) (7)(C)

Below is the company's response for the above mentioned grievance discussed during the meeting held on (b) (6), (b) (7)(C) 2013.

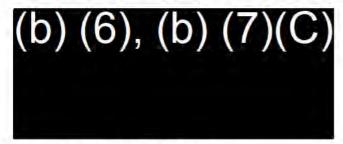
## Sulmission of the Union

Union contends that the pay docked on (0) (6), (b) (7)(c), 2013 for (b) (6), (b) (7)(c) was inappropriate.

### Company Reply

Management has reviewed the case including the points discussed at the second step grievance meeting and concluded that the pay treatment is consistent with Company policy. Furthermore, a review of this matter reveals no evidence of harassment.

Since there has been no violation of the agreement; I trust this will resolve the grievance.



CC: Division Manager District Manager

File



## UNITED ASSOCIATION

of Journey, son and Apprentices of the Planting and Pipe Fields Industry of the Jaine' States and Calanda

States and Council Supering Communication Council Supering Communication Council Supering Communication Council Supering Communication Council Supering Council

Founded 1889

UA Local Union:

855

Leaters should be confined to one subject

Sabject:

Anticle IX (d) Discipline or Discharge Grievance 261 East Main Street Somerville, NJ 08875-3003

William P Hite

General President

Prairy R. Ferno

Asideta Grond Profibet



(b) (6), (b) (7)(C)

MANAGER - OPERATIONS

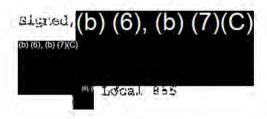
LOCATION: AUDUBON

The Union requests a Second Step Meeting be held concerning the COISCIPLINE or (DISCHARGE) of

(b) (6), (b) (7)(C)

Pursuant to rights enunciated by the N.L.R.3. and various courts of competent jurisdiction, Local 855 hereby demands that the Company make available to the Division Chairperson and/or designee, the entire Personnel File of the grievant on or before the date of the Second Step Meeting.

RECIENDS OF AM





(b) (6), (b) (7)(C), 2013

(b) (6), (b) (7)(C) LA Local 855 Audubon District

(b) (6), (b) (7)(C):

GRIEVANCE:

Discipline of (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Below is the company's response for the above mentioned gricvance discussed during the meeting held on (b) (6), (b) (7)(C), 2013.

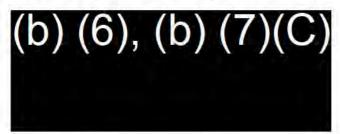
## Submission of the Union

The Union contends that the Company violated the CBA by disciplining(b) (6), (b) (7)(C)

## Company Reply

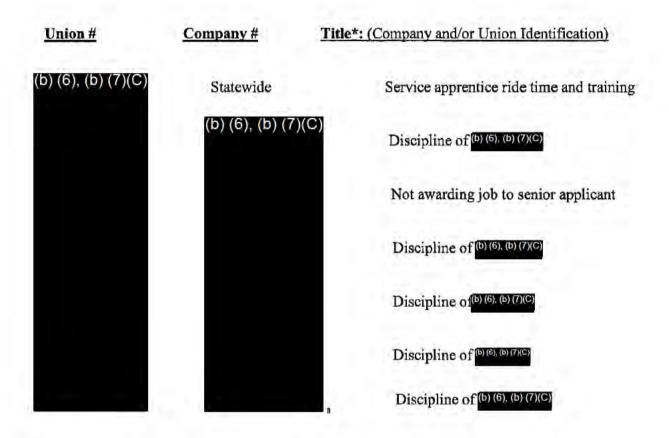
Management has reviewed the case including the points discussed at the second step grievance meeting and concluded the discipline was issued for just cause.

Since there has been no violation of the agreement; I trust this will resolve the griovance,



CC: Division Manager District Manager File

Request: 2<sup>nd</sup> Steps to 3<sup>rd</sup> Grievance Committee Mtg. Local 855



<sup>\*</sup>NOTE: The titles are not necessarily in conjunction with the grievance's description. It is solely for the purpose of reference by either the Company or the Union.

## PSEG Services Corporation Human Resources – Labor Relations 80 Park Plaza, T10, Newark, N.J. 07102



## (b) (6), (b) (7)(C) 2014

Public Utility Construction and Gas Appliance Workers UA Local 855 261 East Main Street Somerville, N.J. 08876-3008

## (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Discipline of (b) (6), (b) (7)(C)

Audubon

This confirms discussion of the above at a meeting held in Edison on (b) (6), (b) (7)(C), 2014 and (b) (6), (b) (7)(C) 2014.

## Union Submission:

The Union contends that the Company violated the agreement by disciplining (b) (6), (b) (7)(C).

## Company Reply:

(b) (6), (b) (7)(C) was issued an Oral Reminder on (b) (6), (b) (7)(C), 2013 due to misconduct.

A review of this matter determines the action taken by the Company was appropriate and not in violation of the Agreement. Accordingly, our decision is affirmed.

(b) (6), (b) (7)(C)



of Indices much and Apprendices of the Managing and Pipa Foring Lectory of the Union discounted Capada White Fife

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Stephen 7 Bully Astrona General Frenchis

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United Union:

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261 East Main Screen Somerville, NJ 05875-1903

(b) (6), (b) (7)(C)

Article IX drievance

(b) (6), (b) (7)(C)

LOCATION AUDUBON

The Company has violated our Agreement by its actions concerning the following Articles:

rottowing Artiferen:	
Preamble  I Representation and Recognizion  II Priori-Company Relationship  III Hours of Work. Overcime & Holidays  IV Seniority  V Miscellandocs Working Conditions  VI Peges  VII Vacations - Heave of Absence  VIII Imployed Farafits	TX Orievands-Arbitration  X Outside Contractors  XI Conclusion  Schedule 'A'  Schedule 'E'  Schedule 'C'  Schedule 'T
Comments: Sus Per Same or (b) (6	), (b) (7)(C)
etermina set to general production of the contraction of the contracti	
	Y 3100

The Union requests all contractually provided for remaines or any other remady necessary to correct this violation.



5igned. (b) (6), (b) (7)(C)

Zaviov.Antiki-1

## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6), (b) (7)(C), 2013

## (b) (6), (b) (7)(C)

Local #855, A.F.L. Audubon Gas Distribution & Appliance Service

FIRST STEP GRIEVANCE ANSWER (b) (6). (b) (7)(C)
ALLEDGED VIOLATION OF PREAMBLE, ARTICLES II, V, VI,
& OTHER ARTICLES NOT CHECKED
SUSPENSION OF (b) (6), (b) (7)(C)

## (b) (6), (b) (7)(C)

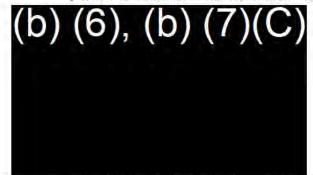
## UNION SUBMISSION

See attached Grisvance dated (b) (6), (b) (7)(C), 2013.

## COMPANY REPLY

The Employee was required to undergo a fitness for duty examination and was suspended consistent with Company policy.

While there has been no violation of the agreement, I trust this will resolve the grievance.



Cc: Manager - Processes, Operations and Resources



of Journeymen and Apparenties of the Prembleg and Prev Flering Industry of the United States and Cambria

William P. Hos Grand Present

Parici R Petra General Pasistancy Programs

Sugar F. Kelly Agents Graced Problem

Founded 1889

UA Local Union:

855

261 East Main Street Somerville, NJ 00876-3008

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Subject.

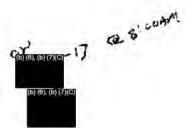
Article TX (a)

Request for 2" Step Meeting

(b) (6), (b) (7)(C) はたじは

The Union requests a Socond St	ep Maeting to	be held concerning the
b) (6), (b) (7)(C)		
\$ 400 days		American American
	1 WAR 1	
	_	

Signed (b) (6), (b) (7)(C)



ACTO ANIX (A)-4



(b) (6), (b) (7)(C), 2013

Mr. Hector Morales Chair, UA Local 855 Audubon District

Mr. Hector Morales:

GRIEVANCE:

Suspension of (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Below is the company's response for the above mentioned grievance discussed during the meeting held on (b) (6), (b) (7)(C), 2013.

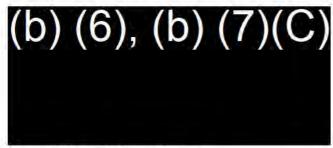
## Submission of the Union

The Union contends that the Company violated the CBA by the suspension of (b) (6), (b) (7)(C)

## Company Reply

Management has reviewed the case including the points discussed at the second step griovance meeting and concluded it was for just cause.

Since there has been no violation of the agreement; I trust this will resolve the grievance.



CC: Division Manager District Manager File



of frume; men and Apprendess of the Plumming and Pipe Firming industriol the United States and Canada

Waltern P Fire General Premiers

Patrick R. Pern-General Secretary Treasure

Stephen F Rell America General Preparer

founded 1889

Letters should be confined to

one subject

UA Local Union:

Subject:

Article IX Grievance

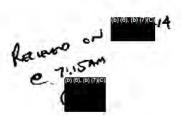
(b) (6) (b) (7)(C)

261 East Main Street

Somerville, NJ 08876-3008

The Company has violated our Agreement following Articles:	by its actions concerning the
Preamble Representation and Recognition II Union-Company Relationship III Hours of Work, Overtime & Holidays IV Seniority V Miscellaneous Working Conditions VI Wages VII Vacations - Leave of Absence VIII Employee Benefits	IX Grievance-Arbitration X Outside Contractors XI Conclusion Schedule "A'' Schedule "B'' Schedule "C'' Schedule "D''
Comments: Harassement of employee  (b) (6), (b) (7)(0)  2014 Tuesday.	(b) (6), (b) (7)(C)

The Union requests all contractually provided for remedies or any other remedy necessary to correct this violation.



Signed, (6), (b) (7)(C)

## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6) (b) (7)(c) 2014

(b) (6), (b) (7)(C)

Local # 855, A.F.L. Audubon Gas Distribution

FIRST STEP GRIEVANCE ANSWER (b) (6), (b) (7)(C)
ALLEDGED VIOLATION OF PREAMBLE, ARTICLES I, II, & OTHER
ARTICLES NOT CHECKED
HARASSEMENT OF EMPLOYEE (b) (6), (b) (7)(C) ON TUESDAY, (c) (6), (d) (7)(C)

Dear (b) (6), (b) (7)(C)

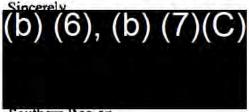
## UNION SUBMISSION

See attached Grievance dated (b) (6), (b) (7)(C) 2014.

## COMPANY REPLY

On Wednesday [14, [b) (6), (b) (7)(C) was given a direct order by Supervision as to job assignment. As such, there was no harassment of the employee.

While there has been no violation of the agreement, I trust this will resolve the grievance.



Southern Region

Cc: Manager - Processes, Operations and Resources



of Journeymen and Apprendees of the Plumeing and Pipe Fitting Industry of the United States and Canada

William P. Hate General Prenden:

Patrick R. Perno General Secretary Test ween

Stephen F Kelly Assumer General Prendent

tounded 1889

UA Local Union:

261 East Main Street Somerville, NJ 08876-3008

Letters should be confined to one subject

Subject

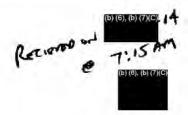
Article IX (a) Request for 2<sup>nd</sup> Step Meeting

(b) (6), (b) (7)(C)

MANAGER - OPERATIONS  Location: HUDUBON	
	Meeting to be held concerning the

Signed,

(b) (6), (b) (7)(C)





of Josuphymen and Auptentions of the Physician and Pile Litting Industry of the United States and Can. 1)

William P. Lft. Gretto President

Patrick R. Perus Serien/Stersong/Lungder

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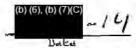
UA Local Union:

Leuren should he sperimed to pre spijert

Subject

Article TX (d) Discipline or Discharge drievance

261 East Main Street Somerville, NJ 03876-3008



(b) (6), (b) (7)(C)

MANAGER - OFERATIONS

LOCATION:

The Union regrests a Second Step Meeting be held concerning the (DISCIPLINE) or (DISCHARGE) of

Pursuant to rights enunciated by the M.L.R.R. and various courts of competent jurisdiction, Loual 855 hereby domainds that the Company rake available to the Division Chairperson and/or designee, the amtire Personnel File of the grievant on or before the date of the Second Step Meeting.

signal (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

a Gry Dividational



(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
(ii) (iii) (7)(C)
(iii) (iii) (7)(C)

(b) (6), (b) (7)(C)

GRIEVANCE:

Discipline of (b) (6), (b) (7)(C)

Below is the company's response for the above mentioned griovance discussed during the meeting held on (b) (6), (b) (7)(c) 2014.

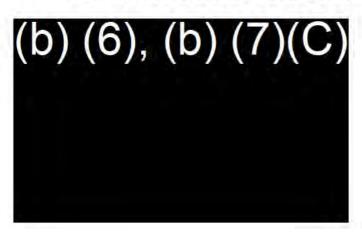
## Submission of the Union

The Union contends that the Company violated the CBA by disciplining (b) (6), (b) (7)(C)

## Company Reply

Management has reviewed the case including the points discussed at the second step grievance meeting and concluded the discipline was issued for just cause.

Since there has been no violation of the agreement; I trust this will resolve the grievance.



## Supplied Sup

## UNITED ASSOCIATION

of journeymen and Apprentices of the Finishing and Pipe Firting Industry of the United States and Consider William 7. His. General Preferen

Patrick P., Perso Consul Suraming (gas yer

Stephen F. Keln Actions Control Problem

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Tierters should be confined to one subject UA Less! Union:

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Subject.

Article IX (d) Discipline or Discharge Grievance 261 Bast Main Street Somerville, NJ 08876-3008



YANAGER - OPERATIONS

GOCATION: HUDUBON

The Union requests a Second Step Meeting be held concerning the (DISCIPLINE) or (DISCHARGE) of

(b) (6), (b) (7)(C)

Purroant to rights enunciated by the N.L.P.B. and various courts of competent jurisdiction, Losal 955 bereby demands that the Company make available to the Division Chairperson and/or designee, the entire Personnel File of the grievant on or before the data of the Second Step Meeting.

Percent on 8:30 AM

Signed, (b) (6), (b) (7)(C)\* (b) (6), (b) (7)(C)\*

## Public Service Electric & Gas Company 300 Connecticut Drive, Burlington NJ 08016



(b) (6), (b) (7)(C) 2014

(b) (6), (b) (7)(C)

(b) (B) (C) (T)(C)

UA Local 855

Audubon District

Mr. (b) (6), (b) (7)(C)

GRIEVANCE:

Discipline of (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Below is the company's response for the above mentioned grievance discussed during the meeting held on (b) (6), (b) (7)(C) 2014.

## Submission of the Union

The Union contends that the Company violated the agreement by disciplining (b) (6), (b) (7)(C)

## Company Reply

Management has reviewed the case including the points discussed at the second step grievance meeting and concluded that the discipline was issued for just cause.

Since there has been no violation of the agreement; I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C)

CC: Director - Gas Distribution Field Construction

District Manager

File

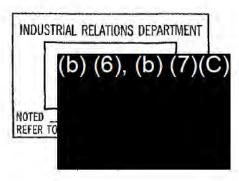
Request: 2<sup>nd</sup> Steps to 3<sup>rd</sup> Grievance Committee Mtg.

Local 855

Union # Company # Title\*: (Company and/or Union Identification)

(b) (6), (b) (7)(C)

Discipline of (b) (6), (b) (7)(C)



\*NOTE: The titles are not necessarily in conjunction with the grievance's description. It is solely for the purpose of reference by either the Company or the Union.

## PSEG Services Corporation Human Resources – Labor Relations 80 Park Plaza, T10, Newark, N.J. 07102



(b) (6), (b) (7)(C), 2014

Public Utility Construction and Gas Appliance Workers UA Local 855 261 East Main Street Somerville, N.J. 08876-3008

Gentlemen:

Gr. (b) (6), (b) (7)(C)
Discipline of (b) (6), (b) (7)(C)
Audubon

This confirms discussion of the above at a meeting held in Edison on (b) (6), (b) (7)(C), 2014.

Union Submission:

The Union contends that the Company violated the agreement by disciplining (b) (6). (b) (7)(C)

Company Reply:

(b) (6), (b) (7)(C) issued a Second Level Written Reminder for failing to follow instructions.

A review of this matter determines the action taken by the Company was appropriate and not in violation of the Agreement. Accordingly, our decision is affirmed.

Patrick Doonan

Labor Relations Manager



of loarneymen and Apprendices of the Planning and Pipe Fitting Industry of the United States and Canada William P. Hate General Breaker

Patrick R. Peter General Secretary Transcrip

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UA Local Union.

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Letters should be contined to one subject

Subject:

Article IX Grievance

Somerville, NJ 08876-3008 (b)(6),(b)(7)(C)

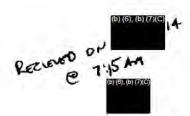
2014

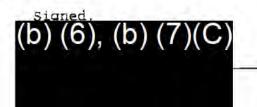
(b) (6), (b) (7)(C)

261 East Main Street

The Company has violated our Agreement ollowing Articles:	by its actions concerning the
Preamble I Representation and Recognition II Union-Company Relationship III Hours of Work, Overtime & Holidays IV Seniority Y Miscellaneous Working Conditions VI Wages VII Vacations - Leave of Absence VIII Employee Benefits Other Articles Not Checked	IX Grievance-Arbitration X Outside Contractors XI Conclusion Schedule "A'' Schedule "B'' Schedule "C'' Schedule "D''
comments: Unfair suspend tion of (b)	(6), (b) (7)(C)

The Union requests all contractually provided for remedies or any other remedy necessary to correct this violation.





## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (d), (b) (7)(c) 2014

(b) (6), (b) (7)(C)

Local # 855, A.F.L. Audubon Gas Distribution

FIRST STEP GRIEVANCE ANSWER (b) (6), (b) (7)(C)
ALLEDGED VIOLATION OF PREAMBLE, ARTICLES I, II, VI & OTHER
ARTICLES NOT CHECKED
UNFAIR SUSPENSION OF (b) (6), (b) (7)(C).

Dear(b) (6), (b) (7)(C)

UNION SUBMISSION

See attached Grievance dated (b) (6), (b) (7)(C) 2014.

## COMPANY REPLY

Management has reviewed the facts surrounding the suspension of (b) (6), (b) (7)(C) and determined the suspension to be appropriate.

While there has been no violation of the agreement, I trust this will resolve the grievance.

Sincerely,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Gas Distribution

Southern Region

Cc: Manager - Processes, Operations and Resources

		;



of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry of the United States and Canada

William P. Hite General President

Patrick R. Perno General Secretary-Tecameter

Stephen F. Kelly Ametant General President

Founded 1889

Letters should be confined to one subject

UA Local Union:

855

Subject:

Article IX (a) Request for 2<sup>nd</sup> Step Meeting

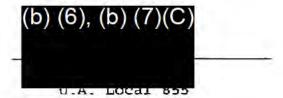
261 East Main Street

Somerville, NJ 08876-3008

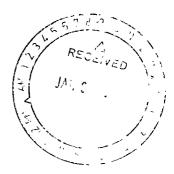
date

ANAGER - OPERA	tions Lipus in						
	requests a Second	Step	Meeting	to be	held	concerning	the
			_				
			=	_	-		

Signed,



private e 7:50





of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry of the United States and Canada William P. Hite General President

Patrick R. Perno General Secretary-Treasurer

Stephen F. Kelly
Ausstant General President

Founded 1889

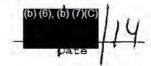
UA Local Union:

855

Letters should be confined to one subject

Subject:

Article IX (d) Discipline or Discharge Grievance 261 East Main Street Somerville, NJ 08876-3008



(b) (6), (b) (7)(C)

MANAGER - OPERATIONS

LOCATION: Audubon

The Union requests a Second Step Meeting be held concerning the (DISCIPLINE) or (DISCHARGE) of

(b) (6), (b) (7)(C)

Pursuant to rights enunciated by the N.L.R.B. and various courts of competent jurisdiction, Local 855 hereby demands that the Company make available to the Division Chairperson and/or designee, the entire Personnel File of the grievant on or before the date of the Second Step Meeting.

CELLENCO 1:40 KM DIOLOGICO

(b) (6), (b) (7)(C)

U.A. LOCAL 855

CHERRY	CROWN Plaza Hotel
NJ	(b) (6), (b) (7)(c) Meeting at 9:00 am
	Discharge & Suspension
	(b) (6), (b) (7)(C)
	(b) (6), (b) $(7)(C)$ (b) $(6)$ , (b) $(7)(C)$
	(b) (6), (b) (7)(C) union Rep
	(b) (6), (b) (7)(C) & Board
	(b) (6), (b) (7)(C) - Manager
	(b) (6), (b) (7)(C) _ UNION REP

\* \* \* \* \* \*

(b) (6), (b) (7)(C) by the name (b) (6), (b) (7)(C) From Unemploymen LONG WITH (b) (6), (b) (7)(C) Representive For PSE4G, department is (b) (6), (b) (7) (b) (6), (b) (7)(C) F (b) (6), (b) (7)(C) 1-836-4 Tape 1 during the 3 way the process of the shape

## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



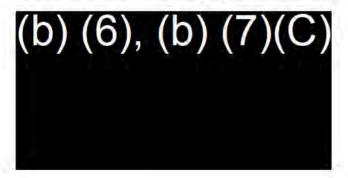
(b) (6), (b) (7)(C), 2014 (b) (6), (b) (7)(C)

Dear (b) (6), (b) (7)(C)

On (b) (6), (b) (7)(c), 2013, you were issued an Oral Reminder for failing to follow instructions. On (b) (6), (b) (7)(c), 2014, you were issued a First Level Written Reminder because you did not properly install an Adams clamp on a gas main. (b) (6), (b) (7)(c), 2014, you were issued a Second Level Written Reminder, again for failing to follow instructions. Each time, you were advised that if any problems arose in your conduct, work performance or availability during the active period of the corrective action, you would be subject to further discipline, up to and including discharge.

Despite these repeated warnings, on (b)(6)(b)(7)(C) 2014, you punched a co-worker and aggressively pulled off a company vehicle for no legitimate reason. To make matters worse, you were not candid in the related investigation. This incident is the latest in a series of incidents which demonstrate that you either refuse or are unable to conduct yourself properly when in the presence of your co-workers.

The Company is committed to maintaining a workplace free of physical altercations, threats, and intimidation. Your actions on (b) (6). (b) (7)(c) seriously impeded the Company's ability to maintain such a workplace. Your employment is terminated effective immediately as a result of your aforementioned actions, your active positive discipline record, and the Company's conclusion that your continued employment would pose a safety risk for its employees and otherwise impact its ability to run an efficient operation.



## Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6), (b) (7)(C) 2014

(b) (6), (b) (7)(C)

Dear (b) (6), (b) (7)(C)

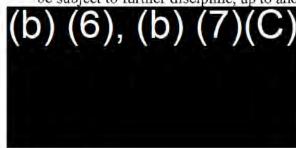
This letter confirms our meeting on (b) (6). (b) (7)(C), 2014 at which time we discussed your recent conduct.

Despite these repeated instructions and warnings, on [6](6)(6)(7)(C) 2014, you drove in a Company vehicle on Company time passed a job site at which you had an issue with a

Company vehicle on Company time passed a job site at which you had an issue with a co-worker earlier that day, despite being instructed by supervision not to return there and despite the fact that there was no work-related reason for you to do so.

At our meeting, I explained that as a result of your actions, you are being issued this Second Level Written Reminder which will remain active for a period of 18 months. In addition, as a result of your continued failure to follow instructions, you will be precluded for the 18-month duration of this discipline from all assignments that may require you to work independently.

I am confident that you will be able to achieve the acceptable level of overall performance required and further corrective action will be unnecessary. However, if any future problems arise in any of the performance categories – availability, conduct or work performance – during the active period of this Second Level Written Reminder, you may be subject to further discipline, up to and including discharge.



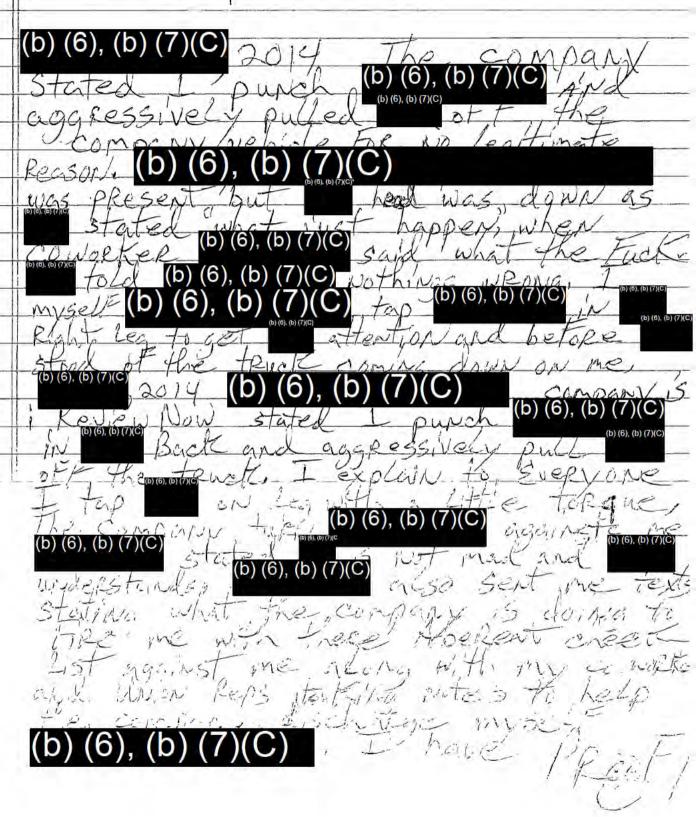
CC File L855

8-23-13 Lite & pres (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Sas with no suit.

## Discipline

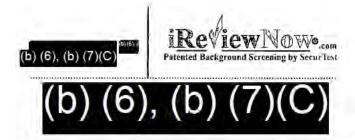
(b) (6), (b) (7)(C (b) (6), (b) (7)(C)(b) (6), (b) (7)(C)

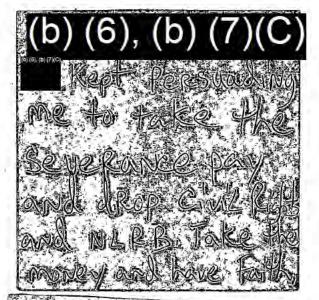
## Disciplines



Papers I Fax to (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Can you give me Look over the Notes, Can you also be limit in What You shake With PSEAG, I'm Releating important INFORMATION WITH ONLY
YOU, besides what you Jeed From the Texts

## (b) (6), (b) (7)(C)





I have object proof, that the subject matter of this proport.
Does not support there content in to what they are what I have supports my content I have been set up because feelal discrimation for my Rocal complaints.

## (b) (6), (b) (7)(C)

I have the texts developed into photo size Pictures, Total pictures aa. It's OUR OVERGLE CONVERSATION, until The company made (6) (6), (6 Go against me. This is Full Evidence I can deliver them to you or whom ever you like me to give them too.

(b) (6), (b) (7)(C)

12-130-14

# (b) (6), (b) (7)(C)

FROM

(b) (6), (b) (7)(C)

The Company Aloud's Certain Employees
To get away (with writing Lower Adds)

To get away (with writing Lower Foliation Policy

THE PROFE PUBLIC SERVICE ENTERPRISE GROUP

THE SEXUAL HARASSMENT AND OTHER DISCRIMINATORY HARASSMENT POLICY

It is the policy of Public Service Enterprise Group and its direct and indirect subsidiaries and related entities (PSEG) to maintain a work environment free of sezual harassment and other forms of harassment based on any Protected Characteristic as identified herein. PSEG expects eviny employee to be aware of and abide by this policy. Any employee who violates this policy is subject to discipline, up to and including discharge. All complaints of sexual harassment and other discriminatory harassment will be investigated immediately and where appropriate, effective remedial action will be implemented.

Sexual harassment in the workplace, including throughout the application and interview process, is strictly prohibited. Sexual harassment may consist of either: (1) sexual blackmail or a sexual bribe (i.c., an implicit or explicit threat or promise field to an expectation that the employee or applicant will submit to the sexual demands of a manager or supervisor) or (2) hostile work environment sexual harassment (i.e., unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating hostile or offensive working environment). Examples of the types of sexual harassment expressly prohibited by this policy may include but are not limited to, displays of sexually-oriented pictures or posters; sexually oriented or explicit remarks (including written or oral references to sexual conduct, gossip regarding someone's sexual activity, sexual orientation or physical appearance); transmission of sexually offensive e-mail, voicemail or instant messages; inappropriate touching or gestures; or any other conduct deemed inappropriate by PSEG.

Like sexual harassment, other discriminatory harassment in the workplace, including throughout the application and interview process, is also prohibited. Discriminatory harassment consists of speech or conduct that is severe or pervasive based on an individual's Protected Characteristic where the speech or conduct is sufficient to alter the terms and conductions of the individual's employment. This harassment can take many forms, including remarks, pictures, cartoons, posters, or other verbal or physical conduct aimed at an individual or group because of race, religion, creed, color, national origin, nationality, ancestry, age, present or past history of mental or physical disability, perceived disability, marital status, sex, pregnancy, affectional or sexual orientation, gender, gender identity, including expression of gender identity (consistent with applicable law), domestic partnership or civil union status, atypical hereditary cellular or blood trait, genetic information, AIDS and HIV status, qualified Special Disabled Veterans, Veterans of the Vietnam Era, any other Covered Veterans, or obligation to serve in the Armed Forces of the United States or any other status protected under applicable law ("Protected Characteristics").

This practice also applies to employee interactions with third parties while the employee is performing work for the Company. Specifically, the Company is committed to ensuring that employees are not subjected to sexual harassment or other forms of discriminatory harassment by third parties (e.g., customers, contractors, vendors) while performing work for the Company. Likewise, employees are specifically prohibited from engaging in sexual harassment or other forms of discriminatory harassment directed at third parties while performing work for the Company.

Employees who believe they are being subjected to sexual harassment or other forms of discriminatory harassment should immediately report the conduct to his/her supervisor or manager. If an employee is not comfortable speaking to his/her supervisor or manager, or the concern relates to his/her supervisor or manager, he/she should speak to any other management personnel with whom he/she feels comfortable. Employees are also encouraged to report any concerns to Employee Relations at 973-430-5545 or via e-mail at <a href="mailto:employeerelations@oseq.com">employeerelations@oseq.com</a>. Managers and Supervisors are required to report all such incidents known to them to Employee Relations. Applicants should also pring any concerns that they have to Employee Relations.

PSEG will review all complaints alleging sexual harassment or other discriminatory harassment and will recommend prompt and effective remedial measures where warranted. Management employees will be expected to implement remedial measures on behalf of the company.

Employees of and applicants to PSEG with not be subject to harassment, intimidation, threats, coercion, discrimination, or any form of retaliation because they have raised a concern, filed a complaint, assisted in a review, investigation, or hearing related to sexual harassment or other forms of discriminators because

Company knows about carpoons presures.
Nothing done, because of Family and Friends

## PUBLIC SERVICE ENTERPRISE GROUP EQUAL EMPLOYMENT OPPORTUPHTY AND AFFIRMATIVE ACTION POLICY

It is the policy of Public Service Enterprise Group and the Let Land indirect subsideance on the modernials (LSEG) to provide employment opportunities to all individual in the discriminatory manner and to chiefly prohibit discriminator in employment based upon any Protecter transmission as identified horsin. PSEG expects every employed to be aware of and abide by this policy. Any imployee who violates this policy is subject to discipline, up to and including discharge. This policy means that all entity ment decisions - including solution, bring, placement, compensation, benefits, transfer, promotion training, to off, termination, pre-placement testing, fution aid, company sponsored social activities and disciplinary action. will I made without regard to a person's protected status such as race, religion, creed, color, national origin, nationality, an estry, ege, present or past history of mental or physical disability, perceived disability, marital status, sex, pregnincy affectional or sexual orientation, gender, gender identity, including expression of gender identity (consist of well applicable law), domestic partnership or civil union status, atypical hereditary cellular or blood trait, genetic offormation, AIDS and HIV status, qualified Special Disabled Veterans, Veterans of the Vietnam Eral any other Covacial Veterans, or obligation to serve in the Armed Forces of the United States or any other status protected under applicable law ("Protected Characteristics").

Employees who have concerns about equal employmen opportunities or who believe they are being discriminated against based upon a Protected Characteristic should in mediately speak to his/her supervisor or manager. If an employee is not comfortable speaking to his/her supervisor or manager, or the concern relates to his/her supervisor or manager, he/she should speak to any other manager/ent personnel with whom he/she feels comfortable. Employees are also encouraged to report any concerns to Employee Relations at 973-430-5545 or via e-mail at employeerelations@pseg.com. Managers and Supervisors are required to report all such incidents known to them to Employee Relations. Applicants should also bring any seconds that they have to Employee Relations

PSEG will review all complaints alleging discrimination and will recommend prompt and effective remedial measures where warranted. Management employees will be expected to implement remedial measures on behalf of the company.



Employees of and applicants to PSEG will not be subject to harassment, intimidation, threats, coercion, discrimination, orderly form of retaliation because they have raised a concern, filed a complaint, assisted in a review, investigation, or hearing related to equal employment opportunities and discrimination.

The company has pledged to take affirmative action designed to afford all employees and applicants equal employment opportunities. These procedures are clearly defined in the applicable Affirmative Action Program, which includes three distinct programs addressing affirmative action for (1) Minorities and Females, (2) People with Disabilities, and (3) Covered Veterans. For inquiries regarding Affirmative Action, please contact PSEG's Affirmative Action Compliance Manager.

If you wish to self-identify as disabled or as a qualified Special Disabled Veteran, a Veteran of the Vietnam Era or any other Covered Veteran for the purposes of the Company's Affirmative Action program, please notify PSEG's Business Center Employee Services between 7:30 a.m. and 4:30 p.m., at 1-800-571-0400. Submission of this information is voluntary, will be kept confidential and is being requested to comply with federal record keeping requirements. This information or the refusal to supply it will not subject the employee or applicant to retaliation or reprisal and will not be used to make any employment decision.

In addition, if you believe that you are a person with a disability or a sincerely-held religious belief as those terms are defined under federal and state law, and you want to request a workplace accommodation, please follow the accommodations request process by accessing the Accommodations Request Forms in Manuals Connection or speaking with your manager or client consultant to obtain the appropriate form. If you are an applicant and believe you need an accommodation during the application process, please speak to your PSEG recruiter, call the designated Staffing line at 973-430-3845 or contact PSEG's Affirmative Action Compliance Manager at 973-430-6540.

(6), (b) (7)(C

(b) (6), (b) (7)(C) was sitting in (b) (6), (b) (7)(C)

This Morning Format Least a healt hours or (b) (6), (b) (7)(C)

Came to the work Truck on told me to get must of the contract of the c my stuff an Leave with (b) (6), (b) (7)(C) going over all. I want to (b) (6), (b) (7)(C) to ask who's taking me to the job and what's going on with me, why do I stave to Report to your office after work office after work order to Leave office. As I was Leaving office, I Said be honest about what's going I have Proof. got up out chair in chase behind me Forcely, Repeatly asking me close to my face. What did you Numerous. (b) (6), (b) (7)(C), (b) (6), (b) (7)(C) Saw Chagin me, (b) (6), (b) (7)(c) observe also, When I mention your harassing me, back up quick |
half hour discussing myself to (b) (6), (b) (7)(c) without any
Representation. I witness it along with the comeras and other supervis

# (b) (6), (b) (7)(C)

Take's Notes to help the Company, to Lead up to my discharge. I have PROOF but don't wan't my INFORMATION given to the Company as I send it to you (b) (6), (b) (7)(C) side's with company and help's them also, Telling my coworkers to report me For, anything there not tappy with, which Lead up to My Discharge.
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) Resign, I ask myself why!

(b) (6), (b) (7)(C)both laugh and called me SLick!

(b) (6), (b) (7)(C)(b) (6), (b) (7)(C)

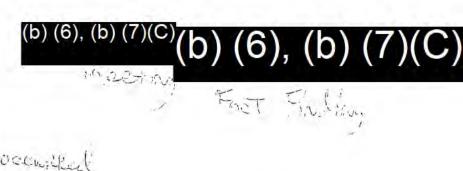
(b) (6), (b) (7)(C)

Did I say, I have prost will, I'm recording, I have you on tape or Andlo.

Are you recording conversation as I speak to co-workers? Not that I know of or who

(b) (6), (b) (7)(C) Ask me not to Record Conversation, Its supression People From Spenking to me,

(b) (6), (b) (7)(C) mention the order taping as



外似心计术 Thes (D) (6), (D) (7)(C) (12) 155, LE UCCUM, Year (b) (6), (b) (7)(C) whit crew were you on! (b) (6), (b) (7)(C) Tell me about the day? That had found day; withing in practical of Mid you have convertation with (b) (6), (b) (7)(C); We always tolk, personan Did you have any veribil atteraction with We Always Get Along D. & you have any physical content with "6.0000 When I walk to the truck, I top (6) (6) (6) (7)(6) didn't realize I was behind (b) (6), (b) (7)(c)

Did you purpose (6) (7)(c)

Where was head down on the opposite side

of the truct. head was down,

Did you have conversation after that we talk all day after that

Did you record the conversation with a fer we talk all day after that

Did you have conversation with a fer there came off

the trucks Did you have conversation with coming of the Truck
Did you talk how came off the truck. Don't Remember
Did you have any physical contact, may be that's where
they said got punch There was someone clse I knew may be they had Audid tape or Something.

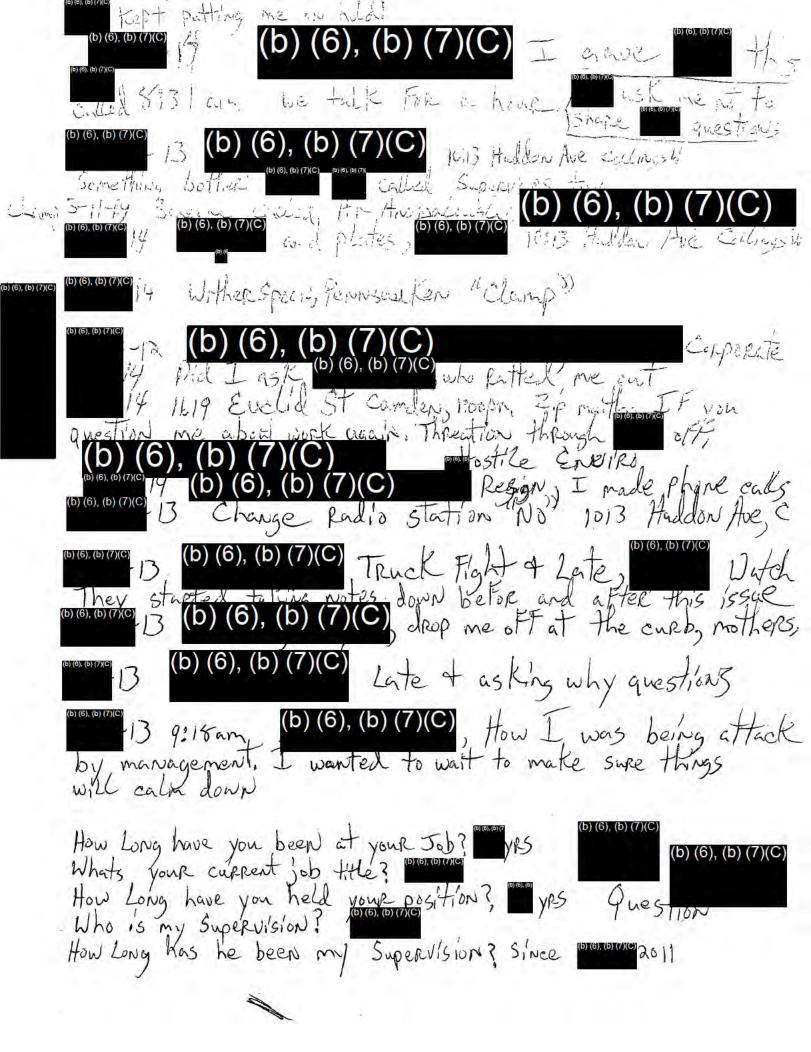
(6), (b) (7)(c)

Suspended me with out pay 3:32 they will be intouch Don't Visit No Jobs, Don't visit Residents, Reason of Suspension until we finish compensation Corporate Security and Cops were there as (b) (6), (b) (7)(C) walk me to the door

## AUDUBON POLICE DEPARTMENT

### CRIMINAL INVESTIGATIVE UNIT

THIS SECTION WILL BE COMPLETED BY POLICE PERSONNEL ONLY (6) (6) (6) (7)(C)
CASE# 2014 -
DATE OF INCIDENT
TYPE OF INCIDENT Haragaset
NAME OF BUSINESS PSE+ C
THIS SECTION WILL BE COMPLETED BY COMPLAINTANT OR WITNESS  THE FOLLOWING SUMMARY IS A STATEMENT OF FACTS WHICH DENOTES THE (b) (6), (b) (7)(6)
ACTION OF THE SUSPECT/S WHICH PROMPTED POLICE I (b) (6), (b) (7)(C)
SUSPECT'S NAME
SUSPECT'S NAMEADDRESS (b) (6), (b) (7)(C)
SUMMARY: (b) (6), (b) (7)(C)
. It was Harassed by
My Emp(pyek (b) (6), (b) (1)(C)
20 am 1(b) (6), (b) (7)(C) betugly chase
me down the fall way (in my
soan - Face CONSTANTLY QUESTIONING
I me over and gree. Kemarts
Repeatly were What Hid You
Took Say I MATIC I RESPONDE ARE YOU
ace harassing me, all (b) (6), (b) (7)(C) Follow)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Williess This all Today
CORREST MICHOLSON RA HUNGON INO
Company is Public service Electric and Gas
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)



compressed Nominaling Th intimidating hostile work environment Nepotism - Favoritism shown on the basis of Family, has spasm alot on the lebisoner; knows, The company protects ReLationship, a. in business Cartons, Postures, Pictures COERCION- the act of coercing; use of Force or intimidation to obtain compliance Harassment in many torms, Race Verbal and discriminatory harassment in the workplace Verbal conduct People smoke on the jab Mid gos (b) (6). (b) (7)(C) brought a bomb to work, theaten to blow people up (b) (6), (b) (7)(C) (b) (6), (b) (7)(c) - DWI, how many They Drove Nut3 ley want you to help them but they don't want to help you they don't know how to teach, they teach like the old Timers
hey talk to you however they Like, people From Trenton transfer
ere an Tell me the sancthing I've been thru
ey are disciplining people, because I have more important phone calls
ass (b) (6), (b) (7)(0)

Back into notinecyde, (b) (6), (b) (7)(c)

Lost

IP 6-0-14

- S

(b) (6), (b) (7)(C)

(no subject)
i message

(b) (6), (b) (7)(C) To' (b) (6), (b) (7)(C) Sat, (000 0000) 2014 at 6:17 PM

Workplace coercion can change the value and belief system of an organization and create an unhealthy work environment. When organizations allow workplace or ergion to run rampantly, employees may become demoralized and the organization may find it difficult to use its human resources effectively. While workers may learn to work with the difficult situations and may try to adapt, constant undue distress (b) (6), (b) (7)(C) lead to excessive absences and high turnover rates.

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Talent Momt Strategies

See How Oracle Makes HR Management More Manageable-Download Free Paperwww oracle at the TalentMgmt

Workplace coercion involves using power or strength to force employees to behave in a certain way. Patrick Bratton, in the essay "When Is Coercion Successful?," writes. "Coercion uses threats to influence the behavior of another," making the other "choose to comply rather than directly forcing" compliance. Employers use coercive tactics for many reasons, including attempts to motivate low-performing employees to produce better results or to increase company attendance at meetings. Whatever the objective, workplace coercion offers threats of punishment if employees do not comply with the given directive. Threats of punishment can include demotions isolation from group activities, poor reviews and mediocre assignments.

Coercion limits employee choices and can be both effective and ineffective. When using coercion to direct and motivate employees, managers may use threats of termination, negative performance reviews and low wage increases to coerce punctual attendance or increased production. These threats may motivate employees to perform according to company standards. However, coercive tactics can backfire. Coercion involves telling employees what to do and promises punishment if employees do not follow directives. It does not allow employees to share in making decisions. Employees working under coercive management styles may be resentful and may choose other employment. Coerced employees also may follow directives even when they know the directives will not accomplish the objective.

Related Reading: The Effects of Negativity in the Workplace

Workplace coercion can occur in complex forms that involve authoritative status, deception, physical power and a range of tools such as showing favoritism, discrimination and denial or provision of rewards. For example, managers who direct employees without allowing the staff to share in workplace decisions use an authoritative style of management to coerce results. Also, employees who appear to be bigger or stronger than others may use their size to intimidate other employees, forcing the smaller or weaker employee to perform certain tasks. Workplace coercion also can take psychological forms, which involves manipulating workers in a variety of nonphysical ways, including peer pressure, providing misleading information, assignment of unachievable targets and making false promises.

Just as employees can pursue any job opportunity that meets their interests, employers can seek employees who fit their needs and fire those who do not. Employers typically can hire or fire at will, but they must abide by discriminatory laws. If employees believe they are victims of discrimination, they can file complaints with the U.S. Equal Employment Opportunity Commission. Employers may not use workplace coercion to retaliate against employees who file discrimination charges with the EEOC. Workplace coercion becomes illegal when it is used to prevent employees from exercising their rights.

(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

They also come on with a toy I troubel meeting, to write during the entire jub production. I believe, they are writing down every thought regards of me only! They are singling me out?

(b) (6), (b) (7)(C)

TAFORM MYSELF
What the company
Was doing to come against
Me, using mycoworkers and

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com Date: Tue, 30 Dec 2014 20:36:25 -0500 (EST)

To: (0) (6), (0) (7)(0) @fedex.com

 ${\sf Fwd:Dude}$  we shouldn't have made plans in front of these fucks here. Fucking hate this place

You can get all the Texts
(b) (6), (b) (7)(c)
From sprint about
Helping me. There's MORE!

From: (b) (6). (b) (7)(C)@messaging.sprintpcs.com
Date: Tue, 30 Dec 2014 19:51:44 -0600 (CST)

To: (b) (c), (b) (7)(c) (a) fedex.com

Fwd:Ill drive Seriously. This place is bullshit



From: (b) (6), (b) (7)(C) @messaging.sprintpcs.com Date: Tue, 30 Dec 2014 20:37:16 -0500 (EST)

÷.

To:(6)(6),(6)(7)(0)@fedex.com

Fwd:I knew it!!!!!

12/30/2014 8:39 PM

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 19:37:39 -0600 (CST)

To:(0)(6),(0)(7)(C) @fedex.com

Fwd:Don't trust any if these assholes That goes for me also. I hate it here

4

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 19:38:03 -0600 (CST)

5.

To: (6)(6),(6)(7)(C)(0) (edex.com

Fwd: Fuck them. Ill drive us there.

12/30/2014 8:39 PM

From: (b) (6), (b) (7)(C) @messaging.sprintpcs.com Date: Tue, 30 Dec 2014 19:38:37 -0600 (CST)

To: (6) (6), (6) (7)(C) @ fedex.com

Fwd:Y not trust u?. Is that wat u r saying or ur saying u don't trust them

34

12/30/2014 8:40 PM

From: (b) (6). (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 20:55:12 -0500 (EST)

To: (b) (6), (b) (7)(c) (a) fedex.com

Fwd:No don't trust them

12/30/2014 9:02 PM

From: (b) (6). (b) (7)(C) @messaging.sprintpcs.com

4.

Date: Tue, 30 Dec 2014 20:55:50 -0500 (EST)

To:(0)(6),(0)(7)(C)(@fedex.com

Fwd:And I don't trust them

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 20:56:18 -0500 (EST)

To:(b)(6),(b)(7)(c)(afedex.com

Fwd:I'm seriously about two fucking seconds on flipping out on someone

Subject: 1/2

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 19:41:14 -0600 (CST)

To: (0)(6), (0)(7)(0)@fedex.com

Fwd:I always knew I would get yo the point where I say basically Screw you I'm

10

friends with (0.6.0000) and if you don't like it well fuck of

Subject: 2/2

From: (b) (6). (b) (7)(C) @messaging.sprintpcs.com

11

Date: Tue, 30 Dec 2014 19:41:15 -0600 (CST)

To:(b)(6),(b)(7)(c)(a)fedex.com

f. It's just that ba

From: (b) (6). (b) (7)(C) @messaging.sprintpcs.com Date: Tue, 30 Dec 2014 19:41:57 -0600 (CST)

To: (b) (6), (b) (7)(c) @fedex.com

Fwd:cklash from the big mouths who have all the control who will torture us more and more. Nate it poss

Subject: 1/2

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 20:58:46 -0500 (EST)

To: (0)(6),(0)(7)(C)(0) fedex.com

Fwd:You're right (5)(6)(6)(7)(7) I just wanna pass this test but keep my job and well being for my family secure. I'm sorry if I let you down t

13

Subject: 2/2

From:(b) (6). (b) (7)(C)@messaging.sprintpcs.com
Date: Tue, 30 Dec 2014 19:58:46 -0600 (CST)

18

To:(0)(6),(b)(7)(C)@fedex.com

oday ®®®®

Subject: 1/2

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 19:42:43 -0600 (CST)

To: (b) (6), (b) (7)(c) @fedex.com

Fwd: Hahaha both . Im basically destroying the environment as we speak. Jk haha

15.

naaa I'm not sick like that. I'm having problems with my

Subject: 2/2

From: (b) (6). (b) (7)(C)@messaging.sprintpcs.com

1

Date: Tue, 30 Dec 2014 20:42:43 -0500 (EST)

To: (b) (6), (b) (7)(C) @fedex.com

(b)(6).(b)(7)(C) disorder dud

12/30/2014 8:45 PM

Subject: 1/2

From: (b) (6). (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 20:43:38 -0500 (EST)

To: (b) (6), (b) (7)(C) @fedex.com

Fwd:e. I've been not myself and have been extremely angry and extremely down. I'm slowly bouncing back. If I seem weird for a little don

1

Subject: 2/2

From: (b) (6). (b) (7)(C)@messaging.sprintpcs.com

[5

Date: Tue, 30 Dec 2014 20:43:39 -0500 (EST)

To: (b) (6), (b) (7)(C) @fedex.com

't take offense. I'm

From: (b) (6). (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 20:15:00 -0600 (CST)

To: (6) (6), (6) (7)(C) @fedex.com

Fwd: gonna be real out of it until I can get use to my new meds. I hate this shit

14,

(b) (6), (b) (

Subject: 1/2

From: (b) (6). (b) (7)(C) @messaging.sprintpcs.com Date: Tue, 30 Dec 2014 21:23:18 -0500 (EST)

7. 0.

To:(b)(6),(b)(7)(c)@fedex.com

Fwd:Too many demons in my head that I have to fight. Just so worn down. I'll bounce back though. Just need a little help from the man up

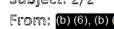
Subject: 2/2

From: (b) (6), (b) (7)(C)@messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 20:23:19 -0600 (CST)

To: (b) (6), (b) (7)(C) @fedex.com

stairs.



Subject:
From: (b) (6), (b) (7)(C) messaging.sprintpcs.com

Date: Tue, 30 Dec 2014 19:44:29 -0600 (CST)

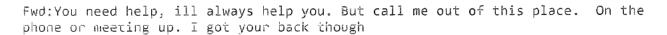
To: (6)(6),(6)(7)(C)(a) fedex.com

Fwd:Theybare givng me the traitor bullshit

7.7.

From: (b) (6), (b) (7)(C) @messaging.sprintpcs.com Date: Tue, 30 Dec 2014 19:44:56 -0600 (CST)

To: (6)(6),(6)(7)(0)@fedex.com



1 of 1 12/30/2014 8:46 PM

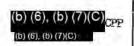
From: (b) (6), (b) (7)(C) @messaging.sprintpcs.com Date: Tue, 30 Dec 2014 20:08:17 -0600 (CST)



10

To: (0)(6),(0)(7)(C)(a)fedex.com

Fwd:Don't lie proof. Be honest about we you said an you no proof is setting me up. I PROOF about everything!!





# (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Kept Persuading

Me to take the

Severance pay

and alrop Civil Rest

The Rese object proof that the subject matter of this property of the proof the content on to what they are in the content of the beauty of th

ATTICEN THEEN THEAT

DEV

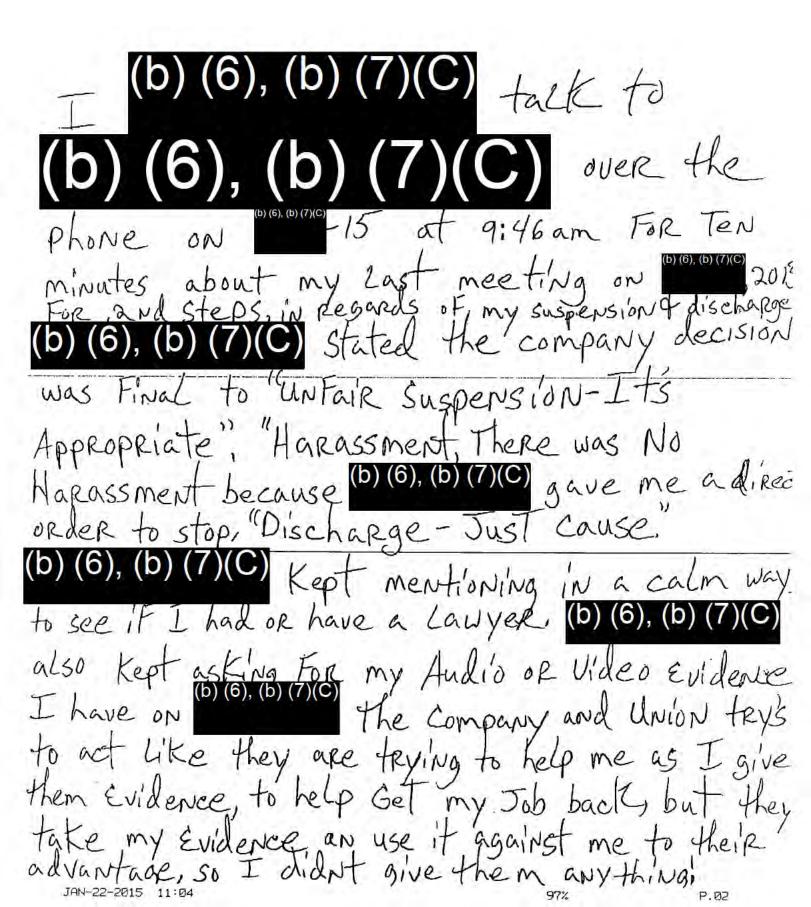
(b) (6), (b) (7)(C)

1-22-15 notes

FROM:

(b) (6), (b) (7)(C)

1-22-15

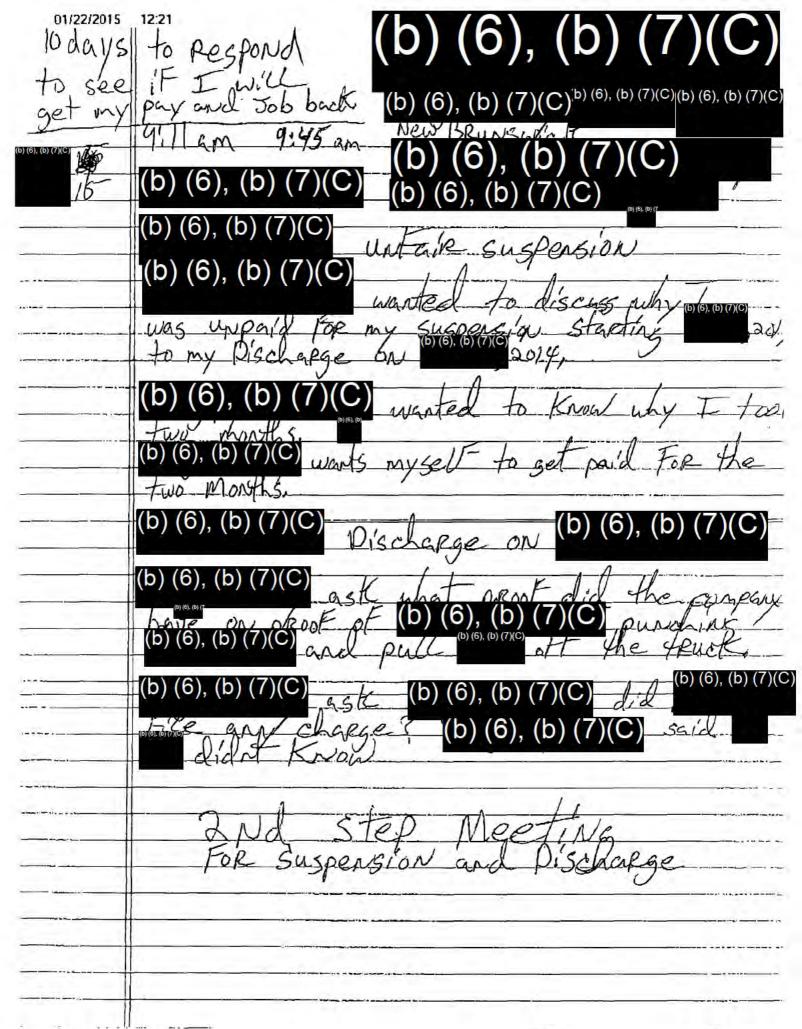


I Believe there both waiting to see IF I'm going to provide it, before 3Rd Step Meeting, Either way, I will just wait For there decision, on the behalf of me not providing. I also Sent a Letter to NJ Department of Labor work Force Developement POBOX 058, 44 Trenton NJ 08625, For a written Request -OF-the Transcribe interview on (6) (6) (6) (7)(6) with (b) (6), (b) (7)(C) unemployment, (b) (6), (b) (7)(C) Human Resources and myself. (b) (6), (b) (7)(C) Supervisor For (b) (6), (b) (7)(C) gave me instructions to receive the information. It could take up to 2 months, (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Number in Canden NJ is (b) (6), (b) (7)(C) if you have any question's For 1000 I sent for the Transcibe Interview, to see if (b) (6), (b) (7)(C) shaped Not For (b) (6), (b) (7)(C) to give my Evidence to the company

İ	
-	My Name is (b) (6), (b) (7)(C) In
-	asking For a written Request of the Transcribe interview that took
1	1/2 (b) (6). (b) (7)(C)
	Mycell # (b) (6), (b) (7)(C) FOR any
	(b) (6), (b) (7)(C) did the Fact Finding
	WALLA LIED to have a under Stanking
	to help my case and who shered with the company PSETG
1	I Talk to (b) (6), (b) (7)(C) From  Cander (b) (6), (b) (7)(C)  who rumber is (b) (6), (b) (7)(C)
1	who Namber 15 (b) (b), (b) (1)(c)
I	
1	

# (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



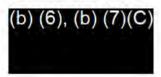
Dafe: Dec. 11, 2014
To: Kathleen D'Ness
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
FAXA ODEV 65-8
Discharge letter

DEC-11-2014 16:07

#### Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106

PSEG

(b) (6), (b) (7)(C) 2014

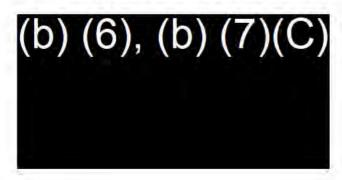


#### Dear(b) (6), (b) (7)(C)

On (b) (6), (b) (7)(c) 2013, you were issued an Oral Reminder for failing to follow instructions. On (b) (6), (b) (7)(c) 2014, you were issued a First Level Written Reminder because you did not properly install an Adams clamp on a gas main. On(b) (6), (b) (7)(c) 2014, you were issued a Second Level Written Reminder, again for failing to follow instructions. Each time, you were advised that if any problems arose in your conduct, work performance or availability during the active period of the corrective action, you would be subject to further discipline, up to and including discharge.

Despite these repeated warnings, on (b) (6) (b) (7)(c) 2014, you punched a co-worker and aggressively pulled off a company vehicle for no legitimate reason. To make matters worse, you were not candid in the related investigation. This incident is the latest in a series of incidents which demonstrate that you either refuse or are unable to conduct yourself properly when in the presence of your co-workers.

The Company is committed to maintaining a workplace free of physical altercations, threats, and intimidation. Your actions on (b) (6), (b) (7)(c) seriously impeded the Company's ability to maintain such a workplace. Your employment is terminated effective immediately as a result of your aforementioned actions, your active positive discipline record, and the Company's conclusion that your continued employment would pose a safety risk for its employees and otherwise impact its ability to run an efficient operation.



## John J. Silles, Jr.

Attorney at Law

Lumberton Holly Office Center

774 Eayrestown Road, Suite L1

Lumberton, New Jersey 08048-3100

November 5, 2014

United States of America National Labor Relations Board Region 4 615 Chestnut Street - Suite 710 Philadelphia, PA 19106-4413

Attention:

Kathleen O'Neill

Field Examiner

Re:

U.A. Local No. 855

and (b) (6), (b) (7)(C)

Case 04-CB-138855

Our File No. 01-0180-246

Dear Ms. O'Neill:

Please be advised that I represent the respondent, Public Utility Construction & Gas Appliance Workers of New Jersey, Local No. 855, of the United Association of Journeymen and Apprentices of Plumbing and Pipefitting Industry, AFL-CIO (hereinafter "U.A. Local 855"), in the above referred matter. Your correspondence dated October 17, 2014 addressed to (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) has been forwarded to me for response. I regret my tardy submission of this response, by (b) (6), (b) (7)(C) last week and I was attending to other matters outside the office delaying transcription of this dictated letter.

At the outset, I enclose herewith completed Form N.L.R.B. - 4701 formally entering my appearance. Would you please note that all communications directly copied by your office to my client should be addressed to (b) (6), (b) (7)(C) for U.A. Local No. 855, instead of the Shop Stewards.

The charging party fails to provide any factual specificity thereby enabling the respondent union to author meaningful response. Hence, e.g., it is not known whether the charging party is alleging that (b) (6), (b) (7)(C) declined to accept grievance submission, or in the alternative, whether U.A. Local 855's (b) (6), (b) (7)(C) declined to process grievances submitted through the contractual steps

Licensed to Practice in:

National Labor Relations Board Re: Case 04-CB-138855 November 5, 2014 Page 2

set forth within the collective bargaining agreement. I am assuming — but assumptions do not provide for effective client representation — that (b) (6), (b) (7)(C) is contesting decisions made by U.A. Local 855's (b) (6), (b) (7)(C) and to pursue matters presented by the charging party. I am making such assumption predicated upon the charging party's allegation that the respondent union "fail(ed) to properly pursue grievances that (Emphasis supplied.) It is also my understanding that U.A. Local 855 is currently in the process of pursuing a grievance on (b) (6), (b) (7)(C) behalf involving disciplinary action pending against

Notice is an essential component of constitutional due process principles governing the conduction of proceedings before judicial and administrative forums. Notice has been judicially defined as providing sufficient factual basis premising a claimant's action seeking legal and/or equitable relief. The only notice being afforded within the charge is a naked conclusionary allegation that the union breached its duty of fair representation without providing <u>any</u> factual specificity as to events, grievances, dates or incidents.

Ordinarily, the N.L.R.B. requests the appearance of a representative for the respondent union to appear before a Board agent at which time affidavits are prepared and signed. Such representatives are also asked to provide, at same meetings, relevant documentary evidence as same may be requested by the Board agent. My concern with this process is that the union's offices are located in Somerset County which is in northern New Jersey. I am assuming that any such meeting will be conducted in Philadelphia which would require expenditure of travel time. Without factual specificity in the charge, I suspect that the field examiner would be left in the same position as I speculating as to the factual controversy to which the labor organization will be asked to make response. Until there is meaningful notice compliance with the charging party providing factual specificity premising conclusionary allegation, I ask that my client not be subjected to such unnecessary expense and inconvenience.

Please contact me to discuss this matter at your earliest convenience.

Very truly yours

JOHN F. PILLES, JR.

JFP/ Enclosures

cc:

- U.A. Local 855

(b) (6), (b) (7)(C) 01-0180-246

#### NATIONAL LABOR RELATIONS BOARD

#### NOTICE OF APPEARANCE

	1
(b) (6), (b) (7)(C)	
CHARGING PARTY.	
and	CASE 04-CB-138855
PUBLIC UTILITY CONSTRUCTION & GAS APPLIANCE	
THE ILLY ACCOR OF THE WALL A ACCOUNT	nacc
Workers Of New Jersey, Local No 855, OF THE UNITED ASSOC. OF JURNEYMEN & APPROX OF PLUMBING & PIPEPINTING INDUSTRY AFZ-CI	0,
RESPONDENT	
REGIONAL DIRECTOR  EXECUTIVE SECRETARY NATIONAL LABOR RELATIONS BOARD Washington, DC 20570	GENERAL COUNSEL  NATIONAL LABOR RELATIONS BOARD  Washington, DC 20570
THE UNDERGIGNED HEREBY ENTERING A DREAD ANGLE AS DEPORTED AND A	ive of The RESPONDENT,
THE UNDERSIGNED HEREBY ENTERS APPEARANCE AS REPRESENTAT	IVEOR THE RESPERIENCE.
IN THE ABOVE-CAPTIONED MATTER.	
CHECK THE APPROPRIATE BOX(ES) BELOW:	
REPRESENTATIVE IS AN ATTORNEY	
/	
IF REPRESENTATIVE IS AN ATTORNEY, IN ORDER TO ENSURE TO CERTAIN DOCUMENTS OR CORRESPONDENCE FROM THE AGENCY IN BOX MUST BE CHECKED. IF THIS BOX IS NOT CHECKED, THE PARTY V DOCUMENTS SUCH AS CHARGES, PETITIONS AND FORMAL DOCUMEN CASEHANDLING MANUAL.	ADDITION TO THOSE DESCRIBED BELOW, THIS VILL RECEIVE ONLY COPIES OF CERTAIN
(REPRESENTATIVE INFORT	MATION)
TOURT	
NAME: JOHA) F. WEES, J.	- / /
	08048-3100
EMAIL ADDRESS: PILLES G VERTEON, NET	00010-3100
100 2/7-7711	
OFFICE TELEPHONE NUMBER: 60 7 7 111	FAX: 609-267-9303
CELL PHONE NUMBER:	FAX: (00) - 66 T 1303
SIGNATURE: John Filles	
DATE: (Please stran Internal) TOBER 23, 2014	

 $<sup>^{\</sup>rm I}$  IF CASE IS PENDING IN WASHINGTON AND NOTICE OF APPEARANCE IS SENT TO THE GENERAL COUNSEL OR THE EXECUTIVE SECRETARY, A COPY SHOULD BE SENT TO THE REGIONAL DIRECTOR OF THE REGION IN WHICH THE CASE WAS FILED SO THAT THOSE RECORDS WILL REFLECT THE APPEARANCE

From: (b) (6), (b) (7)(C)
To: O"Neill, Kathleen
Subject: RE: PSE & G

Date: Wednesday, January 28, 2015 1:39:02 PM

The text messages of (b)(6),(b)(7)(c), that's come against me or it was job. (clearly stated that. I'm confuse, because that is prime evidence I gave you from you is proper evidence along with the audio (b)(6),(b)(7)(c), my union rep didn't witness nothing but just added (company as shouldn't but (company as shouldn't but (does all the time, so the company can discharge me and they accomplish it with the unions help. I sent you a list of (b) (6), (b) (7)(C).

On Jan 28, 2015 1:24 PM, "O'Neill, Kathleen" < Kathleen.oneill@nlrb.gov > wrote:

There is no "proper evidence." We consider all of the evidence in the file and relevant case when we decide cases.

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 28, 2015 12:39 PM

**To:** O'Neill, Kathleen **Subject:** RE: PSE & G

What is proper evidence that meets your requirements?

On Jan 28, 2015 8:44 AM, "O'Neill, Kathleen" < Kathleen.oneill@nlrb.gov > wrote:

Let me know what you want and I will give you copies. I received your call this morning. Yes, we did consider whether or not there was evidence of coercion. We did not find evidence that would constitute a violation of the National Labor Relations Act.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, January 27, 2015 2:51 PM

**To:** O'Neill, Kathleen **Subject:** Re: PSE & G

Hello Kathleen. Can you also provide alot of the information I gave you, stating what didn't meet? I need to have my information look over to supply more information! I will be waiting for the information we discuss over the phone today. Thanks!

On Jan 12, 2015 5:13 PM, (b) (6), (b) (7)(C) wrote:

## (b) (6), (b) (7)(C)

On Jan 12, 2015 4:34 PM, "O'Neill, Kathleen" < Kathleen.oneill@nlrb.gov > wrote:

Please give me (b) (6), (b) (7)(C) contact information.

Kathleen O'Neill

National Labor Relations Board

615 Chestnut Street

7th Floor

Philadelphia, PA 19106

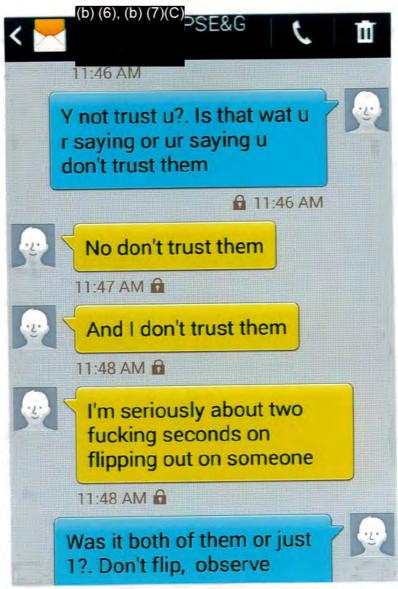
215-597-7645 (ph)

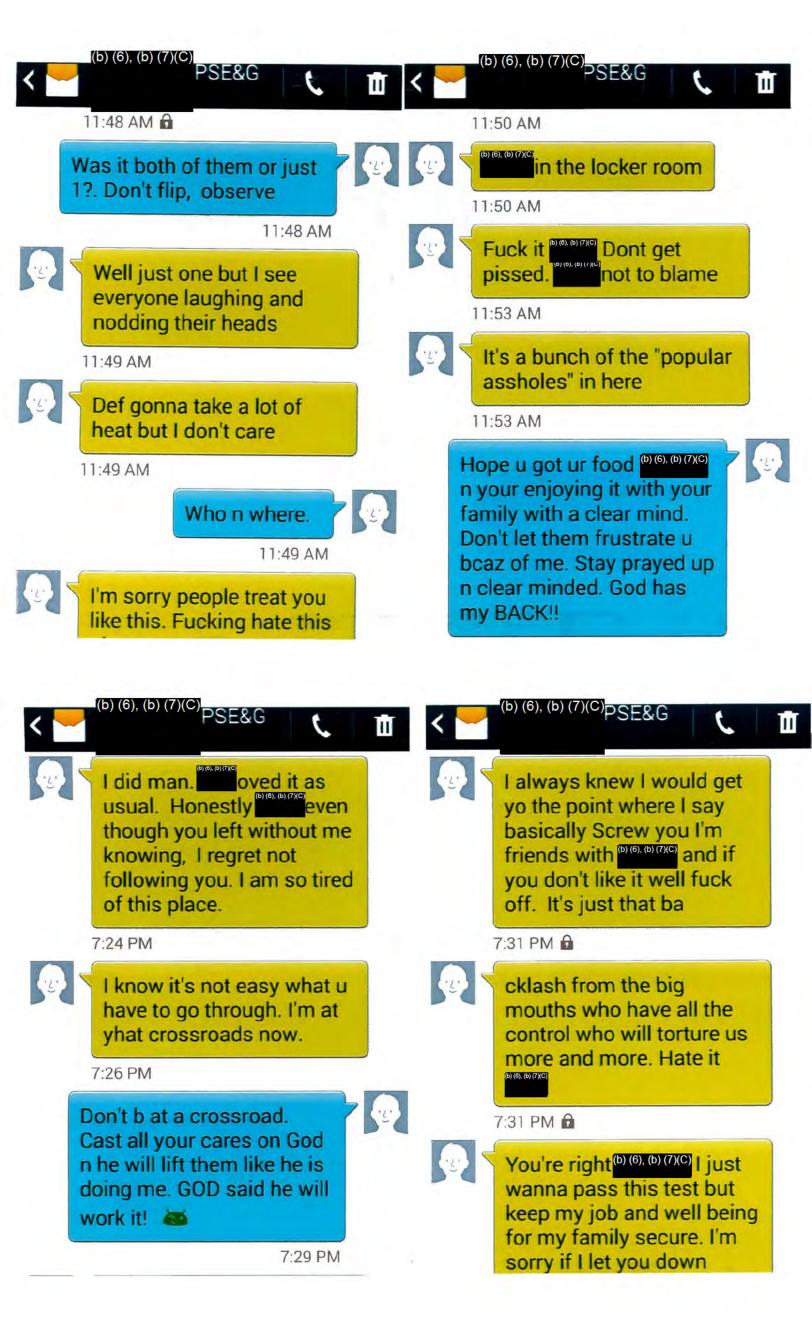
215-597-7658 (fax)

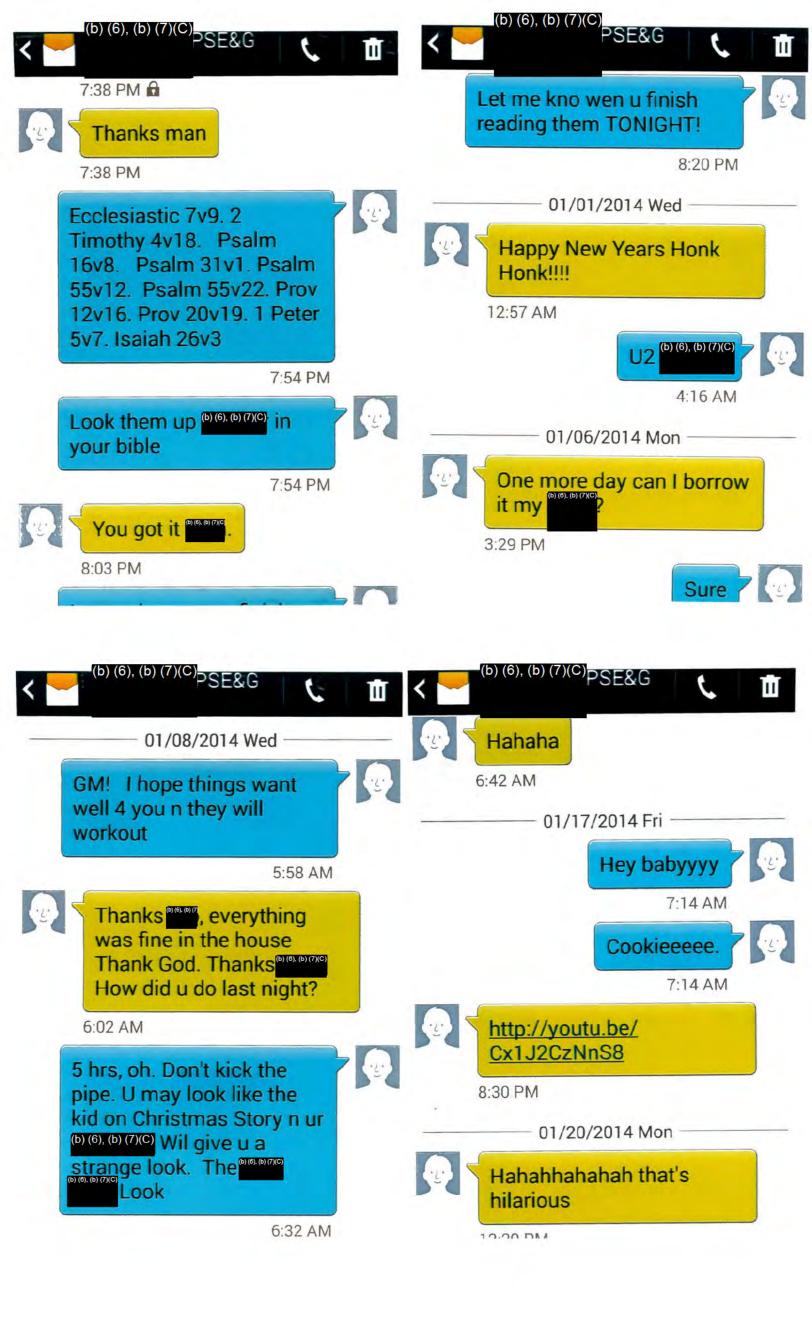


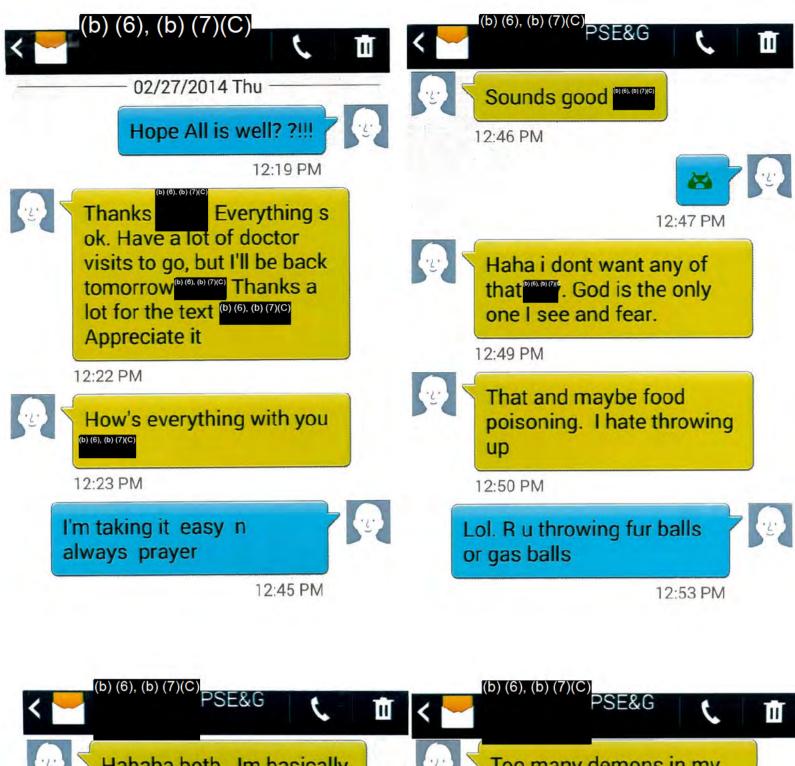


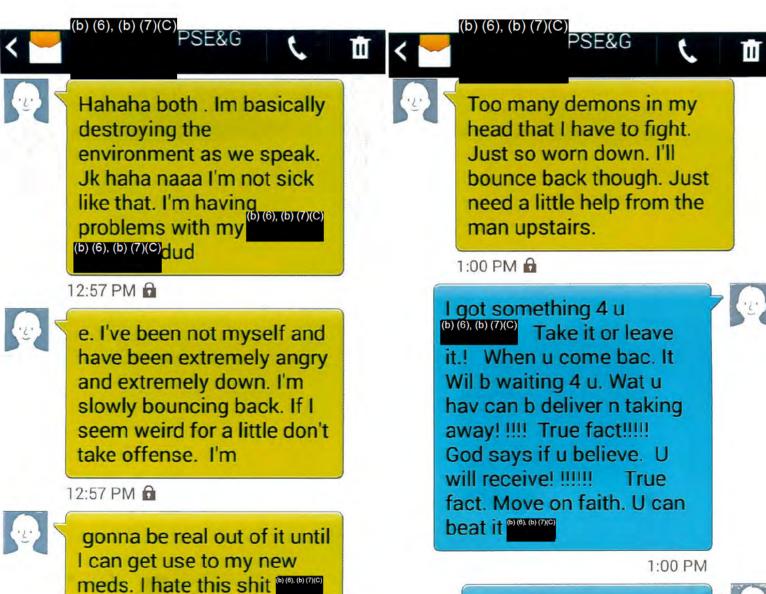


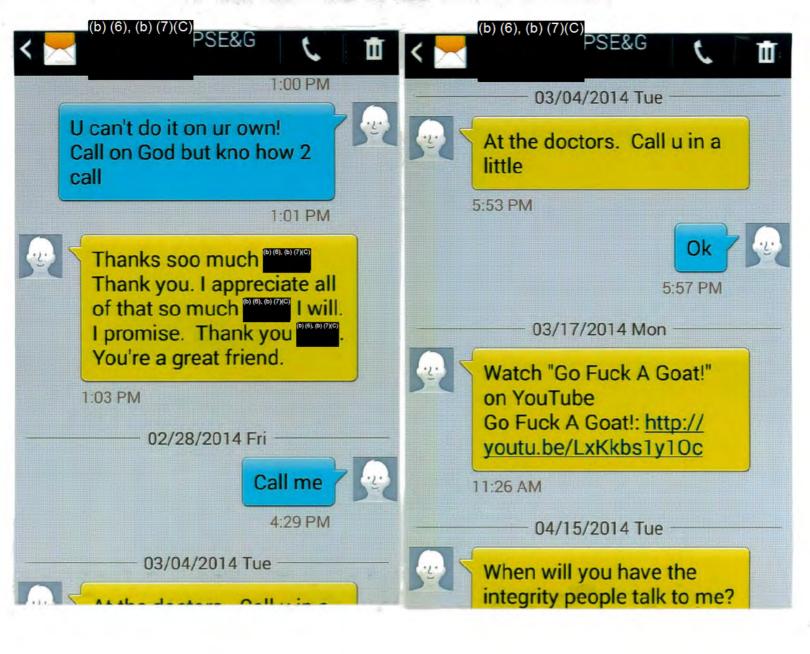


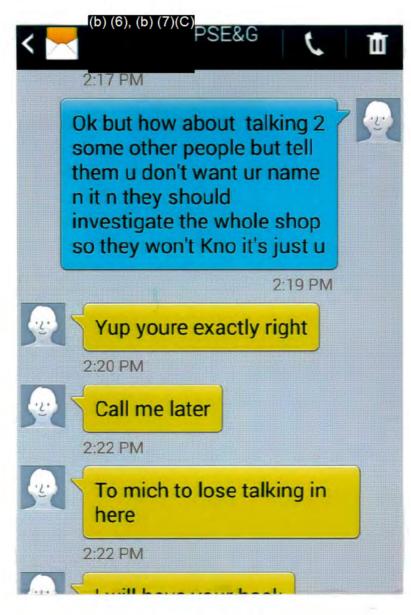


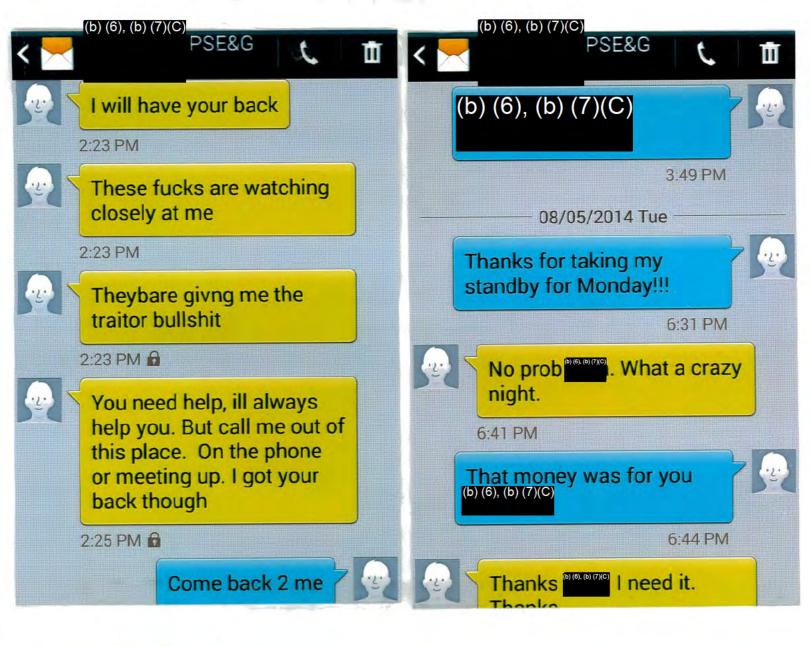


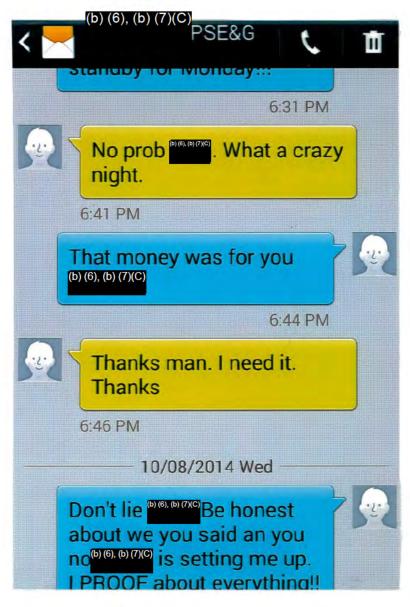


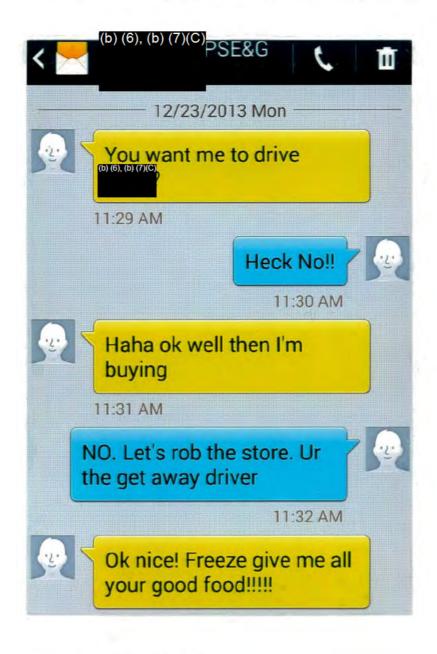


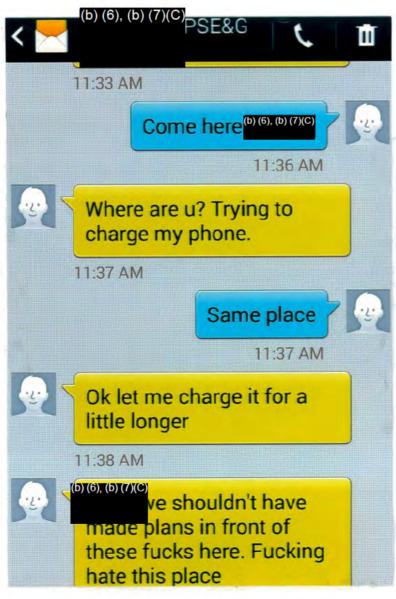


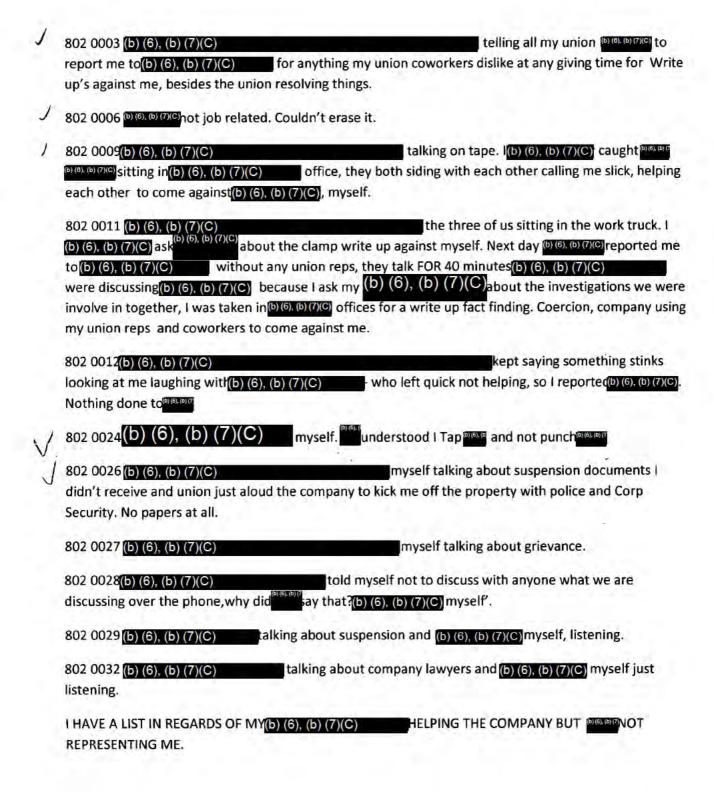












INTERNET FORM NLRB-508 (2-08)

#### UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD CHARGE AGAINST LABOR ORGANIZATION OR ITS AGENTS

	FORM EXEMPT UNDER 44 U.S.C 3512
DO NOT WRITE IN THIS SPACE	
Case	Date Filed
04-CB-138855	10-16-14

INSTRUCTIONS: File an original with NLRB Regional Director for the region in which  1. LABOR ORGANIZATION OR ITS AGENTS AG	INST WHICH CHARGE IS BROUGHT	ng.
Public Utility Construction and Gas Appliance C OF NJ, LOCAL 855	(b) (6), (b)	(7)(0
c. Address (Street, city, state, and ZIP code) 261 EAST MAIN St. SOME VILLE NJ 08876	(b) (6), (b) (7)(C) e. Cell No.  1. Fax No. 908 450 7622	
h. The above-named organization(s) or its agents has (have) engaged in and is (are) en subsection(s) (list subsections)  A  are unfair practices affecting commerce within the meaning of the Act, or these unfair meaning of the Act and the Postal Reorganization Act.	of the National Labor Relations Act, and these unfair labor practices are unfair practices affecting commerc	labor practices e within the
2. Basis of the Charge (set forth a clear and concise statement of the facts constituting UMAN HE DAST SIX MONTHS, JOHN OF FAIR (E)	The alleged unfair labor practices)  The Above—NAMED UN  PRESENTATION BY FALL  AUTHORITISMS	13
TO ASSIST (b) (6), (b) (7)(C) WITH MANNEY PURSU (b) (6), (b) (7)(C) FIED.	DISCIPLINE that	
Name of Employer  DSE & G	4a. Tel. No. 8565732015 (b) (6), (b) c. Fax No. d. e-Mali	) (7)(C)
Localion of plant involved (street, city, state and ZIP code)  35 WEST ALCHOSON RD., AUDOBON, PA	(b) (6), (b) (7	7)(C)
ype of establishment (factory, mine, wholesaler, etc.)  B. Identify principal	product or service 9. Number of workers employ	ved
(b) (6), (b) (7)(C)	11a. Tel. No. b. Cell No. c. Fax No. d. e-Mail	
) (6), (b) (7)(C)		
(b) (6), (b) (7)(C) erein are true to the best of my knowledge	Cell No. (b) (6), (b) (7)	(C)—
(date)	Fax No.  6-16-14 e-Mail	
FUL FALSE STATEMENTS ON THIS CHARGE CAN BE PUNISHED BY FINE AND	IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1	(b) (6), (b





Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658 Download NLRB Mobile App

October 17, 2014

(b) (6), (b) (7)(C)

**REGION 4** 

615 Chestnut St Ste 710

Philadelphia, PA 19106-4413

Public Utility Construction and Gas Appliance Workers of NJ, Local 855 261 East Main Street
Somerville, NJ 08876

Re: Public Utility Construction and Gas

Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

Dear<sup>(b) (6), (b) (7)(C)</sup>:

Enclosed is a copy of a charge that has been filed in this case. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Examiner KATHLEEN O'NEILL whose telephone number is (215)597-7645. If this Board agent is not available, you may contact Supervisory Examiner CARA L. FIES-KELLER whose telephone number is (215)597-7636.

<u>Right to Representation</u>: You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing Form NLRB-4701, Notice of Appearance. This form is available on our website, www.nlrb.gov, or from an NLRB office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: We seek prompt resolutions of labor disputes. Therefore, I urge you or your representative to submit a complete written account of the facts and a statement of your position with respect to the allegations set forth in the charge as soon as possible. If the Board agent later asks for more evidence, I strongly urge you or your representative to cooperate fully by promptly presenting all evidence relevant to the investigation. In this way, the case can be fully investigated more quickly.

Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (PSE&G) Case 04-CB-138855

Full and complete cooperation includes providing witnesses to give sworn affidavits to a Board agent, and providing all relevant documentary evidence requested by the Board agent. Sending us your written account of the facts and a statement of your position is not enough to be considered full and complete cooperation. A refusal to fully cooperate during the investigation might cause a case to be litigated unnecessarily.

We will not honor any request to place limitations on our use of position statements or evidence beyond those prescribed by the Freedom of Information Act and the Federal Records Act. Thus, we will not honor any claim of confidentiality except as provided by Exemption 4 of FOIA, 5 U.S.C. Sec. 552(b)(4), and any material you submit may be introduced as evidence at any hearing before an administrative law judge. We are also required by the Federal Records Act to keep copies of documents gathered in our investigation for some years after a case closes. Further, the Freedom of Information Act may require that we disclose such records in closed cases upon request, unless there is an applicable exemption. Examples of those exemptions are those that protect confidential financial information or personal privacy interests.

<u>Procedures:</u> We strongly urge everyone to submit all documents and other materials (except unfair labor practice charges and representation petitions) by E-Filing (not e-mailing) through our website, www.nlrb.gov. However, the Agency will continue to accept timely filed paper documents. Please include the case name and number indicated above on all your correspondence regarding the charge.

Information about the Agency, the procedures we follow in unfair labor practice cases and our customer service standards is available on our website, www.nlrb.gov or from an NLRB office upon your request. NLRB Form 4541 offers information that is helpful to parties involved in an investigation of an unfair labor practice charge.

We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director

Denis / Wall

Enclosure: Copy of Charge

#### **UNITED STATES OF AMERICA**

#### BEFORE THE NATIONAL LABOR RELATIONS BOARD

PUBLIC UTILITY CONSTRUCTION AND GAS APPLIANCE WORKERS OF NJ, LOCAL 855 (PSE&G)	
Charged Party	Case 04-CB-138855
and	
(b) (6), (b) (7)(C)	
Charging Party	
AFFIDAVIT OF SERVICE OF CHARGE AGAIN	ST LABOR ORGANIZATION
I, the undersigned employee of the National Labor Re October 17, 2014, I served the above-entitled docume following persons, addressed to them at the following	nt(s) by post-paid regular mail upon the
(b) (6), (b) (7)(C) Public Utility Construction and Gas Appliance Workers of NJ, Local 855 261 East Main Street Somerville, NJ 08876	
October 17, 2014	Enter NAME, Designated Agent of NLRB
Date	Name
<del>, -</del>	Signature

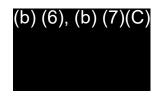




Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

Download NLRB Mobile App

October 17, 2014



REGION 4

615 Chestnut St Ste 710

Philadelphia, PA 19106-4413

Re: Public Utility Construction and Gas Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

Dear (b) (6), (b) (7)(C)

The charge that you filed in this case on October 16, 2014 has been docketed as case number 04-CB-138855. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Examiner KATHLEEN O'NEILL whose telephone number is (215)597-7645. If this Board agent is not available, you may contact Supervisory Examiner CARA L. FIES-KELLER whose telephone number is (215)597-7636.

**Right to Representation:** You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing *Form NLRB-4701*, *Notice of Appearance*. This form is available on our website, <a href="www.nlrb.gov">www.nlrb.gov</a>, or at the Regional office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: As the party who filed the charge in this case, it is your responsibility to meet with the Board agent to provide a sworn affidavit, or provide other witnesses to provide sworn affidavits, and to provide relevant documents within your possession. Because we seek to resolve labor disputes promptly, you should be ready to promptly present your affidavit(s) and other evidence. If you have not yet scheduled a date and time for the Board agent to take your affidavit, please contact the Board agent to schedule the affidavit(s). If you

fail to cooperate in promptly presenting your evidence, your charge may be dismissed without investigation.

<u>Procedures:</u> We strongly urge everyone to submit all documents and other materials (except unfair labor practice charges and representation petitions) by E-Filing (not e-mailing) through our website www.nlrb.gov. However, the Agency will continue to accept timely filed paper documents. Please include the case name and number indicated above on all your correspondence regarding the charge.

Information about the Agency, the procedures we follow in unfair labor practice cases and our customer service standards is available on our website www.nlrb.gov or from the Regional Office upon your request. *NLRB Form 4541, Investigative Procedures* offers information that is helpful to parties involved in an investigation of an unfair labor practice charge.

We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director

Dennis / Wall





Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

Download NLRB Mobile App

October 17, 2014

(b) (6), (b) (7)(C)

PSE&G 535 West Nicholson Road Audubon, NJ 18106

**REGION 4** 

615 Chestnut St Ste 710

Philadelphia, PA 19106-4413

Re: Public Utility Construction and Gas

Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

Dear (b) (6), (b) (7)(C)

Enclosed is a copy of a charge that has been filed in this case. Although this charge is not filed against you, it is necessary for us to obtain information from you to determine whether we have jurisdiction over this case. In the future we may also need to obtain evidence from you concerning the merits of the charge. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Examiner KATHLEEN O'NEILL whose telephone number is (215)597-7645. If this Board agent is not available, you may contact Supervisory Examiner CARA L. FIES-KELLER whose telephone number is (215)597-7636.

**Right to Representation:** You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing *Form NLRB-4701*, *Notice of Appearance*. This form is available on our website, www.nlrb.gov, or from an NLRB office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: We seek prompt resolutions of labor disputes. Therefore, I urge you or your representative to submit the enclosed Commerce Questionnaire to enable us to determine whether the NLRB has jurisdiction over this dispute. If you recently

submitted this information in another case, or if you need assistance completing the form, please contact the Board agent.

If, during the investigation of this matter, the Board agent asks for evidence, I strongly urge you or your representative to promptly present all evidence relevant to the investigation. In this way, the case may be fully investigated more quickly.

We will not honor any request to place limitations on our use of position statements or evidence beyond those prescribed by the Freedom of Information Act and the Federal Records Act. Thus, we will not honor any claim of confidentiality except as provided by Exemption 4 of FOIA, 5 U.S.C. Sec. 552(b)(4), and any material you submit may be introduced as evidence at a hearing before an administrative law judge. We are also required by the Federal Records Act to keep copies of documents gathered in our investigation for some years after a case closes. Further, the Freedom of Information Act may require that we disclose such records in closed cases upon request, unless there is an applicable exemption. Examples of those exemptions are those that protect confidential financial information or personal privacy interests.

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Information about the Agency, the procedures we follow in unfair labor practice cases and our customer service standards is available on our website, www.nlrb.gov or from an NLRB office upon your request. *NLRB Form 4541, Investigative Procedures*, offers information that is helpful to parties involved in an investigation of an unfair labor practice charge.

We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director

Denis / Wall

#### Enclosures

- 1. Copy of Charge
- 2. Commerce Questionnaire

Bi. 12/21/2011	NATIONAL LABOR DEL	TIONS BOARD		
Revised 3/21/2011 NATIONAL LABOR RELATIONS BOARD				
QUESTIONNAIRE ON COMMERCE INFORMATION				
Please read carefully, answer all applicable ite	ms, and return to the NLRB Office. If additi	onal space is required, please add a pag		
CASE NAME	16 4 1 77 1	CNIT I 1055	CASE NUMBER	
Public Utility Construction an	d Gas Appliance Workers o	f NJ, Local 855	04-CB-138855	
(PSE&G)				
1. EXACT LEGAL TITLE OF ENTITY (	As filed with State and/or stated in lega	l documents forming entity)		
2. TYPE OF ENTITY				
[] CORPORATION [] LLC [] L	LP [ ] PARTNERSHIP [ ] SOI	E PROPRIETORSHIP [ ] OTHE	R (Specify )	
3. IF A CORPORATION or LLC	D MALE ADDRESS AND DELATION	ONGINE / LIE VOTA	I DELATED ENTITES	
A. STATE OF INCORPORATION OR FORMATION	B. NAME, ADDRESS, AND RELATION	ONSHIP (e.g. parent, subsidiary) OF Al	LL RELATED ENTITIES	
OKTORWATION				
4. IF AN LLC OR ANY TYPE OF PART	NERSHIP, FULL NAME AND ADDR	ESS OF ALL MEMBERS OR PART	NERS	
5 TE 4 COLE PROPRIETOROUGH FUI	I MANG AND ADDRESS OF BRODE	TTOR		
5. IF A SOLE PROPRIETORSHIP, FUL	L NAME AND ADDRESS OF PROPE	TETOR .		
6. BRIEFLY DESCRIBE THE NATURE	OF YOUR OPERATIONS (Products h	andled or manufactured, or nature of s	ervices performed).	
7. A. PRINCIPAL LOCATION:	B. BRANCH LO	OCATIONS:		
7. A. TRINGIPAL LOCATION.	B. BRANCH E	CATIONS.		
8. NUMBER OF PEOPLE PRESENTLY	EMPLOYED			
A. Total:	B. At the address involved in this	matter:		
9. DURING THE MOST RECENT (Che	ck appropriate box): [ ] CALENDAR Y	R [] 12 MONTHS or [] FISCA	L YR (FY dates	)
				YES NO
A. Did you <b>provide</b> services valued in	excess of \$50,000 directly to custome	ers outside your State? If no, indica		YES NO
\$	•		te actual value.	YES NO
B. If you answered no to 9A, did you p	rovide services valued in excess of \$	50,000 to customers in your State v	te actual value. who purchased goods	YES NO
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PRIVACY ACT STATEMENT
Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seg. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing representation and/or unfair labor practice proceedings and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary. However, failure to supply the information may cause the NLRB to refuse to process any further a representation or unfair labor practice case, or may cause the NLRB to issue you a subpoena and seek enforcement of the subpoena in federal court.



REGION 4 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

Agent's Direct Dial: (215)597-7645

December 5, 2014

John F. Pilles JR., Esquire Lumberton Holly Office Center 774 Eayrestown Road, Suite LI Lumberton, NJ 080483100

Re: Public Utility Construction and Gas

Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

Dear Mr. Pilles:

I am writing this letter to advise you that it is now necessary for me to take evidence from your client regarding the allegations raised in the investigation of the above-referenced matter. Set forth below are the allegations and issues on which your evidence is needed, a request to take affidavits, a request for documentary evidence, and the date for providing your evidence.

Allegations: The Charging Party alleges that the Union has failed to fairly represent him concerning the following disciplinary matters:

1. (b) (6) (b) (7) (c) 2014 written reprimand for not following directions

2. (b) (6), (b) (7)(c) 2014 written reprimand for not following directions

3. (b) (6), (b) (7)(C), 2014 write-up for driving past a co-worker's worksite

4. (b) (6), (b) (7)(c) 2014 suspension allegedly for hitting a co-worker.

Board Affidavits: I am requesting to take affidavits from the Union Agents who represented concerning each of these disciplinary matters listed above and any other individuals you believe have information relevant to the investigation of this matter. Please be advised that the failure to present representatives who would appear to have information relevant to the investigation of this matter, for the purposes of my taking sworn statements from them, constitutes less than complete cooperation in the investigation of the charge. Please contact me by December 12, 2014 to schedule these affidavits.

**Documents:** Please provide the following documents, along with any and all other evidence you deem to be relevant to the case:

Copies of each disciplinary notice for the incidents listed above

Case 04-CB-138855

- 2. Copies of all grievances filed on behalf of for all discipline listed above.
- 3. Copies of all correspondence with the Employer concerning the discipline listed above, including electronic communication
- 4. Copies of all grievance settlements concerning the disciplinary issues listed above

**Date for Submitting Evidence:** To resolve this matter as expeditiously as possible, you must provide your evidence and position in this matter **December 21, 2014.** Electronic filing of position statements and documentary evidence through the Agency website is preferred but not required. To file electronically, go to **www.nlrb.gov**, select **E-File Documents**, enter the **NLRB case number**, and follow the detailed instructions. If I have not received all your evidence by the due date or spoken with you and agreed to another date, it will be necessary for me to make my recommendations based upon the information available to me at that time.

Please contact me at your earliest convenience by telephone, (215)597-7645, or e-mail, kathleen.oneill@nlrb.gov, so that we can discuss how you would like to provide evidence and I can answer any questions you have with regard to the issues in this matter.

Very truly yours,

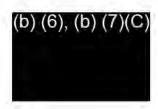
/s/ Kathleen O'Neill

KATHLEEN O'NEILL Field Examiner



REGION 04 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

January 30, 2015



Re: Public Utility Construction and Gas

Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

and

PSE&G

Case 04-CA-138870

Dear (b) (6). (b) (7)(C)

We have carefully investigated and considered your charges that Public Utility Construction and Gas Appliance Workers of NJ, Local 855 and PSE&G have violated the National Labor Relations Act.

**Decision to Dismiss:** As a result of the investigation, I find that the charges lack merit. The charge in Case 04-CA-138870 alleges that the Employer disciplined you because you filed grievances. The charge in Case 4-CB-138855 alleges that the Union violated its duty of fair representation by failing to assist you concerning your discipline and failing to properly pursue grievances on your behalf.

With respect to the charge in Case 04-CA-138870, there was insufficient evidence to establish that the Employer disciplined you in retaliation for your grievance-filing activities. While you asserted during the investigation that you were disciplined on 2014 and 2014, you could not recall any other information concerning either of those "disciplines" and it appears you received only a "coaching/counseling" on those occasions, which is not considered discipline by the Employer or the Union. You also asserted that you were issued a second-level written reminder on (b) (6). (b) (7) (C) 2014 because you filed grievances. However, the evidence established that you received this discipline for failing to follow instructions, after you admittedly drove close to a certain jobsite even after your supervisor had instructed you to stay away from that site. The investigation also disclosed that you were suspended on (b) (6). (b) (7) (C) 2014 due to your past disciplinary record and the results of the Employer's investigation which established that you had aggressive physical contact with a co-worker on (b) (6). (b) (7) (C) 2014. There was insufficient evidence to establish that the Employer harbored any animus toward your grievance-filing or other protected, concerted

Case 04-CB-138855

activities or Union activities. In these circumstances, it was concluded that the Employer would have discharged you regardless of your Union activities. Wright Line, a Division of Wright Line, Inc., 251 NLRB 1083 (1980).

With respect to the charge in Case 4-CB-138855, the investigation disclosed that you never requested that the Union file grievances concerning the coaching/counselings that you received on [5](5)(5)(7)(C) 2014 and [5](5)(6)(7)(C) 2014. The investigation also disclosed that after you filed a grievance concerning the second-level reminder issued to you on [6](6)(6)(7)(C), 2014, the Union pursued that grievance to the third step in the grievance procedure but thereafter, based on a good faith determination that it was unlikely to prevail in arbitration, declined to take further action on the grievance and notified you of this decision. Your grievances concerning your suspension and discharge are still pending in the grievance procedure. There is insufficient evidence that the Union's decisions with respect to the handling of the grievances was based on any arbitrary, invidious, or discriminatory consideration in violation of its duty of fair representation. It is well established that a union is vested with a wide range of discretion in carrying out its representational responsibilities, and it is not required to process every grievance to arbitration. Vaca v. Sipes, 386 U.S. 171 (1967). Accordingly, I am refusing to issue Complaint in this is matter.

Your Right to Appeal: You may appeal my decision to the General Counsel of the National Labor Relations Board, through the Office of Appeals. If you appeal, you may use the enclosed Appeal Form, which is also available at <a href="https://www.nirb.gov">www.nirb.gov</a>. However, you are encouraged to also submit a complete statement of the facts and reasons why you believe my decision was incorrect.

Means of Filing: An appeal may be filed electronically, by mail, by delivery service, or hand-delivered. Filing an appeal electronically is preferred but not required. The appeal MAY NOT be filed by fax or email. To file an appeal electronically, go to the Agency's website at <a href="https://www.nlrb.gov">www.nlrb.gov</a>, click on E-File Documents, enter the NLRB Case Number, and follow the detailed instructions. To file an appeal by mail or delivery service, address the appeal to the General Counsel at the National Labor Relations Board, Attn: Office of Appeals, 1099 14th Street, N.W., Washington D.C. 20570-0001. Unless filed electronically, a copy of the appeal should also be sent to me.

Appeal Due Date: The appeal is due on February 13, 2015. If the appeal is filed electronically, the transmission of the entire document through the Agency's website must be completed no later than 11:59 p.m. Eastern Time on the due date. If filing by mail or by delivery service an appeal will be found to be timely filed if it is postmarked or given to a delivery service no later than February 12, 2015. If an appeal is postmarked or given to a delivery service on the due date, it will be rejected as untimely. If hand delivered, an appeal must be received by the General Counsel in Washington D.C. by 5:00 p.m. Eastern Time on the appeal due date. If an appeal is not submitted in accordance with this paragraph, it will be rejected.

Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (PSE&G) Case 04-CB-138855

Extension of Time to File Appeal: The General Counsel may allow additional time to file the appeal if the Charging Party provides a good reason for doing so and the request for an extension of time is received on or before February 13, 2015. The request may be filed electronically through the *E-File Documents* link on our website <a href="www.nlrb.gov">www.nlrb.gov</a>, by fax to (202)273-4283, by mail, or by delivery service. The General Counsel will not consider any request for an extension of time to file an appeal received after February 13, 2015, even if it is postmarked or given to the delivery service before the due date. Unless filed electronically, a copy of the extension of time should also be sent to me.

Confidentiality: We will not honor any claim of confidentiality or privilege or any limitations on our use of appeal statements or supporting evidence beyond those prescribed by the Federal Records Act and the Freedom of Information Act (FOIA). Thus, we may disclose an appeal statement to a party upon request during the processing of the appeal. If the appeal is successful, any statement or material submitted with the appeal may be introduced as evidence at a hearing before an administrative law judge. Because the Federal Records Act requires us to keep copies of case handling documents for some years after a case closes, we may be required by the FOIA to disclose those documents absent an applicable exemption such as those that protect confidential sources, commercial/financial information, or personal privacy interests.

Very truly yours

DENNIS P. WALSH Regional Director

#### Enclosure

cc: (b) (6), (b) (7)(C)

Public Utility Construction and Gas Appliance Workers of NJ, Local 855 261 East Main Street Somerville, NJ 08876

John F. Pilles, Esquire Lumberton Holly Office Center 774 Eayrestown Road, Suite LI Lumberton, NJ 080483100

#### (b) (6), (b) (7)(C)

PSE&G 535 West Nicholson Road Audubon, NJ 18106 Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (PSE&G) Case 04-CB-138855

> Justin B. Incardone, Assistant General Labor & Employment Counsel PSEG Nuclear, LLC (subsidiary of Public Service Enterprise Group, Inc.) 80 Park Plaza # T5E Newark, NJ 07102-4109

## UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD

#### **APPEAL FORM**

To: General Counsel Attn: Office of Appeals National Labor Relations Board Room 8820, 1099 - 14th Street, N.W. Washington, DC 20570-0001	Date:
· · · · · · · · · · · · · · · · · · ·	reby taken to the General Counsel of the Nationa Regional Director in refusing to issue a complain
Cases Name(s). Public Utility Construction and Gas Appliance Local 855 (PSE&G) and PSE&G	Workers of NJ,
Case No(s). 04-CB-138855 and 04-CA-138870 Case If more than one case number, include all	
,	
	(Signature)

FORM NLRB-4767 (7-03)

#### UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD

#### APPEAL FORM

To: General Counsel

Attn: Office of Appeals

National Labor Relations Board

Room 8820, 1099 14th Street, N.W.

Washington, D.C. 20570

Please be advised that an appeal is hereby taken to the General Counsel of the National Labor Relations Board from the action of the Regional Director in refusing to issue a complaint on the charge in

04-CA-138870, Case 4-CB-138855

Case No(s). (If more than one case nun

(b) (6), (b) (7)(C)

7)(C)

Date: 2 - 5 - 15

Cell

(b) (6), (b) (7)(C)

I(b) (6), (b) (7)(C) would like to advise that my appeal to be look at thoroughly with all my evidence paperwork. I would like to talk with someone Higher up, over the phone or definitely in person. I have given and fax strong evidence to NLRB regional office in Philadelphia. It is very clear that my company, co-workers and union reps help each other to build Aberrant check list against me. Case 4-cb-138855 (b) (6), (b) (7)(C) violated its duty by telling coworkers to report me to the company(b) (6), (b) (7)(C) for any small issue because(b) (6), (b) (7)(C) is done with me anches doesn't want to resolve any of my issues. I reveal proof to the region about this statemen (b) (6), (b) (7)(C) sided with (b) (6), (b) (7)(C) I'm slick and always changing my story against others, I gave proof to the region office about this. When it's time for 2<sup>nd</sup> steps, (b) (6), (b) (7)(C) false represents me in just sits there in take notes for  $\frac{(b)}{(6)}$ ,  $\frac{(b)}{(7)}$ in every fact finding not helping me at all, along with (b) (6), (b) (7)(C) telling me to cut the shit as I tell the truth in 2<sup>nd</sup> step meeting. I receive no defense from my union in any fact findings or 2<sup>nd</sup> steps. The union agrees to whatever the company decides in my false discipline. In every fact finding or 2<sup>nd</sup> steps, I give full truth what occur on any job site issue in the company uses it to their advantage in turn it against me. Case 04-ca138870 I gave evidence for discrimination on (b) (6), (b) (7)(C), 2014. (b) (6), (b) (7)(C) reported myself for not having flame retardant suit but not (b) (6), (b) (7)(C) employee working on live gas the same day of my report. Later on (b) (6), (b) (7)(C) was transfer to another shop by (b) (6), (b) (7)(C) company can cover themselves up for discrimination. Along with finding out about both dates (b) (6), (b) (7)(C) not even sure why I was counsel for not reporting to the company doctor. when I clearly told the company I don't want to see their doctor but the company still harass me. I shouldn't have received coaching/counseling for either, thats animus towards me again. My evidence shows discrimination or maybe I need to show all my information in person besides email, fax or over the phone. I did tell the union about fighting for a grievance and the union just aloud it again. I don't even know why I was counsel for not seeing the doctor, false fabrication! [0] (0) (0) (7)(0), (2014 | received discipline for failing to follow instructions, not to go "THERE" and which I didn't. I was on another street, which I never provoke anyone as I heading to another site (b) (6), (b) (7)(C) reported me just to call (b) (6), (b) (7)(C) for a aberrant list as the others was told too (b) (6), (b) (7)(c), 2014 I never punch (a) (6), (b) (7)(c) in (b) (a) back and aggressively pull off the truck as contractor (b) (6), (b) (7)(C) stated with the company notes at my discharge written up because(b) (6), (b) (7)(C) lied in said saw what happen as had had down not witnessing anything. I gave proof to the region (b) (6), (b) (7)(c) texts, that company and coworkers are coming against because of me, I gave with audio. Through all my disciplines, I gave evidence and clearly shows discrimination, bulling, coercion, and union reps and coworkers violating NLRB. 4-cb-13885. I gave picture evidence and audio to Kathleen O'Neal about (b) (6), (b) (7)(c) stating what the company and coworker was forcing (a) to do against me. I

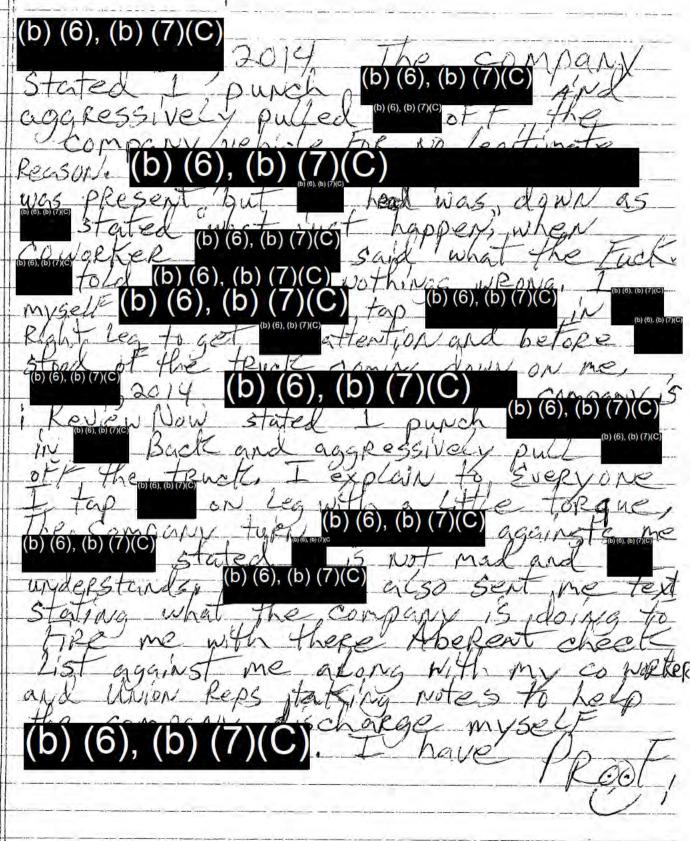
gave sufficient evidence that union and company decisions was based on discriminatory and violation of unfair representation, coercion, single out, and racial harassment.	
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# Disciplines

# Discipline

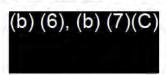
# Disciplines



#### Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6), (b) (7)(C) 2014



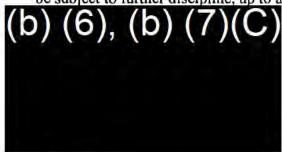
Dear(b) (6), (b) (7)(C)

This letter confirms our meeting on (b) (6). (b) (7)(C), 2014 at which time we discussed your recent conduct.

Specifically, on (b) (6), (b) (7)(c), 2013, you were issued an Oral Reminder for failing to follow instructions. Then, on (b) (6), (b) (7)(c), 2014, you were issued a First Level Written Reminder, again for failing to follow instructions. In addition, you have been coached and counseled twice since receiving the First Level Written Reminder, on (b) (6), (b) (7)(c), 2014 and (c) (6), (c) (7)(c), 2014, the latter time for again not following instructions.

At our meeting, I explained that as a result of your actions, you are being issued this Second Level Written Reminder which will remain active for a period of 18 months. In addition, as a result of your continued failure to follow instructions, you will be precluded for the 18-month duration of this discipline from all assignments that may require you to work independently.

I am confident that you will be able to achieve the acceptable level of overall performance required and further corrective action will be unnecessary. However, if any-future problems arise in any of the performance categories – availability, conduct or work performance – during the active period of this Second Level Written Reminder, you may be subject to further discipline, up to and including discharge.



CC

File L855 On **15**<sup>th</sup> **October 2012** at around 10:45 on Princes Avenue, Camden, NJ(b) (6), (b) (7)(C) asked me to air test a renewal gas service. This gas service was live (on the main) which is a highly dangerous thing to do. Due to the fact that this would have been unsafe I declined to carry out the test as instructed. did not take well to my reaction so I suggested call the supervisor to verify my decision. did contact the (b) (6), (b) (7)(C) who confirmed my decision as correct.

On **17<sup>th</sup> January 2013** we were on 31 Dublin Lane, Cherry Hill, NJ. Around 1:50pm I was working with (b) (6), (b) (7)(C)and (b) (6), (b) (7)(C)completing a new service install. I wire twisted two wires in order to connect them. Stated I had connected the wires incorrectly, thus wasting 20 minutes of time. Was irritated and raised his voice which I asked politely not to do. I replied by saying there are three correct ways to connect wires, the method I chose being one of them. Later that day reacted in a demeaning way and stated "the only thing I want you to do is to use the shovel".

(b) (6), (b) (7)(C) brought me into the office at the end of the working day, around 3pm, to inform that had escalated the situation to said that this is an uncommon situation from a person transferred from another shop, however that there are some ban jumpers in the crew. alerted me to the fact that management would be addressing concerns raised by coworkers about me. These concerns were written concerns deposited in the suggestion box.

On **18<sup>th</sup> January 2013** at around 07:15 (b) (6), (b) (7)(C) met with me in order to address concerns raised by various co-workers.

On **18<sup>th</sup> January 2013** at around 07:15 (b) (6), (b) (7)(C) met with me in order to address concerns also informed me that there would likely be a further meeting to address these concerns.

summarised these concerns as follows: argumentative, a distraction, constantly asking questions, cannot be trusted to carry out routine tasks, drives dangerously, questions authority & needs close supervision.

Although I asked to see these documents I was refused access to them. The summary below is therefore from the notes I managed to make during that meeting.

Date	Raised by	<ul> <li>Concern</li> <li>Unsafe on the job</li> <li>Aggressive</li> <li>Not astening during the Tell Bard Meetings</li> <li>No more knowledgeable than an apprentice</li> <li>Questions why has to carry out the task</li> <li>Argues about the task at hand</li> <li>Argues in front of customers</li> </ul>	
10-25-12	Unknown		
10-26-12	Unknown	<ul> <li>Safety concerns &amp; may put someone in danger</li> <li>Does not seem to have the required work skills</li> <li>Cannot operate machine properly</li> <li>Dues not follow direction well</li> <li>Drives recklessly</li> <li>Needs supervision</li> <li>Needed help to put out 12 cones &amp; asked why not 6</li> </ul>	

10-31-12	Unknown	<ul> <li>Big safety hazard</li> <li>Tries to take the job over</li> <li>Says inappropriate things to customers</li> <li>Needs supervision</li> </ul>	
11-01-12	Unknown	<ul> <li>Unsafe &amp; may get someone hurt</li> <li>Does not like to be told what to do</li> <li>Argues with co-workers</li> </ul>	

# On **24<sup>th</sup> January 2013** between 07:50 and 08:55 I met with (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

During this meeting I was instructed by formal not to take notes as notes would only be taken by and formal I have not received a copy of the notes made so below is a summary of what I remember was covered from the concerns and their recommendations:

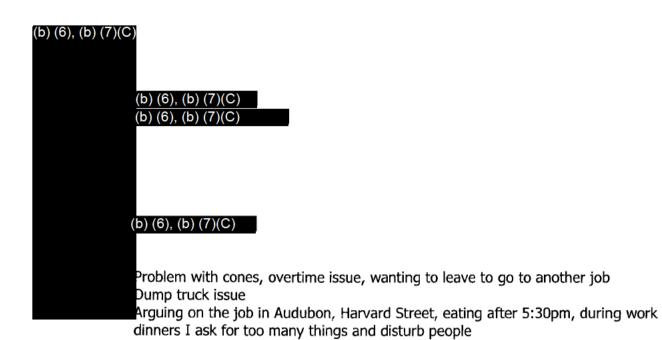
#### Concerns:

- An incident related to a dump truck raised by(b) (6), (b) (7)(C)
- The fact that I ask so many questions stresses co-workers and leads them to think I may perform the job incorrectly

#### Recommendations

- · Work on improving my communication between the Street Leaders.
- · Try to adopt a less defensive attitude
- Think more positively
- That I work under more senior foremen in the future
- · That I not be upgraded to foreman either as a fill-in

No follow up actions or meetings were discussed or agreed and I work with the more senior foremen.



(b) (6), (b) (7)(C)

# first class

General Counsel Attn: Office of Appeals National Labor Relations Board Room 8820, 1099 14th Street, N.W., Washington, D.C. 20570

Utility Mailer 10 1/2" x 16" Case-04-CB-138855

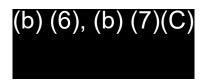


## UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

#### OFFICE OF THE GENERAL COUNSEL

Washington, D.C. 20570

February 24, 2015



Re: Public Utility Construction and Gas

Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

PSE&G

Case 04-CA-138870

Dear (b) (6), (b) (7)(C)

We have received your appeal and accompanying material. We will assign it for processing in accordance with Agency procedures, which include review of the investigatory file and your appeal in light of current Board law. We will notify you and all other involved parties as soon as possible of our decision.

Sincerely,

Richard F. Griffin, Jr. General Counsel

By:

Deborah M.P. Yaffe, Director Office of Appeals

cc: DENNIS P. WALSH
REGIONAL DIRECTOR
NATIONAL LABOR RELATIONS
BOARD
615 CHESTNUT ST STE 710
PHILADELPHIA, PA 19106-4413

(b) (6), (b) (7)(C)

PUBLIC UTILITY CONSTRUCTION AND GAS APPLIANCE WORKERS OF NJ, LOCAL 855 261 E MAIN ST SOMERVILLE, NJ 08876 Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (PSE&G) Cases 04-CB-138855, et al.

-2

(b) (6), (b) (7)(C) PSE&G 535 W NICHOLSON RD AUDOBON, NJ 08106 JOHN F. PILLES, ESQ. LUMBERTON HOLLY OFFICE CENTER 774 EAYRESTOWN RD STE LI LUMBERTON, NJ 080483100

JUSTIN B. INCARDONE, ASSISTANT GENERAL LABOR & EMPLOYMENT COUNSEL PSEG NUCLEAR, LLC (SUBSIDIARY OF PUBLIC SERVICE ENTERPRISE GROUP, INC.) 80 PARK PLAZA # T5E NEWARK, NJ 07102-4109

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## UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

#### OFFICE OF THE GENERAL COUNSEL

Washington, D.C. 20570

March 11, 2015

(b) (6), (b) (7)(C)

Re: PSE&G

Case 04-CA-138870

Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (PSE&G)

Case 04-CB-138855

Dear (b) (6), (b) (7)(C):

We are deferring the decision on your request to meet with someone to discuss the captioned cases until after we review the case file. If we feel that this would be helpful, we will contact you.

Sincerely,

Richard F. Griffin, Jr. General Counsel

By:

Deborah M.P. Yaffe, Director Office of Appeals

cc: DENNIS P. WALSH
REGIONAL DIRECTOR
NATIONAL LABOR RELATIONS
BOARD
615 CHESTNUT ST STE 710
PHILADELPHIA, PA 19106-4413

JOHN F. PILLES, ESQ. LUMBERTON HOLLY OFFICE CENTER 774 EAYRESTOWN ROAD, SUITE LI LUMBERTON, NJ 080483100 JUSTIN B. INCARDONE
ASSISTANT GENERAL
LABOR & EMPLOYMENT COUNSEL
PSEG NUCLEAR, LLC (SUBSIDIARY
OF PUBLIC SERVICE ENTERPRISE
GROUP, INC.)
80 PARK PLAZA # T5E
NEWARK, NJ 07102-4109

vrm



## UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

#### OFFICE OF THE GENERAL COUNSEL

Washington, DC 20570

April 30, 2015



Re: PSE&G

Case 04-CA-138870

Public Utility Construction and Gas Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

Dear (b) (6), (b) (7)(C)

This Office has carefully considered your appeal from the Regional Director's refusal to issue complaint, and has thoroughly reviewed the Regional Office's investigative files. The appeal raises no issue of fact or law not previously considered by the Regional Office in reaching its decision. We agree with the Regional Director's decision and deny the appeal substantially for the reasons in his letter of January 30, 2015.

Your charge in Case No. 04-CA-138870, alleges that PSE & G (Employer) violated Section 8(a) (1) and 8(a) (3) of the National Labor Relations Act by disciplining you because you had filed grievances. However, our review of the evidence disclosed that the General Counsel would be unable to sustain the burden of proving that the Employer issued the discipline in retaliation for activities protected by the Act. While you disagree with the Employer's reasons for the discipline, there was insufficient evidence of animus toward you due to your protected activities.

Your charge in Case No. 04-CB-138855, alleged that the Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (Union) violated Section 8(b)(1)(A) of the Act by failing to process your grievances regarding the discipline you received. To establish a violation of the Union's duty of fair representation, the General Counsel must show that the Union acted in bad faith or for arbitrary or discriminatory reasons. That burden could not be met in this case. Rather, the investigation revealed that the Union has filed grievances on your behalf and has processed them through the grievance procedures set forth in the collective bargaining agreement. Moreover, the evidence failed to show that the Union was unlawfully motivated in its handling of your grievances.

Finally, we noted that you requested an opportunity to discuss your case on appeal. However, there was no indication of what evidence you would provide that you have not already provided to the Regional Office and on appeal. In these circumstances, your request is denied and further proceedings are unwarranted.

Sincerely,

Richard F. Griffin, Jr. General Counsel

Deborat M.P. Yaffe

By:

Deborah M.P. Yaffe, Director Office of Appeals

cc: DENNIS P. WALSH
REGIONAL DIRECTOR
NATIONAL LABOR RELATIONS
BOARD
615 CHESTNUT ST STE 710
PHILADELPHIA, PA 19106-4413

JUSTIN B. INCARDONE ASSISTANT GENERAL LABOR & EMPLOYMENT COUNSEL PSEG NUCLEAR LLC (SUBSIDIARY OF PUBLIC SERVICE ENTERPRISE GROUP INC.) 80 PARK PLAZA # T5E NEWARK, NJ 07102-4109

JOHN F. PILLES, ESQ. LUMBERTON HOLLY OFFICE CENTER 774 EAYRESTOWN RD STE LI LUMBERTON, NJ 080483100

#### (b) (6), (b) (7)(C)

PSE&G 535 W NICHOLSON RD AUDOBON, NJ 08106

#### (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

PUBLIC UTILITY CONSTRUCTION AND GAS APPLIANCE WORKERS OF NJ LOCAL 855 261 E MAIN ST SOMERVILLE, NJ 08876 Public Utility Construction and Gas Appliance WORKERS OF NJ, Local 855 (PSE&G) CASE 04-CB-138855

My name is (b) (6), (b) (7)(C), I would like to have a motion of reconsideration to my appeal on case# 04CA138870 PSE&G and additional information that was look over in regards of my union reps and agents with unfair representation and discriminatory reasons . I have new evidence pertaining PICTURE PROOF of coercion of (b) (6), (b) (7)(C) to come against myself or lose job and union rep helping the company with documentaion to give to the company WITH HELPING OF MY DISCHARGE. I will also like to have 2 to 3 weeks time for myself to prepare additional information to send to Office of appeals.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



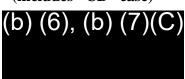
#### **UNITED STATES GOVERNMENT** NATIONAL LABOR RELATIONS BOARD

#### OFFICE OF THE GENERAL COUNSEL

Washington, DC 20570

**CORRECTED COPY** (includes "CB" case)

May 12, 2015



Re: PSE&G

Case 04-CA-138870

Public Utility Construction and Gas Appliance Workers of NJ, Local 855

(PSE&G)

Case 04-CB-138855

Dear (b) (6), (b) (7)(C)

We have received your motion for reconsideration. We will assign it for a fresh review of the investigatory file in light of the arguments you make in your motion and existing Board law. We will advise you and all other involved parties as soon as possible of our decision.

We are granting you until May 29, 2015, to submit any additional materials in support of your motion.

Sincerely,

Richard F. Griffin, Jr. General Counsel

By:

Deborah M.P. Yaffe, Director

Office of Appeals

cc: DENNIS P. WALSH
REGIONAL DIRECTOR
NATIONAL LABOR RELATIONS
BOARD
615 CHESTNUT ST STE 710
PHILADELPHIA, PA 19106-4413

JUSTIN B. INCARDONE
ASSISTANT GENERAL LABOR &
EMPLOYMENT COUNSEL
PSEG NUCLEAR, LLC (SUBSIDIARY
OF PUBLIC SERVICE ENTERPRISE
GROUP, INC.)
80 PARK PLAZA # T5E
NEWARK, NJ 07102-4109

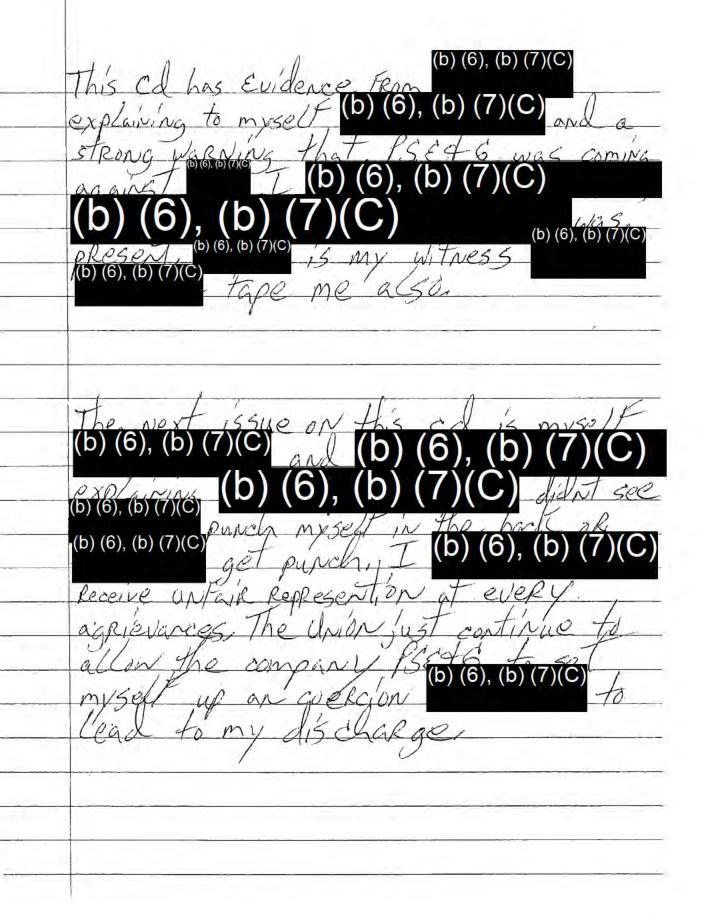
JOHN F. PILLES, ESQ. LUMBERTON HOLLY OFFICE CENTER 774 EAYRESTOWN RD STE LI LUMBERTON, NJ 080483100

#### (b) (6), (b) (7)(C)

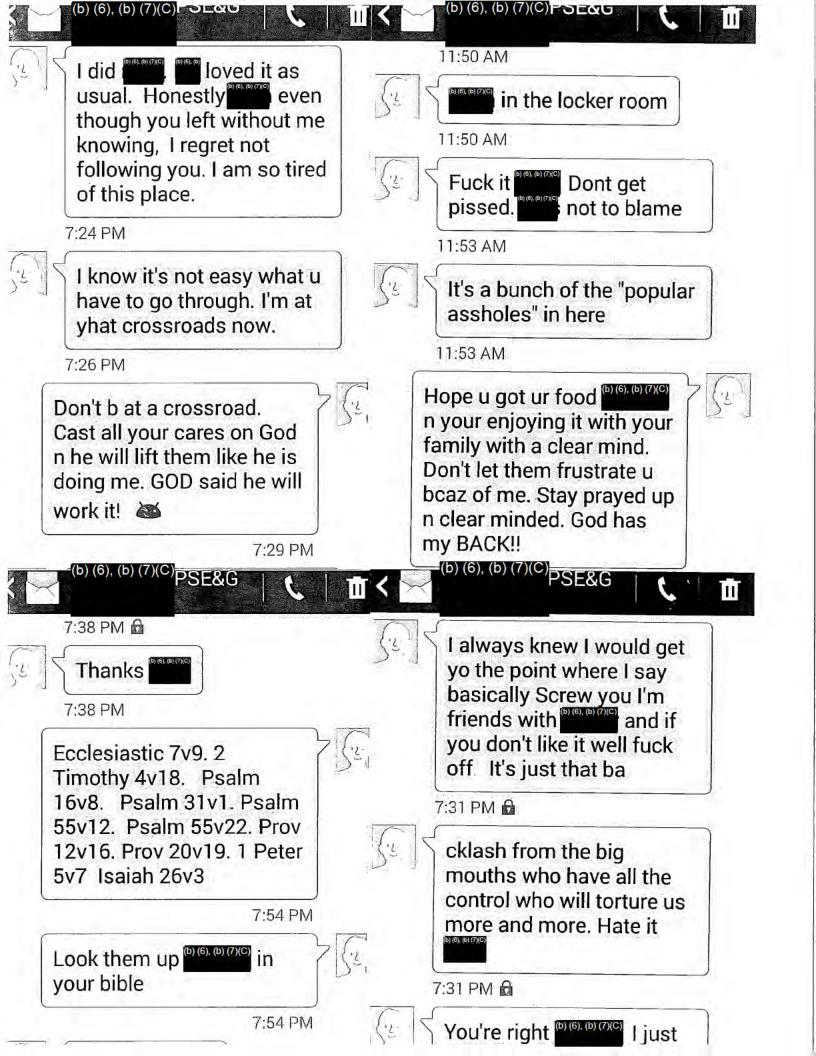
PSE&G 535 W NICHOLSON RD AUDOBON, NJ 08106

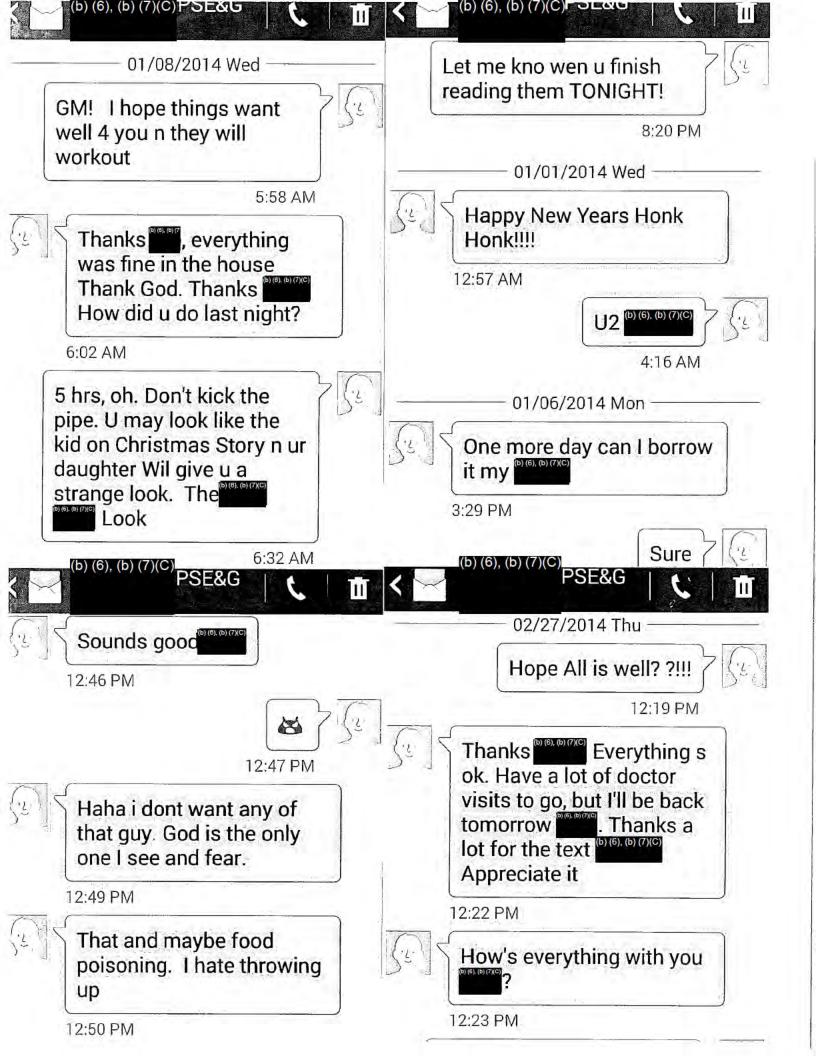
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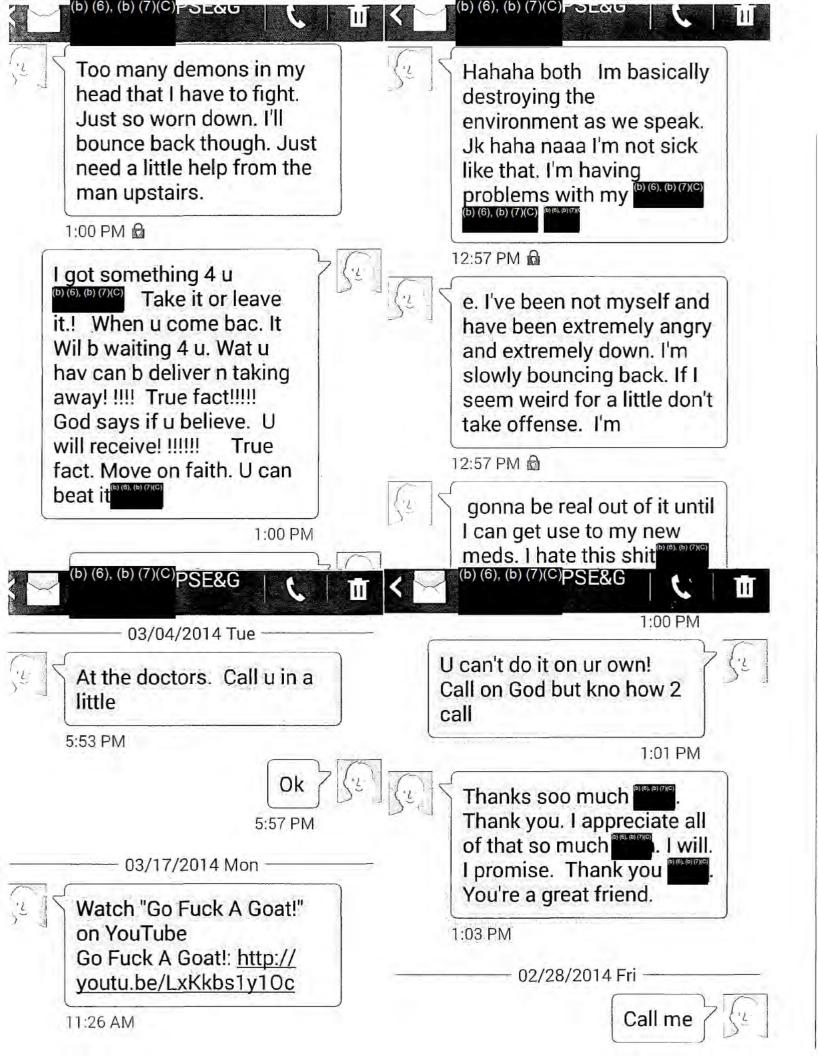
PUBLIC UTILITY CONSTRUCTION AND GAS APPLIANCE WORKERS OF NJ, LOCAL 855 261 E MAIN ST SOMERVILLE, NJ 08876

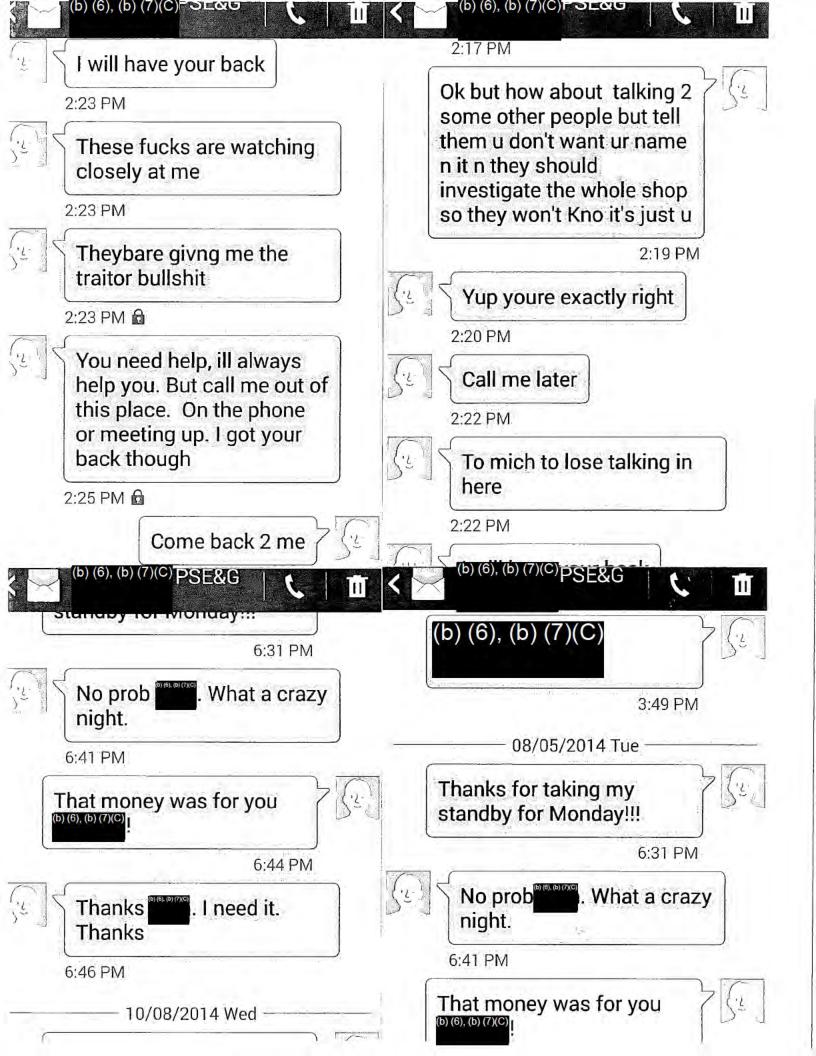








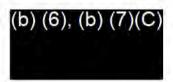






# THE PUBLIC UTILITY CONSTRUCTION AND GAS APPLIANCE WORKERS OF THE STATE OF NEW JERSEY UNITED ASSOCIATION LOCAL UNION 855

(b) (6), (b) (7)(C) 2015



Re:

Discharge of (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

Dear (b) (6), (b) (7)(C)

Please be advised that the Grievance committee has voted not to take the above referred grievance to arbitration. The Committee carefully investigated the matter and considered all of the facts. It reasonably appears that your chance of prevailing at arbitration in this matter is minimal.

Local 855 regrets the consequences of this decision since, in effect, your discharge by Public Service becomes final. The Union owes a fiduciary duty to all of its members and such duty includes proper conservation and utilization of treasury funds. Arbitration is a procedure used by the Union in grievances where the prospect of success is more than minimal.

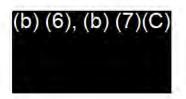
(b) (6), (b) (7)(C)

I

(b) (6), (b) (7)(C)

KNOW FOR a FACT, that the UNION 855 was acting in Bad Faith and Unfair Representation





SS #: (b) (6), (b) (7)(C)

Docket #: (b) (6), (b) (7)(C)

Date of Claim: (b) (6), (b) (7)(2014

Date of Appeal: (b) (6), (b) (7)(2015

PC 10

Appellant: Claimant

Mailing Date: (b) (6), (7)(2015)

#### **Decision of the Appeal Tribunal**

IN THE MATTER OF: (b) (6), (b) (7)(C)

EMPLOYER: PUBLIC SERVICE ELECTRIC AND GAS COMPANY

The claimant appealed on 2015 from a determination of the Deputy, mailed on 2015, holding disqualified for benefits from 2014 on the ground that was discharged for severe misconduct connected with the work.

The appellant failed to participate in a duly scheduled telephone appeal hearing.

#### FINDINGS OF FACT:

The appellant failed to participate in a telephone appeal hearing and pursue the appeal on 2/10/2015.

#### OPINION:

As there was no evidence presented to upset the findings of the Deputy, that determination will not be disturbed, and the appeal is dismissed.

#### DECISION:

The appeal is dismissed.

(b) (6), (b) (7)(C)
APPEALS EXAMINER

UA

unemployment and devied to give it to me since I didn't drop charges against them.

My name is (b) (6), (b) (7)(c) I have new information that will help the actual coercion charge against
(b) (6), (b) (7)(C) and the union acting
in bad faith and unfair representation from the union to help myself  The union file my grievances only
because I ask but showed unfair representation and unlawfully motivated for myself at all the meetings
an allowed PSE&G to give me whatever discipline they choose because the union was helping PSE&G to
lead to my discharge overall. "COMPANY camera tape(b) (6), (b) (7)(C) sitting in (b) (6), (b) (7)(C)
office for at least 40 minutes, with no Representation, then' (b) (6), (b) (7)(C) was thrown off
(b) (6), (b) (7)(C) Crew and "COMPANY CAMERA" showing myself being chase down the hall way
being harass by PSE&G(b) (6), (b) (7)(C), who I file a police report against and because I ask my
(b) (6), (b) (7)(C) many union activities questions about the clamp investigation we both were
involve in, as I receive coach and counseling for trying to figure out why I was discipline for the clamp
issue, when (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) reported me, (b) (6), (b) (7)(C)
stood over the hole knowing the job wasn't finish and reported me the next day. I was told by company
(b) (6), (b) (7)(C). I couldn't ask my union rep any union questions in regards of the investigation. Union
rep (b) (6), (b) (7)(C) also has been taking NOTES for PSE&G to help lead to my discharge, along with another
union rep (b) (6), (b) (7)(C) who inform my union workers to report me to (b) (6), (b) (7)(C) to add to my
disciplines, (b) (6), (b) (7)(C) doesn't want to help me as my union rep and agrees with (b) (6). (b) (7)(C)
I'm slick and I'm always trying to get away from things. The company wasn't sure what happen in
regards of the allegedly hitting of the allegedly hitting in the control of the control of the allegedly hitting in the control of
that time, hung the phone up quick and I was in the office the next day being investigated and
written up for false allegations an punching (b) (b) (c) (c) (c) (c) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d
between us and letting me know PSE&G was turning against me. I myself believe It takes two to
fight, which there was no fights or altercations at all and later discuss how didn't see
punch me in the back or get hit anywhere or body but only saw saw vest get
pulled but not knowing from what. Only I was discipline and receive unfair representation over all.
"" 5-17-2015 I (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) (b) (7)(C) (b) (6), (b) (7)(C) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c
and (b) (6), (b) (7)(C) clearly told me, warn me early what the company was trying to do and about
protecting family and not losing job so has to turn against me and don't like being in
situations like this so ask me to leave because and I KNEW (b) (6), (b) (7)(C) was starting up."' I'm
sending my other evidences in to go with (b)(6)(6)(7)(C) warning me, along with the other evidence I

I have a PD Log as an ex employee at PSE&G from the time I started in (6) (6) (6) (7) (C), A VERY GOOD history in my attendance reporting to work and exceeding in my work activities and working with others. The reason why I mention this is because of the hostility PSE&G and my Union reps show against myself, but not other union (6) (6) (7) (C) do to their incidents. (b) (6), (b) (7) (C) help the company in any means to come against me but any of their accidents are cover and protected on both sides.

presented.

My UNFAIR DISCIPLINES & UNFAIR REPRESENTATION & UNION ACTING IN BAD FAITH & UNLAWFULLY MOTIVATED.

2013 Oral reminder for 13 minutes late and not signing the doctor list, which wasn't there. Never miss a days or been late to work but others has and nothing said. (b) (6), (b) (7)(C) comes to work late a lot and lean in my work truck in threaten me as (b) (6), (b) (7)(C) was ship to another shop and supposedly discipline to cover the (b) (6), (b) (7)(C) and company.

next crew as (b) (6), (b) (7)(C) stood over the hole knowing the job wasn't completed but I (b) (6), (b) (7)(C) was discipline only." (b) (6), (b) (7)(C)" will speak up as a witness if it doesn't hinder [976] job.

employee wasn't turn in at all for having suit being unused working on live gas but year later transfers to anther shop do to all events that took place against me. Union did nothing.

My Union and company new everything that took place with myself (b) (6), (b) (7)(C) to help discipline me, do to (b) (6), (b) (7)(C) taking notes to help the company discharge me. I'm sending my proof in to help show evidence.

I'm not sure of NLRB charge numbers but I know some fall under charges against the employer, unfair labor practice procedures and coercion. I will like to receive help to find the charges for what I wrote earlier.

I would like to receive a Polygraph over all with [6] (6) (6) (7)(6) if POSSIBLE. I was ask would I be willing take one from another party and I said yes so I'm asking the NLRB to supply or I can find finances to supply a lie detector to prove my company, union reps and coworkers are not telling the truth and they were helping each other to come against me.

The Evidence you need in these situations, PSE&G has them in their files where they are easy to receive by your request. I no longer work there so I can't get them. 3-20-14 union (b) (6), (b) (7)(C) put a hole in a live gas main and nothing was done to [10] 9-4-13 (b) (6), (b) (7)(C) put another hole in a live gas main in nothing was done to [10] receiving NO discipline. I (b) (6), (b) (7)(C) was working at both of these jobs when these accidents occur. The reason why I'm telling you this is, I'm set up and written up by the company and union [10] (6), (6), (7)(C) where I get discipline for being set up.

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) put a hole in a live gas main which was blowing gas for 3 days Camden, NJ and nothing happen to them. You can ask for the records for that damage report, including what was there discipline, "Nothing." Union new about all these events with their friends.

(b) (6), (b) (7)(C) 1/20 C'VI

/2 Och STATED TO GROW with 120 AIRHOUR DUSTE James er AIR HOSE IS MOTE OUT TO PURE HINES 1905 8 47 Er P TEN (b) (6), (b) (7)(C) QUAL N Consc trecost owner Coos (b) (6), (b) (7)(C)

# (b) (6), (b) (7)(C) Lunch Box Evidence



(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Lunch Box

Evidence UNION Rep (b) (6), (b) (7)(c)

to help PSEAG come against (b) (6), (b) (7)(c)

(b) (6), (b) (7)(c)

(c)

to help PSEAG come against (b) (6), (b) (7)(c) Not

(b) (6), (b) (7)(c)

## (b) (6), (b) (7)(C)

Notes (b) (6), (b) (7)(c) -14

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TOLD (6)(6)(7)(C) +3 9(1 ODE 1" B. FX
PINS SAIDOM- FUNT BEAT
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outs ofthe I stored to were.
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(b) (6), (b) (7)(C)
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Round where Fire regular terms
to drive PLATE BUT COULDN'T
FROM SC AIR HOSE IS NOT OUT
TOLD TO PICK SHIFF and SPINS
YA o the slowly START STORY
@ 1:33 pm
Move TO 108. 1905 54TH ST
APTER MOVING CORS TOLD BOXS
who we while obone of feet truck
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
STARTED PTS The DUST
1000
BREAK hole gave Att Broke hole
(b) (6), (b) (7)(c)
IT CARRIED OVER TO TYRUCK SO
could dig had gos AT FRONT WALL
1564 bogger from togger
what inflow verts (b) (6). (b) (7)(c) or those in flench
The state of the s

(b) (6), (b) (7)(c)
(b) (6), (b) (7)(c)

Notes against me

to help 15 £ 46 to discharge me



I misuse of Flameswith not going to a job site and company possing to a job site and company possing to a job site and company possing the picture to apine this truck with these tanks, which you must be license to alive them but must be license to alive them but must be the but taken to anything tappet mysel tanks, which you must they did nothing to

## Camera at PSE+6 You must ask For any Vided



### Public Service Electric & Gas Company 535 West Nicholson Rd., Audubon NJ 08106



(b) (6), (b) (7)(C)<sub>2014</sub> (b) (6), (b) (7)(C)

Dear (b) (6), (b) (7)(C)

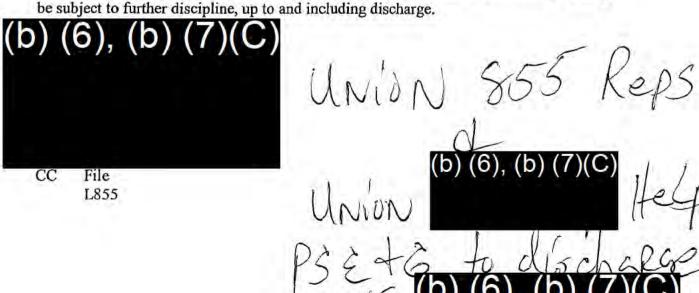
This letter confirms our meeting on (b) (6), (b) (7)(C), 2014 at which time we discussed your recent conduct.

Specifically, on (b) (6), (b) (7)(c), 2013, you were issued an Oral Reminder for failing to follow instructions. Then, on (b) (6), (b) (7)(c), 2014, you were issued a First Level Written Reminder, again for failing to follow instructions. In addition, you have been coached and counseled twice since receiving the First Level Written Reminder, on and (b) (6), (b) (7)(c) 2014, the latter time for again not following instructions.

Despite these repeated instructions and warnings, on 2014, you drove in a Company vehicle on Company time passed a job site at which you had an issue with a co-worker earlier that day, despite being instructed by supervision not to return there and despite the fact that there was no work-related reason for you to do so.

At our meeting, I explained that as a result of your actions, you are being issued this Second Level Written Reminder which will remain active for a period of 18 months. In addition, as a result of your continued failure to follow instructions, you will be precluded for the 18-month duration of this discipline from all assignments that may require you to work independently.

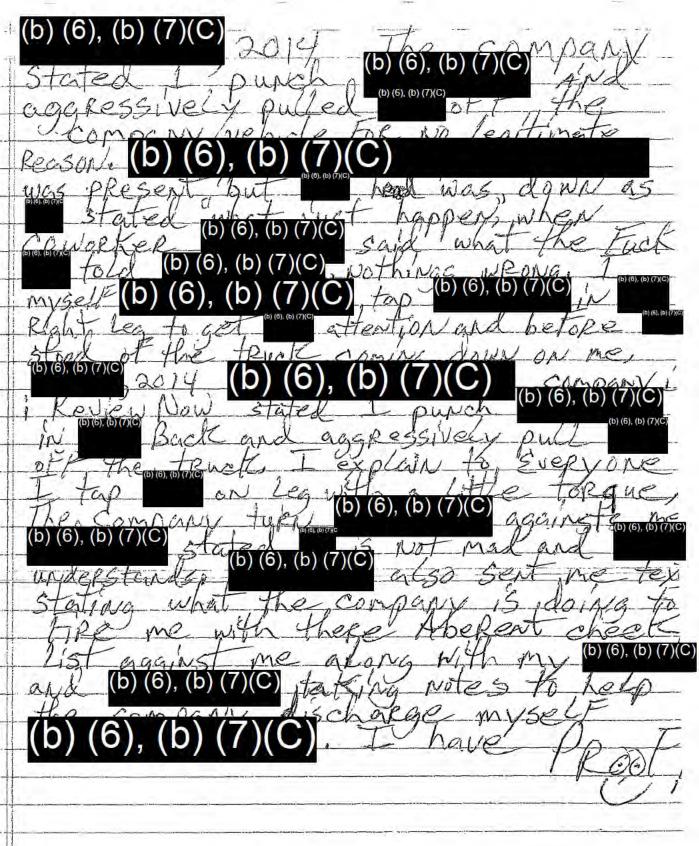
I am confident that you will be able to achieve the acceptable level of overall performance required and further corrective action will be unnecessary. However, if any future problems arise in any of the performance categories – availability, conduct or work performance – during the active period of this Second Level Written Reminder, you may be subject to further discipline, up to and including discharge.



These Disciplines are all False and I was setup by PSEAG, UNION 855 Reps, and Williams Disciplines 013 ORAL Reminder FOR



# Disciplines



## DISCIPLINE

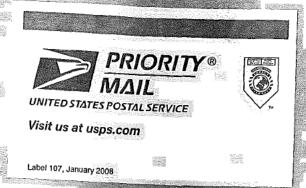
(b) (7)(c) 2014 FOR NOT FOLO RUCTIONS to see a composi-or because (b) (6), (b) (7)(C)(b) (6), (b) (7)

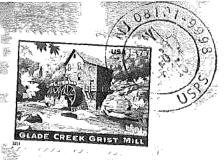
# (b) (6), (b) (7)(C) and Union Last 5-21-14 U(b) (6), (b) (7)(C) told convorters to report 9-3-14 V(b) (6), (b) (7)(C) called me stick along with (b) (6), (b) (7)(C) 9-26-141 (b) (6), (b) (7)(C) saying something stints, looking Right at me. (b) (6), (b) (7)(C) Laughing at me. the company come against mez with NO Representation 10-7-141 (b) (6), (b) (7)(C) taking notes FOR the company (b) (6), (b) (7)(C) Sept Evidence to the above checks Above June or July inform myself that PSE4G is using my Foremans (b) (6), (b) (7)(C) against myself (b) (6), (b) (7)(C)

TURN OVER

9-19-13 (b) (6), (b) (7)(C) Sust watch co-worker (b) (6), (b) (7)(C) (b) (6), (b) (7)(C) Jump into my work truck and mother fuck me and treating gave a rake write up, do to be the company of the company with notes and 1524 G continue to show hostilty and attack (b) (6), (b) (7)(C) Lead to my

(b) (6), (b) (7)(C)









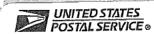
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National Labor Relations Board OFFice of The General Coursel Washington D.C. 20570

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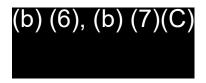


## UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

### OFFICE OF THE GENERAL COUNSEL

Washington, DC 20570

June 3, 2015



Re: PSE&G

Case 04-CA-138870

Dear (b) (6), (b) (7)(C)

It is our office policy to return pictures and removable storage devices once we have uploaded the information to our electronic filing system. We have made copies for our electronic file and are returning your originals.

Sincerely,

Richard F. Griffin, Jr. General Counsel

By:

Mark E. Arbesfeld, Acting Director

Mark E. Abesteld

Office of Appeals



### UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

#### OFFICE OF THE GENERAL COUNSEL

Washington, DC 20570

June 18, 2015



Re: PSE&G

Case 04-CA-138870

Public Utility Construction and Gas Appliance Workers of NJ, Local 855 (PSE&G)

Case No. 04-CB-138855

Dear (b) (6), (b) (7)(C)

This is in reply to your request for reconsideration of our decision dated April 30, 2015 denying the appeals in the above-captioned cases. We have reviewed the evidence disclosed by the Regional Office investigation as well as additional documents and evidence provided by you to support the contentions in your motion. We have concluded that a departure from our original decision is unwarranted.

The evidence, submitted for your motion of reconsideration of your charge in Case No. 04-CA-138870 and viewed in the light most favorable to you, was insufficient to establish a violation of the National Labor Relations Act, (Act) as alleged. After a careful review of your correspondence, nothing contained therein establishes that the Employer's actions were taken in retaliation for any protected, concerted activities on your part. Further, although you contend that an employee witness was intimidated and provided a false statement to the Employer, the recording that you submitted did not indicate anything other than that the employee did not want to speak with you regarding the incident. In these circumstances, no basis exists for a departure from our previous decision.

With respect to your charge in Case No. 04-CB-138855, as we noted previously, the investigation revealed that the Union filed and processed grievances on your behalf. The Union's Grievance Committee indicated that after it investigated the matter and considered all of the facts. The Committee voted not to take your grievance to arbitration believing it had minimal chance of success. It is well established that in the interest of effectively administering a contract's grievance-arbitration machinery, a union must be allowed a wide range of discretion in screening out, settling, or abandoning short of arbitration, grievances which it in good faith believes do not justify proceeding through arbitration. *Local 575, Packinghouse Division, Amalgamated Meat Cutters and Butcher Workmen (UPWA), AFL-CIO (Omaha Packing* 

Company), 206 NLRB 576 (1973); cf. Ford Motor Co. v. Huffman, 345 U.S. 330, 337-338 (1953); Vaca v. Sipes, 386 U.S. 171 (1967).

The fact that you were dissatisfied with the Union's decision not to pursue your allegations further was not a sufficient basis to conclude that the Union had failed in its duty to represent you. In this connection, although you provided evidence that Union officers took notes regarding workplace events, it was not established that the Union officers did so to assist the Employer, rather than to protect legitimate Union interests. The Union's actions in responding to your complaints fell within the wide range of discretion afforded unions in the performance of their representational duties. In these circumstances, the burden could not be met of establishing that the Union violated the Act, as alleged.

Finally, while we have sympathy for your current situation and understand that you are unhappy with our decision to dismiss your appeals, the General Counsel cannot authorize the issuance of a complaint and conduct a hearing unless there is a reasonable prospect that he can establish a violation of the Act. Here, the evidence in its entirety was insufficient to support a finding that the Employer disciplined you because of any union or protected concerted activity in which you may have engaged, or that the Union refused and failed to process your grievances for unlawful reasons. Therefore, as we adhere to our original decision and deny your motion, this matter remains closed.

Sincerely,

Richard F. Griffin, Jr. General Counsel

By:

Deborah M.P. Yaffe, Director Office of Appeals

cc: DENNIS P. WALSH
REGIONAL DIRECTOR
NATIONAL LABOR RELATIONS
BOARD
615 CHESTNUT ST STE 710
PHILADELPHIA, PA 19106-4413

(b) (6), (b) (7)(C) PSE&G

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GROUP INC)
80 PARK PLAZA # T5E
NEWARK, NJ 07102-4109

kf